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FIRST QUARTER REPORT TO SHAREHOLDERS

For the period ending March 31, 2020



Pan American Silver reports cash flow from operations of \$114.1 million in Q1 2020; maintains quarterly dividend

Vancouver, B.C. - May 6, 2020 - Pan American Silver Corp. (NASDAQ: PAAS) (TSX: PAAS) today reported unaudited results for the first quarter ended March 31, 2020 ("Q1 2020"). Pan American's unaudited condensed interim consolidated financial statements and notes ("financial statements"), as well as Pan American's management's discussion and analysis ("MD&A") for the three months ended March 31, 2020, are available on Pan American's website at panamericansilver.com and on SEDAR at www.sedar.com.

"The COVID-19 pandemic escalated quickly over Q1 2020. Pan American took immediate steps to protect the health and safety of our people, and mobilized our business continuity plans. We are also providing support to our local communities during this very difficult time. In addition to our existing community programs, we are donating \$2 million in food and hygiene supplies, as well as facilitating access to health care," said Michael Steinmann, President and Chief Executive Officer.

Added Mr. Steinmann: "Cash flow generation of \$114.1 million in Q1 reflects the Company's strong operating performance before the impact of the COVID-19 related mine suspensions. However, earnings in the period were significantly impacted by non-cash, mark-to-market investment losses and non-cash tax expense due to COVID-19 related currency devaluations. We have a strong balance sheet with approximately \$479 million of total available liquidity, and we have taken steps to defer or reduce non-essential expenditures to preserve our financial strength. Many of the temporary COVID-19 related suspensions are now being lifted, and we are preparing to restart those operations. Profit margins should benefit from the improvement in gold prices combined with lower costs due to currency devaluations in our operating jurisdictions."

COVID-19 Update

As previously reported, Pan American suspended normal operations at its mines in Mexico, Peru, Argentina and Bolivia in the latter part of March 2020 to comply with mandatory national quarantines imposed in response to the COVID-19 pandemic. Limited production has continued at the open pit mines from circulation of process solutions on the heap leach pad. As well, the Timmins West and Bell Creek gold mines in Canada have continued to operate at 90% of throughput capacity.

The Company has taken steps to preserve its balance sheet strength by deferring certain capital expenditures and exploration spending. As well, the Company's executive management team and board of directors have voluntarily agreed to a 20% reduction in remuneration until the situation normalizes. As a precautionary measure, in April 2020, the Company increased its cash and cash equivalents holdings with an \$80.0 million draw on the Credit Facility.

The following provides a summary of the status in each of our operating jurisdictions as of today's date; the circumstances can change rapidly and are difficult to predict.

In Mexico, the government has permitted a restart of mining activities on May 18, 2020, if the mine is located in a municipality with no to few active COVID-19 cases. Our La Colorada and Dolores operations meet this requirement at this time, and we are currently developing plans for restarting both operations, pending local authorizations and acceptance.

In Argentina, we are currently restarting the Manantial Espejo operation at reduced underground mining rates and redeploying personnel for the restart of the COSE and Joaquin operations.

In Bolivia, we are currently preparing for a restart of our San Vicente operations following the government authorization that mining activities can resume on May 7, 2020.

In Peru, discussions are advancing with government officials on restarting large scale (greater than 5,000 tonnes per day) open pit mining operations at reduced capacities, which could permit the restart of our La Arena and Shahuindo operations, potentially on May 11, 2020.



The restart of our operations will be a phased approach following health guidelines and government decrees in each jurisdiction where we operate. We expect a gradual resumption of activities with modifications to accommodate greater physical distancing, and with appropriate protocols in-place to protect the health and safety of our workforce and communities.

The COVID-19 pandemic is a rapidly evolving situation and the impact on our operations cannot be predicted at this time. We are not able at this time to determine at what capacity level operations will resume, nor when we would be able to return to full-staffing and productive capacity levels. As such, the Company has withdrawn its 2020 annual guidance, as provided in the 2019 annual MD&A dated March 12, 2020. We expect to update the 2020 Guidance once sufficient clarity on the operating circumstances becomes available.

We currently have had no confirmed cases of COVID-19 at any of our Pan American Silver operations or offices.

Q1 2020 Highlights:

- Revenue was \$358.4 million, which reflects the strong contribution from the Gold Segment mines with consolidated gold production totaling 156.1 thousand ounces and an average realized price of \$1,580 per ounce.
- Silver production of 5.6 million ounces primarily reflects the suspensions of the Huaron, Morococha, Manantial Espejo and San Vicente operations and the failure of an underground ventilation circuit at the La Colorada operation. The Company is currently deploying an upgrade of the mine ventilation system to re-establish access to a high-grade zone within the La Colorada mine.
- Net cash generated from operations was \$114.1 million, reflecting strong operating earnings from the Gold Segment mines.
- A net loss of \$77.2 million (\$0.37 basic loss per share) reflects: a tax expense of \$52.7 million, primarily driven by non-cash devaluations of certain tax assets denominated in foreign currencies; a \$28.3 million investment loss, primarily from non-cash unrealized mark to market adjustments on the Company's equity interest in New Pacific Metals Corp.; \$16.0 million in care and maintenance costs; and, \$8.8 million in mostly non-cash losses on foreign currency contracts.
- An adjusted loss of \$7.6 million (\$0.04 basic adjusted loss per share) was recorded, which includes \$28.3 million (\$0.13 per share) of non-cash, unrealized mark-to-market investment losses in our equity interests.
- Silver Segment Cash Costs and All-in Sustaining Costs ("AISC") were \$8.18 and \$15.26 per silver ounce sold, respectively.
- Gold Segment Cash Costs and AISC were \$757 and \$969 per gold ounce sold, respectively.
- Consolidated AISC, including gold by-product credits from the Gold Segment mines, were \$3.49 per silver ounce sold.
- Project development expenditures of \$8.7 million were directed at exploration drilling of the La Colorada skarn deposit, development advances on the COSE project, and expansion of the Bell Creek mine and plant at the Timmins operation.
- At March 31, 2020, the Company had cash and short-term investment balances of \$239.2 million and working capital of \$488.0 million. Total debt was \$299.2 million (including \$39.2 million of lease liabilities).
 During Q1 2020, the Company made a \$15 million repayment of its four-year, \$500 million Credit Facility, reducing the drawn amount at March 31, 2020, to \$260 million.
- The Board of Directors has approved a cash dividend of \$0.05 per common share, or approximately \$10.5 million in aggregate cash dividends, payable on or about May 29, 2020, to holders of record of Pan American's common shares as of the close on May 19, 2020. Pan American's dividends are designated as eligible dividends for the purposes of the Income Tax Act (Canada). As is standard practice, the amounts



and specific distribution dates of any future dividends will be evaluated and determined by the Board of Directors on an ongoing basis.

Cash Costs, AISC, adjusted earnings, basic adjusted earnings per share, sustaining capital, project capital, working capital, total debt and total available liquidity are not generally accepted accounting principle ("non-GAAP") financial measures. Please refer to the "Alternative Performance (non-GAAP) Measures" section of this news release for further information on these measures.

First Quarter 2020 Unaudited Results Conference Call and Webcast

Date: May 7, 2020

Time: 11:00 am ET (8:00 am PT)

Dial-in numbers: 1-800-319-4610 (toll-free in Canada and the U.S.)

+1-604-638-5340 (international participants)

Webcast: panamericansilver.com

Callers should dial in 5 to 10 minutes prior to the scheduled start time. The live webcast and presentation slides will be available on the Company's website at panamericansilver.com. An archive of the webcast will also be available for three months.



CONSOLIDATED RESULTS

Three months ended	Twelve months ended
March 31, 2020	December 31, 2019
Weighted average shares during period (millions) 209.8	201.4
Shares outstanding end of period (millions) 210.0	209.8

Shares outstanding end of period (millions)		210.0	209.8
	Three months ended March 31,		
		2020	2019
FINANCIAL			
Revenue	\$	358,428 \$	253,699
Mine operating earnings	\$	50,058 \$	15,770
Net (loss) earnings	\$	(77,235) \$	3,320
Basic (loss) earnings per share ⁽¹⁾	\$	(0.37) \$	0.02
Adjusted (loss) earnings ⁽²⁾	\$	(7,618) \$	4,499
Basic adjusted (loss) earnings per share ⁽¹⁾	\$	(0.04) \$	0.03
Net cash generated from operating activities	\$	114,051 \$	(12,911)
Net cash generated from operating activities before changes in working capital ⁽²⁾	\$	75,900 \$	25,025
Sustaining capital expenditures ⁽²⁾	\$	50,207 \$	34,742
Project capital expenditures ⁽²⁾	\$	8,672 \$	9,874
Cash dividend per share	\$	0.05 \$	0.035
PRODUCTION ⁽³⁾			
Silver (thousand ounces)		5,561	6,125
Gold (thousand ounces)		156.1	80.5
Zinc (thousand tonnes)		13.1	16.8
Lead (thousand tonnes)		5.3	6.5
Copper (thousand tonnes)		1.9	2.0
CASH COSTS ⁽²⁾ (\$/ounce)			
Silver Segment		8.18	5.46
Gold Segment		757	777
AISC ⁽²⁾ (\$/ounce)			
Silver Segment		15.26	10.83
Gold Segment		969	1,091
Consolidated Silver Basis		3.49	10.51
AVERAGE REALIZED PRICES			
Silver (\$/ounce) ⁽⁴⁾		16.50	15.52
Gold (\$/ounce) ⁽⁴⁾		1,580	1,302
Zinc (\$/tonne) ⁽⁴⁾		2,125	2,750
Lead (\$/tonne) ⁽⁴⁾		1,857	2,039
Copper (\$/tonne) ⁽⁴⁾		5,801	6,207

⁽¹⁾ Per share amounts are based on basic weighted average common shares.

⁽²⁾ Non- GAAP measures: adjusted earnings, basic adjusted earnings per share, and net cash generated from operating activities before changes in working capital are non-GAAP financial measures. Please refer to the "Alternative Performance (non-GAAP) Measures" section of this news release for further information on these measures.

^{(3) 2019} production reflects results subsequent to the February 22, 2019 closing date of the acquisition of these mines pursuant to the Tahoe Resources Inc. transaction.

⁽⁴⁾ Metal prices stated are inclusive of final settlement adjustments on concentrate sales.



INDIVIDUAL MINE OPERATING PERFORMANCE

		Silver Production (ounces '000s) Three months ended March 31,		Gold Production (ounces '000s) Three months ended March 31,	
	2020	2019	2020	2019	
Silver Segment:					
La Colorada	1,593	1,990	1.1	1.0	
Dolores	1,230	1,112	27.1	30.0	
Huaron	771	937	0.2	0.2	
Morococha ⁽¹⁾	457	697	0.3	0.6	
San Vicente ⁽²⁾	738	851	0.1	0.1	
Manantial Espejo	695	524	6.5	4.9	
Gold Segment:					
Shahuindo ⁽³⁾	64	10	48.9	14.5	
La Arena ⁽³⁾	8	3	28.7	14.7	
Timmins ⁽³⁾	5	2	43.3	14.4	
Total	5,561	6,125	156.1	80.5	

- (1) Morococha data represents Pan American 92.3% interest in the mine's production.
- (2) San Vicente data represents Pan American 95.0% interest in the mine's production.
- (3) Reflects production results subsequent to the February 22, 2019 closing date of the acquisition of these mines pursuant to the Tahoe Resources Inc. transaction.

	Cash Cos (\$ per ou		AISC ⁽¹ (\$ per ou		
		Three months ended March 31,		Three months ended March 31,	
	2020	2019	2020	2019	
La Colorada	7.23	2.16	9.98	3.37	
Dolores	0.07	3.34	23.29	26.45	
Huaron	7.95	4.38	10.56	8.54	
Morococha	12.29	(1.01)	20.23	2.20	
San Vicente	14.71	10.25	17.08	11.20	
Manantial Espejo	13.69	27.53	14.85	27.94	
Silver Segment Consolidated ⁽²⁾	8.18	5.46	15.26	10.83	
Shahuindo	617	616	775	657	
La Arena	725	642	1,212	1,263	
Timmins ⁽³⁾	945	999	1,051	1,137	
Gold Segment Consolidated ⁽²⁾⁽³⁾	757	777	969	1,091	
Consolidated metrics per silver ounce sold ⁽³⁾⁽⁴⁾ :					
All Operations			3.49	10.51	
All Operations before NRV inventory adjustments			1.41	9.18	

⁽¹⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the section "Alternative Performance (Non-GAAP) Measures" of this MD&A for a detailed description of these measures and where appropriate a reconciliation of the measure to the Q1 2020 Financial Statements.

⁽²⁾ Silver segment Cash Costs and AISC are calculated net of credits for realized revenues from all metals other than silver ("silver segment by-product credits"), and are calculated per ounce of silver sold. Gold segment Cash Costs and AISC are calculated net of credits for realized silver revenues ("gold segment by-product credits"), and are calculated per ounce of gold sold. Consolidated AISC is based on total silver ounces sold and are net of by-product credits from all metals other than silver ("silver basis consolidated by-product credits").



- (3) 2019 Timmins, Gold Segment, and Consolidated AISC were adjusted to reflect amounts recast, and presented, for the three months ended March 31, 2019 as if Timmins had not been classified as held for sale.
- (4) Consolidated silver basis total is calculated per silver ounce sold with total gold revenues included within by-product credits. G&A costs are included in the consolidated AISC, but not allocated in calculating AISC for each operation.

About Pan American Silver

Pan American owns and operates silver and gold mines located in Mexico, Peru, Canada, Argentina and Bolivia. We also own the Escobal mine in Guatemala that is currently not operating. As the world's second largest primary silver producer with the largest silver reserve base globally, we provide enhanced exposure to silver in addition to a diversified portfolio of gold producing assets. Pan American has a 25-year history of operating in Latin America, earning an industry-leading reputation for corporate social responsibility, operational excellence and prudent financial management. We are headquartered in Vancouver, B.C. and our shares trade on NASDAQ and the Toronto Stock Exchange under the symbol "PAAS".

Learn more at panamericansilver.com.

For more information contact:

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Technical Information

Scientific and technical information contained in this news release have been reviewed and approved by Martin Wafforn, P.Eng., Senior Vice President Technical Services and Processing Optimization, and Christopher Emerson, FAusIMM, Vice President Business Development and Geology, each of whom are Qualified Persons, as the term is defined in Canadian National Instrument 43-101 - Standards of Disclosure of Mineral Projects ("NI 43-101").

For additional information about Pan American's material mineral properties, please refer to Pan American's Annual Information Form dated March 12, 2020, filed at www.sedar.com, or Pan American's most recent Form 40-F furnished to the SEC.

Alternative Performance (Non-GAAP) Measures

In this news release, we refer to measures that are not generally accepted accounting principle ("non-GAAP") financial measures. These measures are widely used in the mining industry as a benchmark for performance, but do not have a standardized meaning as prescribed by IFRS as an indicator of performance, and may differ from methods used by other companies with similar descriptions. These non-GAAP financial measures include:

- Cash Costs. The Company's method of calculating cash costs may differ from the methods used by other
 entities and, accordingly, the Company's Cash Costs may not be comparable to similarly titled measures
 used by other entities. Investors are cautioned that Cash Costs should not be construed as an alternative
 to production costs, depreciation and amortization, and royalties determined in accordance with IFRS as
 an indicator of performance.
- Adjusted earnings and basic adjusted earnings per share. The Company believes that these measures better reflect normalized earnings as they eliminate items that in management's judgment are subject to volatility as a result of factors, which are unrelated to operations in the period, and/or relate to items that will settle in future periods.
- All-in Sustaining Costs per silver or gold ounce sold, net of by-product credits ("AISC"). The Company has
 adopted AISC as a measure of its consolidated operating performance and its ability to generate cash from
 all operations collectively, and the Company believes it is a more comprehensive measure of the cost of
 operating our consolidated business than traditional cash costs per payable ounce, as it includes the cost
 of replacing ounces through exploration, the cost of ongoing capital investments (sustaining capital),
 general and administrative expenses, as well as other items that affect the Company's consolidated
 earnings and cash flow.
- Total debt is calculated as the total current and non-current portions of: long-term debt, finance lease liabilities and loans payable. Total debt does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. The Company and certain investors use this information to evaluate the financial debt leverage of the Company.
- Working capital is calculated as current assets less current liabilities. Working capital does not have any
 standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures
 presented by other companies. The Company and certain investors use this information to evaluate
 whether the Company is able to meet its current obligations using its current assets.
- Total available liquidity is calculated as the sum of Cash and cash equivalents, Short-term Investments, and
 the amount available on the Credit Facility. Total available liquidity does not have any standardized
 meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by
 other companies. The Company and certain investors use this information to evaluate the liquid assets
 available to the Company.

Readers should refer to the "Alternative Performance (non-GAAP) Measures" section of the Company's Management's Discussion and Analysis for the period ended December 31, 2019, for a more detailed discussion of these and other non-GAAP measures and their calculation.



Cautionary Note Regarding Forward-Looking Statements and Information

Certain of the statements and information in this news release constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995 and "forward-looking information" within the meaning of applicable Canadian provincial securities laws. All statements, other than statements of historical fact, are forward-looking statements or information. Forward-looking statements or information in this news release relate to, among other things: the effect of any reductions or suspensions in our operations relating to the COVID-19 pandemic may have on our financial and operational results; the ability of Pan American to continue with any operations in Canada, or to successfully maintain our other operations on care and maintenance, or to restart or ramp-up these operations efficiently or economically, or at all; whether Pan American is able to maintain a strong financial condition and have sufficient capital, or have access to capital through our credit facility or otherwise, to sustain our business and operations; the presence and impact of COVID-19 on our workforce, suppliers and other essential resources and what effect those impacts, if they occur, would have on our business; future financial or operational performance, including our profit margins in 2020; the timing and disclosure of the Company's 2020 operating guidance; the ability of the Company to successfully complete any capital projects, the expected economic or operational results derived from those projects, and the impacts of any such projects on the Company; the approval or the amount of any future cash dividends; the future results of exploration activities, including with respect to the skarn exploration program at La Colorada; and our portfolio growth profile.

These forward-looking statements and information reflect the Company's current views with respect to future events and are necessarily based upon a number of assumptions that, while considered reasonable by the Company, are inherently subject to significant operational, business, economic and regulatory uncertainties and contingencies. These assumptions include: the world-wide economic and social impact of COVID-19 is managed and the duration and extent of the coronavirus pandemic is minimized or not long-term; successful restart or ramp-up of our suspended operations efficiently or economically; continuation of our operations at Timmins West and Bell Creek; our ability to determine the 2020 operating guidance in due course; tonnage of ore to be mined and processed; ore grades and recoveries; prices for silver, gold and base metals remaining as estimated; currency exchange rates remaining as estimated; capital, decommissioning and reclamation estimates; our mineral reserve and resource estimates and the assumptions upon which they are based; prices for energy inputs, labour, materials, supplies and services (including transportation); no labour-related disruptions at any of our operations; no unplanned delays or interruptions in scheduled production; all necessary permits, licenses and regulatory approvals for our operations are received in a timely manner; our ability to secure and maintain title and ownership to properties and the surface rights necessary for our operations; and our ability to comply with environmental, health and safety laws. The foregoing list of assumptions is not exhaustive.

The Company cautions the reader that forward-looking statements and information involve known and unknown risks, uncertainties and other factors that may cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements or information contained in this news release and the Company has made assumptions and estimates based on or related to many of these factors. Such factors include, without limitation: the duration and effects of the coronavirus and COVID-19, and any other pandemics on our operations and workforce, and the effects on global economies and society; fluctuations in silver, gold and base metal prices; fluctuations in prices for energy inputs, labour, materials, supplies and services (including transportation); fluctuations in currency markets (such as the PEN, MXN, ARS, BOL, GTQ and CAD versus the USD); operational risks and hazards inherent with the business of mining (including environmental accidents and hazards, industrial accidents, equipment breakdown, unusual or unexpected geological or structural formations, cave-ins, flooding and severe weather); risks relating to the credit worthiness or financial condition of suppliers, refiners and other parties with whom the Company does business; inadequate insurance, or inability to obtain insurance, to cover these risks and hazards; employee relations; relationships with, and claims by, local communities and indigenous populations; our ability to obtain all necessary permits, licenses and regulatory approvals in a timely manner; changes in laws, regulations and government practices in the jurisdictions where we operate, including environmental, export and import laws and regulations; changes in national and local

Q1 2020 NEWS RELEASE



All amounts expressed in U.S. dollars unless otherwise indicated. Unaudited tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted.

government, legislation, taxation, controls or regulations and political, legal or economic developments in Canada, the United States, Mexico, Peru, Argentina, Bolivia, Guatemala or other countries where the Company may carry on business, including legal restrictions relating to mining, including in Chubut, Argentina, risks relating to expropriation, and risks relating to the constitutional court-mandated ILO 169 consultation process in Guatemala; risks of liability relating to our past sale of the Quiruvilca mine in Peru; diminishing quantities or grades of mineral reserves as properties are mined; increased competition in the mining industry for equipment and qualified personnel; and those factors identified under the caption "Risks Related to Pan American's Business" in the Company's most recent form 40-F and Annual Information Form filed with the United States Securities and Exchange Commission and Canadian provincial securities regulatory authorities, respectively. Although the Company has attempted to identify important factors that could cause actual results to differ materially, there may be other factors that cause results not to be as anticipated, estimated, described or intended. Investors are cautioned against undue reliance on forward-looking statements or information. Forward-looking statements and information are designed to help readers understand management's current views of our near and longer term prospects and may not be appropriate for other purposes. The Company does not intend, nor does it assume any obligation to update or revise forward-looking statements or information, whether as a result of new information, changes in assumptions, future events or otherwise, except to the extent required by applicable law.



Management's Discussion and Analysis

FOR THE THREE MONTHS ENDED MARCH 31, 2020



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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

May 6, 2020

INTRODUCTION

This Management's Discussion and Analysis ("MD&A") is intended to help the reader understand the significant factors that influence the performance of Pan American Silver Corp. and its subsidiaries (collectively "Pan American", "we", "us", "our" or the "Company") and such factors that may affect its future performance. This MD&A should be read in conjunction with the Company's audited consolidated financial statements for the year ended December 31, 2019 (the "2019 Financial Statements"), and the related notes contained therein, and the unaudited condensed interim consolidated financial statements for the three months ended March 31, 2020 (the "Q1 2020 Financial Statements"), and the related notes contained therein. All amounts in this MD&A, the 2019 Financial Statements, and the Q1 2020 Financial Statements are expressed in United States dollars ("USD"), unless identified otherwise. The Company reports its financial position, results of operations and cash flows in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board. Pan American's significant accounting policies are set out in Note 3 of the 2019 Financial Statements.

This MD&A refers to various non-Generally Accepted Accounting Principles ("non-GAAP") measures, such as "all-in sustaining costs per ounce sold", "cash costs per ounce sold", "adjusted earnings" and "basic adjusted earnings per share", "total debt", "capital", and "working capital", which are used by the Company to manage and evaluate operating performance at each of the Company's mines and are widely reported in the mining industry as benchmarks for performance, but do not have standardized meaning under IFRS. To facilitate a better understanding of these non-GAAP measures as calculated by the Company, additional information has been provided in this MD&A. Please refer to the section of this MD&A entitled "Alternative Performance (Non-GAAP) Measures" for a detailed description of "all-in sustaining cost per ounce sold", "cash costs per ounce sold", "adjusted earnings" and "basic adjusted earnings per share", "total debt", "capital", and "working capital" as well as details of the Company's by-product credits and a reconciliation, where appropriate, of these measures to the Q1 2020 Financial Statements.

Any reference to "Cash Costs" in this MD&A should be understood to mean cash costs per ounce of silver or gold sold, net of by-product credits. Any reference to "AISC" in this MD&A should be understood to mean all-in sustaining costs per silver or gold ounce sold, net of by-product credits.

Except for historical information contained in this MD&A, the following disclosures are forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 and forward-looking information within the meaning of applicable Canadian provincial securities laws or are future oriented financial information and as such are based on an assumed set of economic conditions and courses of action. Please refer to the cautionary note regarding forward-looking statements and information at the back of this MD&A and the "Risks Related to Pan American's Business" contained in the Company's most recent Annual Information Form on file with the Canadian provincial securities regulatory authorities and Form 40-F on file with the U.S. Securities and Exchange Commission (the "SEC"). Additional information about Pan American and its business activities, including its Annual Information Form, is available on SEDAR at www.sedar.com



CORE BUSINESS AND STRATEGY

Pan American engages in silver and gold mining and related activities, including exploration, mine development, extraction, processing, refining and reclamation. The Company owns and operates silver and gold mines located in Peru, Mexico, Argentina, Bolivia, and Canada. We also own the Escobal mine in Guatemala that is currently not operating. In addition, the Company is exploring for new silver deposits and opportunities throughout the Americas. The Company is listed on the Toronto Stock Exchange (Symbol: PAAS) and on the Nasdaq Global Select Market ("NASDAQ") in New York (Symbol: PAAS).

Pan American's vision is to be the world's premier silver mining company, with a reputation for excellence in discovery, engineering, innovation and sustainable development. To achieve this vision, we base our business on the following strategy:

- Generate sustainable profits and superior returns on investments through the safe, efficient and environmentally sound development and operation of our assets.
- Constantly replace and grow our mineable reserves and resources through targeted near-mine exploration and global business development.
- Foster positive long-term relationships with our employees, shareholders, communities and local governments through open and honest communication and ethical and sustainable business practices.
- Continually search for opportunities to upgrade and improve the quality of our assets, both internally and through acquisition.
- Encourage our employees to be innovative, responsive and entrepreneurial throughout our entire organization.

To execute this strategy, Pan American has assembled a sector-leading team of mining professionals with a depth of knowledge and experience in all aspects of our business, which enables the Company to confidently advance early stage projects through construction and into operation.

Pan American is determined to conduct its business in a responsible and sustainable manner. Caring for the environment in which we operate, contributing to the long-term development of our host communities and ensuring that our employees can work in a safe and secure manner are core values at Pan American. We are committed to maintaining positive relations with our employees, the local communities and the government agencies, all of whom we view as partners in our enterprise.



Q1 2020 HIGHLIGHTS

Operations

• Coronavirus disease ("COVID-19") pandemic impact

Pan American suspended normal operations at its mines in Mexico, Peru, Argentina and Bolivia in the latter part of March, 2020 in order to comply with mandatory national quarantines imposed in response to the COVID-19 pandemic. At this time, we cannot determine when the quarantines will be lifted or what allowances may be made to allow operating activities to resume. The Company is conducting care and maintenance at the suspended operations to sustain strict safety and environmental systems, and to ensure operational readiness when the government restrictions are lifted and Pan American determines that it is safe to resume operations. In the meantime, our focus is on supporting our people and communities. In addition to our ongoing corporate social responsibility programs, to date, we have donated approximately \$2.0 million in food and hygiene supplies, as well as provided health care support to our local communities. As the situation regarding the COVID-19 pandemic is uncertain, Pan American is unable to determine the impact on its 2020 operating guidance. Further discussion on the operational status of each mine, and the impact on 2020 annual guidance is included in the "Q1 2020 Operating Performance" section of this MD&A under the sub-heading "Impact of COVID-19". There are currently no confirmed cases of COVID-19 at any of Pan American's operations or offices.

Silver production of 5.56 million ounces

Consolidated silver production for the three months ended March 31, 2020 (" Q1 2020") of 5.56 million ounces was 9% lower than the 6.13 million ounces produced in the three months ended March 31, 2019 ("Q1 2019"), primarily reflecting the suspension of the Huaron and Morococha operations in mid-March 2020 and encountering a failure of an underground ventilation circuit affecting high-grade ore mining rates at the La Colorada mine.

Gold production of 156.1 thousand ounces

Consolidated gold production for Q1 2020 of 156.1 thousand ounces was 94% higher than the 80.5 thousand ounces produced in Q1 2019, primarily reflecting increased production over a full three-month period from the Shahuindo, La Arena, and Bell Creek and Timmins (together "Timmins") mines that were acquired on February 22, 2019 (the "Gold Segment mines").

Base metal production

Zinc production in Q1 2020 was 13.1 thousand tonnes, 22% less than Q1 2019 production. Lead production of 5.3 thousand tonnes was 19% less than Q1 2019 production. Copper production of 1.9 thousand tonnes was comparable to Q1 2019 production.

Financial

Revenue and net income

<u>Revenue</u> in Q1 2020 of \$358.4 million was up 41% from Q1 2019, primarily due to increased gold sales from the Gold Segment mines, and higher realized gold prices.

A net loss of \$77.2 million (\$0.37 basic loss per share) was recorded for Q1 2020 compared with net earnings of \$3.3 million (\$0.02 basic earnings per share) in Q1 2019. The quarter-over-quarter decrease in earnings mainly reflects:

- (i) a \$34.3 million increase in mine operating earnings from the higher Gold Segment revenues, partially offset by an increase in the related Gold Segment cost of sales;
- (ii) a \$45.4 million increase in tax expense, primarily driven by non-cash devaluations of certain tax assets denominated in foreign currencies as a result of foreign currency exchange rate changes;
- (iii) a \$40.6 million increase in investment losses, reflecting non-cash unrealized losses recognized in the quarter on the fair-value of certain equity investments owned by the Company;



- (iv) a \$12.6 million increase in care and maintenance costs, attributable to the temporary suspension of operations in March, 2020 as a result of the COVID-19 pandemic; and
- (v) a \$9.2 million increase in losses on foreign currency contracts due to the devaluation of the Mexican peso, the Peruvian sole and the Canadian dollar.

Adjusted loss: of \$7.6 million, (\$0.04 adjusted loss per share) was recorded in Q1 2020 compared to the revised Q1 2019 adjusted earnings of \$4.5 million, (\$0.03 basic adjusted earnings per share). Included in Q1 2020 adjusted earnings are non-cash, unrealized, mark-to-market driven investment losses of \$28.3 million, representing a \$0.13 loss per share compared to an \$11.3 million gain, representing \$0.06 earnings per share in Q1 2019.

<u>Cash flow from operations:</u> in Q1 2020 totaled \$114.1 million, \$127.0 million more than the \$12.9 million consumed in Q1 2019.

• Liquidity and working capital position

As at March 31, 2020, the Company had cash and short-term investment balances of \$239.2 million, working capital of \$488.0 million, and \$240.0 million available under its \$500.0 million revolving credit facility (the "Credit Facility"). Total debt of \$299.2 million was related to the drawn portion of the Credit Facility (\$260.0 million) and to the financing of lease liabilities.

Q1 2020 Cash Costs per ounce sold

- Silver Segment Cash Costs were \$8.18 per silver ounce sold.
- Gold Segment Cash Costs were \$757 per gold ounce sold.

• Q1 2020 All-In Sustaining Costs per ounce sold ("AISC")

- Silver Segment AISC were \$15.26 per silver ounce sold.
- Gold Segment AISC were \$969 per gold ounce sold.
- <u>Consolidated</u> AISC per silver ounce sold, including by-product credits from the Gold Segment gold production, were \$3.49 per silver ounce sold.

Cash Costs and AISC are non-GAAP measure, please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measure to the Q1 2020 Financial Statements.

OPERATING PERFORMANCE

Impact of COVID-19

Operational Status

As a result of the COVID-19 pandemic, the Company has suspended or reduced normal operations in order to comply with mandatory national quarantines, and to protect the health and safety of our personnel and communities in a manner consistent with those recommended by the local health authorities, best management practices, and the World Health Organization.

The following section describes the current operating status of our mines in each of the countries where we operate.

<u>Argentina</u>

On March 20, 2020 the federal government of Argentina imposed mandatory social distancing on its population and stated that it would be in effect until April 12, 2020. The initial social distancing mandate included a suspension order for non-essential businesses including mining; however, mining was subsequently deemed an essential business by the federal government on April 3, 2020. In addition, the federal government subsequently extended the mandate to April 26, 2020 and then again to May 10, 2020, while mining continues to be classified as an essential business subject to strict sanitary protocols and restricted personnel deployments. The Company temporarily suspended its Manantial Espejo operations and assigned a work-from-home directive for its



administrative Argentine personnel on March 23, 2020 in order to comply with this mandatory social distancing measure. The Company is currently restarting the Manantial Espejo operation at reduced capacity and is developing plans for restarting the COSE and Joaquin operations in the second quarter of 2020 ("Q2 2020").

Bolivia

On March 22, 2020, the Bolivian government announced a national quarantine and stated that it would be in effect until March 31, 2020. The quarantine was subsequently extended to April 15, 2020, and then to April 30, 2020. The Company halted all supply deliveries and personnel transport to its San Vicente mine, and subsequently suspended operations in an orderly manner, assigning a work-from-home directive for its administrative personnel and support offices in compliance with the national quarantine. Following the Bolivian government's stated intention for partially lifting of the National Quarantine on May 7, 2020 under certain return-to-work constraints, the Company is preparing detailed plans and sanitary protocols in accordance with the anticipated constraints that would enable a possible consideration for restarting of the San Vicente operation at reduced capacity rates with limited personnel during Q2-2020.

Canada

The Timmins mines continued to operate throughout Q1 2020 while adopting health and safety protocols consistent with those recommended by the local health authorities, best management practices and the World Health Organization. The Company also adopted a work-from-home initiative for its Ontario, Canada administrative personnel and began to voluntarily reduce mine and plant throughput by approximately 10% in order to further enhance physical distancing throughout the operations, offices, and personnel transport systems.

Mexico

On March 17, 2020, Mexico's Senate announced the need to retire the vulnerable population from conducting activities that could increase the possibility of becoming infected from the COVID-19 virus. On March 19, 2020 the Company began to demobilize vulnerable workers, assigned a work-from-home directive for its administrative personnel and reduced the operational workforce at its mines in Mexico by approximately 30% in order to increase physical distancing throughout the operations, offices, and personnel transport systems. On March 31, 2020, Mexico's Ministry of Health issued a National Agreement for the immediate suspension of non-essential activities until April 30, 2020, which has since been extended to May 30, 2020 leaving open the possibility to restart non-essential businesses later in May 2020 at reduced capacity in municipalities where active COVID-19 infections are considered to be low or non-existent. The Company temporarily suspended its La Colorada and Dolores operations in order to comply with this National Agreement.

The Company continues to recirculate solutions through the Dolores heap in order to maintain full process solution containment and expects that gold and silver production will continue at a decreasing rate during the temporary suspension. The Company is closely monitoring the published COVID-19 infection rates in the municipalities surrounding our mine sites and is developing detailed plans and health and safety protocols for potentially restarting our Mexican mines during Q2-2020 at reduced capacities, pending local authorizations and acceptance.



<u>Peru</u>

On March 15, 2020, the government of Peru declared a National State of Emergency requiring a 15-day national quarantine, which was subsequently extended to April 13, 2020, then to April 26, 2020, and the latest extension to May 10, 2020. The Company assigned a work-from-home directive for its administrative personnel and temporarily suspended operations at its four Peruvian mines: Shahuindo, La Arena, Huaron and Morococha in order to comply with the State of Emergency declaration.

The Company continues to recirculate solutions at the Shahuindo and La Arena heaps in order to maintain appropriate process solution containment and expects that gold production will continue at a decreasing rate during the temporary suspension.

• 2020 Annual Operating Outlook

Given the uncertainties regarding the progression of the COVID-19 pandemic in our operating jurisdictions and the resulting government measures and restrictions, particularly the duration of operating suspensions, the Company is currently unable to determine the impact on its 2020 annual production, Cash Costs, AISC and capital expenditure forecasts, as provided in the 2019 annual MD&A dated March 12, 2020 (collectively the "2020 Guidance"). The Company expects to update the 2020 Guidance once sufficient clarity on the operating circumstances becomes available.

• Financial Impact

Due to the dynamic nature of the pandemic, the financial impact of COVID-19 on the Company is indeterminable at this time, and the revenues and profit margins reflected in the Q1 2020 financial results will not be sustained in the near-term while normal course business is disrupted. However, as described in the "Liquidity and Capital Position" section of this MD&A, based on the Company's financial position, the results of a management performed COVID-19 disruption and liquidity analysis, and the Company's access to capital, management believes that the Company's liquidity is sufficient to satisfy our anticipated 2020 working capital requirements, fund currently planned capital expenditures, and to discharge liabilities as they come due. In order to provide additional flexibility and liquidity, Pan American has deferred certain capital expenditures and exploration spending. As well, Pan American's senior management team has voluntarily agreed to a salary reduction until the situation normalizes, including a 20% reduction for the executive management team.

Financial and other COVID-19 related risks are further discussed in the "Risks and Uncertainties" section of this MD&A.

Silver and Gold Production

The following table provides silver and gold production at each of Pan American's operations for Q1 2020 as compared to Q1 2019. Production in Q1 2019 for the Shahuindo, La Arena, and Timmins mines represent production subsequent to the February 22, 2019 closing date of the acquisition, as described in the "Acquisition of Tahoe" section of this MD&A. Each operation's production variances are further discussed in the "Individual Mine Performance" section of this MD&A.



	Silver Production (ounces '000s)		Gold Pro (ounces	
	Three months ended March 31,		Three mon Marc	
	2020	2019	2020	2019
Operations:				
La Colorada	1,593	1,990	1.1	1.0
Dolores	1,230	1,112	27.1	30.0
Huaron	771	937	0.2	0.2
Morococha ⁽¹⁾	457	697	0.3	0.6
San Vicente ⁽²⁾	738	851	0.1	0.1
Manantial Espejo	695	524	6.5	4.9
Shahuindo ⁽³⁾	64	10	48.9	14.5
La Arena ⁽³⁾	8	3	28.7	14.7
Timmins ⁽³⁾	5	2	43.3	14.4
Total ⁽⁴⁾	5,561	6,125	156.1	80.5

- (1) Morococha data represents Pan American's 92.3% interest in the mine's production.
- (2) San Vicente data represents Pan American's 95.0% interest in the mine's production.
- (3) Reflects production results subsequent to the February 22, 2019 closing date of the Acquisition as described in the "Acquisition of Tahoe" section of this MD&A.
- (4) Totals may not add due to rounding.

Silver Production

Consolidated silver production in Q1 2020 of 5.56 million ounces was 9% lower than the 6.13 million ounces produced in Q1 2019. La Colorada, Morococha, Huaron, and San Vicente drove the decrease, which was only partially offset by increased production at Dolores and Manantial Espejo.

Gold Production

Consolidated gold production in Q1 2020 of 156.1 thousand ounces was 94% higher than the 80.5 thousand ounces produced in Q1 2019. The increase was attributable to a full quarter of production from the Gold Segment mines, which together produced 120.9 thousand ounces in Q1 2020.

Base Metal Production

The following table provides the Company's base metal production for Q1 2020 and Q1 2019:

	Base Metal Production	
	Three months ended March 31,	
	2020	2019
Zinc – kt	13.1	16.8
Lead – kt	5.3	6.5
Copper – kt	1.9	2.0

Zinc, lead and copper production in Q1 2020 were each lower than Q1 2019 production, driven by a combination of lower grades and throughput, which were largely the result of the COVID-19 mine suspensions.

Cash Cost and AISC

The quantification of both Cash Costs and AISC measures is described in detail, and where appropriate reconciled to the Q1 2020 Financial Statements, in the "Alternative (Non-GAAP) Performance Measures" section of this MD&A.

The following table reflects the Cash Costs and AISC net of by-product credits at each of Pan American's operations for Q1 2020 as compared to Q1 2019. Please note that cost measures for Q1 2019 for the Gold Segment mines represent results from February 22, 2019 to March 31, 2019:



_	Cash Costs ⁽¹⁾ (\$ per ounce) Three months ended March 31,		AISC ⁽¹⁾ (\$ per ounce)	
_			Three months en March 31,	ded
	2020	2019	2020	2019
La Colorada	7.23	2.16	9.98	3.37
Dolores	0.07	3.34	23.29	26.45
Huaron	7.95	4.38	10.56	8.54
Morococha	12.29	(1.01)	20.23	2.20
San Vicente	14.71	10.25	17.08	11.20
Manantial Espejo	13.69	27.53	14.85	27.94
Silver Segment Consolidated (2)	8.18	5.46	15.26	10.83
Shahuindo	617	616	775	657
La Arena	725	642	1,212	1,263
Timmins ⁽³⁾	945	999	1,051	1,137
Gold Segment Consolidated (2)(3)	757	777	969	1,091
Consolidated metrics per silver ounce sold (3)(4):				
All Operations			3.49	10.51
All Operations before NRV inventory adjustments			1.41	9.18

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the section "Alternative Performance (Non-GAAP) Measures" of this MD&A for a detailed description of these measures and where appropriate a reconciliation of the measure to the Q1 2020 Financial Statements.
- (2) Silver segment Cash Costs and AISC are calculated net of credits for realized revenues from all metals other than silver ("silver segment by-product credits"), and are calculated per ounce of silver sold. Gold segment Cash Costs and AISC are calculated net of credits for realized silver revenues ("gold segment by-product credits"), and are calculated per ounce of gold sold. Consolidated AISC is based on total silver ounces sold and are net of by-product credits from all metals other than silver ("silver basis consolidated by-product credits").
- (3) 2019 Timmins, Gold Segment, and Consolidated AISC were adjusted to reflect amounts recast, and presented, for the three months ended March 31, 2019 as if Timmins had not been classified as held for sale.
- (4) Consolidated silver basis total is calculated per silver ounce sold with total gold revenues included within by-product credits. G&A costs are included in the consolidated AISC, but not allocated in calculating AISC for each operation.

Cash Costs

Silver Segment Cash Costs per ounce in Q1 2020 were \$8.18 per ounce, \$2.72 higher than in Q1 2019. The increase is largely the result of: lower by-product credits, driven mainly by lower realized base metal prices; increased concentrate smelting and refining charges; and higher direct operating costs per ounce in part due to lower silver grades; partially offset by decreased royalty costs.

Gold Segment Cash Costs in Q1 2020 of \$757 per ounce were comparable to those in Q1 2019.

AISC

Silver Segment AISC for Q1 2020 of \$15.26 was \$4.43 higher than Q1 2019 AISC. The quarter-over-quarter variance was largely due to the same factors impacting the Silver Segment Cash Costs described above as well as increased sustaining capital per ounce and higher cost-increasing net realizable value ("NRV") adjustments to inventories at Manantial Espejo, Morococha, and Dolores.

Gold Segment AISC for Q1 2020 of \$969 was \$122 lower than Q1 2019 AISC, largely reflecting heap leach sequencing leading to a higher ratio of ounces produced to ounces places, mainly at La Arena.

Consolidated AISC, based on total silver ounces sold net of by-product credits from all metals other than silver, for Q1 2020 were \$3.49 per ounce, a \$7.02 decrease from Q1 2019. The quarter-over-quarter variance was largely the result of increased gold by-product credits from increased gold production and prices, partially offset by increased negative NRV adjustments and higher silver segment direct operating costs per ounce.

Individual Mine Performance

An analysis of performance at each operation in Q1 2020 compared with Q1 2019 follows. The project capital amounts invested in Q1 2020 are further discussed in the "Project Development Update" section of this MD&A.



La Colorada mine

	Three months ended March 31,	
	2020	2019
Tonnes milled – kt	174.2	186.8
Average silver grade – grams per tonne	312	362
Average zinc grade - %	2.70	3.08
Average lead grade - %	1.34	1.60
Production:		
Silver – koz	1,593	1,990
Gold – koz	1.08	1.01
Zinc – kt	4.09	5.10
Lead – kt	1.98	2.62
Cash Costs - \$ per ounce ¹⁾	7.23	2.16
Sustaining capital - \$ thousands ⁽²⁾	4,753	2,212
Care and maintenance costs - \$ thousands	_	_
AISC - \$ per ounce ⁽¹⁾	9.98	3.37
Payable silver sold - koz	1,839	2,047

⁽¹⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

Q1 2020 vs. Q1 2019

Production:

- Silver: 20% decrease, primarily due to a collapse of one of the primary mine ventilation raises in the fourth quarter of 2019, which necessitated adjusting the short-term mine plan while we progress on the replacement and upgrade of the primary ventilation infrastructure in the eastern portion of the mine. In Q1 2020 these mine plan adjustments resulted in redeploying personnel and equipment away from the impacted area of the mine, which resulted in lower head grades. In addition, throughput was impacted by the COVID-19 mitigation measures that began on March 19, 2020.
- By-products: 20% and 24% decreases in zinc and lead production, respectively, also due to the lower throughput and grades described above.

<u>Cash Costs:</u> the \$5.07 per ounce increase was the result of the lower production, resulting in higher unit operating costs per ounce, as well as lower by-product credits from lower base metal prices, and higher treatment and refining charges.

<u>Sustaining Capital:</u> primarily related to tailings storage facility expenditures, underground infrastructure investments, including developing short and long term ventilation raises, equipment replacements and rehabilitations, lease payments for equipment and near-mine exploration activities. Sustaining capital expenditures increased relative to the comparable quarter primary due to the tailings storage facility upgrade and increased investment in underground infrastructure to replace the failed ventilation raise. The work in progress on the primary ventilation circuit includes new raises that are being bored between the surface and the 345 and 528 levels. As there are areas of weak rock that resulted in the previous failure, the area is being pre-supported by grouting before the raises are bored. The interim circuit that will allow full operations to resume in the eastern part of the mine will be in place in Q3 2020, with the long term infrastructure being completed in the first half of 2021.

AISC: the increase was due to the same factors affecting Cash Costs, in addition to the higher sustaining capital.

⁽²⁾ Sustaining capital expenditures exclude \$3.6 million in investing activity cash outflows for Q1 2020 (Q1 2019: \$1.6 million) related to investment capital incurred on the La Colorada projects, as disclosed in the "Project Development Update" section of this MD&A.



Dolores mine

		Three months ended March 31,	
	2020	2019	
Tonnes placed – kt	1,905.0	1,840.4	
Average silver grade – grams per tonne	38	28	
Average gold grade – grams per tonne	0.60	0.50	
Production:			
Silver – koz	1,230	1,112	
Gold – koz	27.1	30.0	
Cash Costs - \$ per ounce ⁽¹⁾	0.07	3.34	
Sustaining capital - \$ thousands ⁽²⁾	15,124	13,067	
Care and maintenances costs - \$ thousands	_	_	
AISC - \$ per ounce ⁽¹⁾	23.29	26.45	
Payable silver sold - koz	1,150	1,011	

⁽¹⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

Q1 2020 vs. Q1 2019

Production:

- Silver: 11% higher due to improved grades from mine sequencing and higher throughput. Higher throughput was achieved despite being partially impacted by the COVID-19 mitigation measures that began on March 19, 2020.
- Gold: 10% lower as higher throughput and grades were more than offset by a decrease in the ratio of
 ounces recovered to stacked, reflecting the extended timing required to pass leach solutions through
 deeper portions that exist in this stage of the heap in addition to benefits gained from the re-leaching of
 some partially leached pad 1 ores during Q1 2019.

<u>Cash Costs:</u> decreased \$3.27 per ounce primarily due to lower operating costs partially offset by decreased by-product credits from lower gold production outweighing higher gold prices.

<u>Sustaining Capital:</u> comprised mainly of pre-stripping expenditures and leach pad expansions.

AISC: the decrease was due to the same factors affecting Cash Costs.

⁽²⁾ Sustaining capital expenditures exclude \$\text{nil in investing activity cash outflows for Q1 2020 (Q1 2019: \$0.4 million) related to investment capital incurred on the Mexico projects, as disclosed in the "Project Development Update" section of this MD&A.



Huaron mine

	Three months ended March 31,	
	2020	2019
Tonnes milled - kt	203.2	240.0
Average silver grade – grams per tonne	143	144
Average zinc grade - %	2.54	2.27
Average lead grade - %	1.28	1.18
Average copper grade - %	0.89	0.72
Production:		
Silver – koz	771	937
Gold – koz	0.16	0.24
Zinc – kt	3.85	4.13
Lead – kt	1.96	2.09
Copper – kt	1.37	1.29
Cash Costs - \$ per ounce ⁽¹⁾	7.95	4.38
Sustaining capital - \$ thousands	1,413	3,218
Care and maintenance costs - \$ thousands	2,254	_
AISC-\$ per ounce ⁽¹⁾	10.56	8.54
Payable silver sold – koz	596	819

⁽¹⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

Q1 2020 vs. Q1 2019

Production:

- Silver: 18% lower, primarily due to lower throughput related to COVID-19 mine suspensions that commenced on March 16, 2020.
- By-products: zinc and lead production were both 7% lower, while copper production was 6% higher, primarily as a result of mine sequencing into higher grade copper zones partially offset by the COVID-19 related mine suspension.

<u>Cash Costs:</u> which exclude care and maintenance costs during the COVID 19 suspension, increased \$3.57 per ounce primarily due to higher direct unit operating costs per ounce and higher treatment and refining charges.

<u>Sustaining Capital:</u> related primarily to payments for equipment leases, near-mine exploration, and equipment replacements and refurbishments. The decrease from Q1 2019 was primarily related to the reduction in expenditures in the tailings storage facility construction project and the mine deepening project, both of which were effectively completed in 2019.

<u>AISC:</u> increased by \$2.02 per ounce, as the same factors causing the increased cash costs were partially offset by lower sustaining capital expenditures.



Morococha mine⁽¹⁾

	Three months ended March 31,	
	2020	2019
Tonnes milled – kt	138.9	169.4
Average silver grade – grams per tonne	116	145
Average zinc grade - %	3.39	4.01
Average lead grade - %	1.19	1.32
Average copper grade - %	0.41	0.50
Production:		
Silver – koz	457	697
Gold – koz	0.28	0.63
Zinc – kt	4.12	5.78
Lead – kt	1.33	1.77
Copper – kt	0.37	0.56
Cash Costs - \$ per ounce ⁽²⁾	12.29	(1.01)
Sustaining capital (100%) - \$ thousands ⁽³⁾	2,236	1,935
Care and maintenance costs - \$ thousands	2,203	_
AISC - \$ per ounce ⁽²⁾	20.23	2.20
Payable silver sold (100%) - koz	408	691

⁽¹⁾ Production figures are for Pan American's 92.3% share only, unless otherwise noted.

Q1 2020 vs. Q1 2019

Production:

- Silver: 34% lower due to lower grades from mine sequencing and lower throughput related to COVID-19 mine suspension.
- By-products: zinc, lead and copper production decreased by 29%, 25% and 35%, respectively, for the same reasons described for silver production.

<u>Cash Costs:</u> which exclude care and maintenance costs during the COVID 19 suspension, were \$13.30 per ounce higher, primarily due to the lower grades resulting in higher unit per ounce costs, as well as higher treatment and refining charges.

<u>Sustaining Capital:</u> primarily related to near-mine exploration, mine infrastructure upgrades, and equipment and facility leases.

<u>AISC:</u> \$18.03 per ounce higher due to the same factors affecting quarter-over-quarter cash costs, together with higher sustaining capital and an NRV write-down in the current period.

⁽²⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

⁽³⁾ Sustaining capital expenditures exclude \$0.4 million of project capital cash outflows for Q1 2020 (Q1 2019: \$0.1 million) related to Morococha plant studies, and is included in Other Projects as disclosed in the "Project Development Update" section of this MD&A.



San Vicente mine(1)

	Three months ended March 31,				
	2020	2019			
Tonnes milled – kt	82.6	83.3			
Average silver grade – grams per tonne	302	354			
Average zinc grade - %	1.59	2.64			
Average lead grade - %	_	0.07			
Average copper grade - %	0.26	0.32			
Production:					
Silver – koz	738	851			
Gold – koz	0.10	0.09			
Zinc – kt	1.05	1.79			
Lead – kt	_	0.04			
Copper – kt	0.18	0.19			
Cash Costs - \$ per ounce (2)	14.71	10.25			
Sustaining capital (100%) - \$ thousands	1,925	990			
Care and maintenance costs - \$ thousands	_	_			
AISC - \$ per ounce ⁽²⁾	17.08	11.20			
Payable silver sold (100%) - koz	840	1,121			

⁽¹⁾ Production figures are for Pan American's 95.0% share only, unless otherwise noted.

Q1 2020 vs. Q1 2019

Production:

- Silver: 13% lower primarily due to lower grades from mine sequencing, mining of narrower vein structures and reduced throughput related to the COVID-19 mine suspension that began on March 25, 2020.
- By-products: the 42% decrease in zinc production was the result of lower grades from mine sequencing, whereas copper production remained consistent with Q1 2019.

<u>Cash Costs:</u> \$4.46 per ounce higher due to the lower production described above, lower base metal prices, and higher treatment and refining charges.

<u>Sustaining Capital:</u> Q1 2020 expenditures primarily related to mine equipment replacements and rehabilitation, and near-mine exploration.

<u>AISC:</u> the \$5.88 per ounce increase was due primarily to the same factors that increased cash costs, in addition to higher sustaining capital in the period.

⁽²⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.



Manantial Espejo mine

	Three mon Marc	ths ended h 31,
	2020	2019
Tonnes milled - kt	161.1	188.6
Average silver grade – grams per tonne	152	103
Average gold grade – grams per tonne	1.33	0.92
Production:		
Silver – koz	695	524
Gold – koz	6.45	4.93
Cash Costs - \$ per ounce ⁽¹⁾	13.69	27.53
Sustaining capital - \$ thousands ⁽²⁾	716	721
Care and maintenance costs - \$ thousands	1,973	_
AISC - \$ per ounce ⁽¹⁾	14.85	27.94
Payable silver sold - koz	730	402

⁽¹⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

Q1 2020 vs. Q1 2019

Production:

• Silver and Gold: increased 33% and 31%, respectively, primarily from better grades in the current mine sequence in addition to a modest contribution of ore from the Joaquin property as production from that operation started to ramp up. There was no ore production from COSE during the quarter. The grade increases were partially offset by reduced throughput caused due to the COVID-19 related mine suspension that began on March 23, 2020.

<u>Cash Costs:</u> which exclude care and maintenance costs during the COVID 19 suspension, were a decrease of \$13.84 per ounce, primarily as a result of higher production combined with higher gold prices, more than offsetting the increased operating costs, which reflect inflationary pressures in the second half of 2019 and the unexpected stability in the Argentine Peso.

Sustaining Capital: Q1 2020 expenditures were primarily related to lease payments for diesel generators on site.

AISC: the \$13.09 per ounce decrease was driven by the same factors affecting Cash Costs.

⁽²⁾ Sustaining capital expenditures exclude \$3.5 million of project capital cash outflows for Q1 2020 (Q1 2019: \$5.9 million) related to the development of the Joaquin and COSE projects as disclosed in the "Project Development Update" section of this MD&A.



Shahuindo mine

	Three mon Marc	
	2020	2019 ⁽¹⁾
Tonnes milled - kt	2,932.1	1,237.9
Average silver grade – grams per tonne	9	8
Average gold grade – grams per tonne	0.62	0.68
Production:		
Silver – koz	64	10
Gold – koz	48.91	14.46
Cash Costs - \$ per ounce ⁽²⁾	617	616
Sustaining capital - \$ thousands ⁽³⁾	7,844	230
Care and maintenance costs - \$ thousands	857	_
AISC \$ per ounce ⁽²⁾	775	657
Payable gold sold	52,002	8,600

- (1) The Shahuindo mine was acquired on February 22, 2019, and as such the Q1 2019 financial and operating results of the mine has only been reported, and included in the Company's consolidated results, from this date forward.
- (2) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.
- (3) Sustaining capital expenditures exclude \$0.1 million of project capital cash outflows for Q1 2020 (Q1 2019: \$\text{nil})\ related to the payment of final invoices for the crushing and agglomeration plant completed by Tahoe, and is included in Other Projects as disclosed in the "Project Development Update" section of this MD&A.

Q1 2020 vs. Q1 2019

Production:

Gold: a 238% increase due to accounting for the full quarter of operations, less intense rain in northern
Peru than the prior year, and improvements in the haulage of ore and waste from the pit, which enabled
higher mining rates compared to Q1 2019, partially offset by the impact of the COVID-19 suspensions
beginning on March 16, 2020. Leaching has continued on the pads subsequent to the COVID-19
suspension.

<u>Cash Costs:</u> which exclude care and maintenance costs during the COVID 19 suspension, were consistent with the comparable period.

<u>Sustaining Capital:</u> Q1 2020 expenditures primarily related to leach pad expansions, near-mine exploration activities, and payments for leased mining equipment.

AISC: increased by \$118 per ounce, primarily as a result of the increased sustaining capital per ounce.



La Arena mine

	Three mon Marc	
	2020	2019 ⁽¹⁾
Tonnes milled - kt	1,048.4	619.3
Average silver grade – grams per tonne	1	_
Average gold grade – grams per tonne	0.35	0.50
Production:		
Silver – koz	8	3
Gold – koz	28.70	14.72
Cash Costs - \$ per ounce ⁽²⁾	725	642
Sustaining capital - \$ thousands	12,698	10,456
Care and maintenance costs - \$ thousands	823	_
AISC - \$ per ounce ⁽²⁾	1,212	1,263
Payable gold sold	26,662	17,135

⁽¹⁾ The La Arena mine was acquired on February 22, 2019, and as such, the Q1 2019 financial and operating results of the mine has only been reported, and included in the Company's consolidated results, from this date forward.

Q1 2020 vs. Q1 2019

Production:

Gold: 95% increase from a longer period of operations, as well as a higher ratio of ounces recovered to
contained ounces stacked, primarily due to the timing of leach kinetics from the elevated stacking rates in
Q4 2019. Higher throughput was partially offset by the aforementioned suspension of mining and stacking
activities due to COVID-19, that commenced on March 16, 2020. Leaching has continued on the pads
subsequent to the COVID-19 suspension.

<u>Cash Costs:</u> which exclude care and maintenance costs during the COVID 19 suspension, increased by \$83 per ounce from higher operating costs related to a lower capitalization rate of deferred stripping activities on account of mine sequencing.

<u>Sustaining Capital:</u> Q1 2020 expenditures were primarily related to capitalized deferred stripping and the waste storage facility expansions.

<u>AISC:</u> decreased by \$51 per ounce as higher cash costs were more than offset by lower sustaining capital per ounce, primarily from the completion of leach pad expansions in 2019.

⁽²⁾ Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.



Timmins mines

	Three mon Marc	iths ended th 31,
	2020	2019 ⁽¹⁾
Tonnes milled - kt	444.6	181.7
Average silver grade – grams per tonne	_	_
Average gold grade – grams per tonne	3.00	2.79
Production:		
Silver – koz	5	2
Gold – koz	43.31	14.38
Cash Costs - \$ per ounce ⁽²⁾	945	999
Sustaining capital - \$ thousands ⁽³⁾	3,498	1,913
Care and maintenance costs - \$ thousands	_	_
AISC - \$ per ounce ⁽²⁾	1,051	1,137
Payable gold sold	43,480	16,700

- (1) The Timmins mines were acquired on February 22, 2019, and as such, the Q1 2019 financial and operating results of these mines have only been reported, and included in the Company's consolidated results, from this date forward.
- (2) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales. 2019 Cash Costs and AISC were adjusted to reflect amounts recast, and presented, for the three months ended March 31, 2019 as if Timmins had not been classified as held for sale.
- (3) Sustaining capital expenditures exclude \$1.0 million of project capital cash outflows for Q1 2020 (Q1 2019: \$1.3 million) related to investment capital incurred on the Timmins projects, as disclosed in the "Project Development Update" section of this MD&A.

Q1 2020 vs. Q1 2019

Production:

• Gold: a 201% increase as a result of a full quarter of operations, increased mining and milling rates from the shaft expansion completed in early 2019 and subsequent de-bottlenecking efforts, and higher grades from mine sequencing.

<u>Cash Costs:</u> a decrease of \$54 per ounce, primarily as a result of throughput efficiencies and higher gold grades from mine sequencing.

<u>Sustaining Capital:</u> Q1 2020 expenditures were primarily related to mine equipment replacements and refurbishments, near-mine exploration, and lease payments for mining equipment.

<u>AISC:</u> the \$86 per ounce decrease was the result of the same factors reducing cash costs as well as lower sustaining capital per ounce.

2020 ANNUAL OPERATING OUTLOOK

Given the uncertainties regarding the progression of the COVID-19 pandemic in our operating jurisdictions and the resulting government measures and restrictions, particularly the duration of operating suspensions, the Company is currently unable to determine the impact on its 2020 annual production, Cash Costs, AISC and capital expenditure forecasts, as provided in the 2019 annual MD&A dated March 12, 2020 (collectively the "2020 Guidance"). The Company expects to update the 2020 Guidance once sufficient clarity on the operating circumstances becomes available.



PROJECT DEVELOPMENT UPDATE

The following table reflects the amounts spent at each of Pan American's major projects in Q1 2020 compared with Q1 2019:

Project Development Capital ⁽¹⁾ (thousands of USD)	Three m Ma	onths e	
	202	0	2019
Mexico Projects	\$ 3,64	2 \$	2,003
Joaquin and COSE projects	3,54	5	5,853
Timmins projects	1,00	3	1,261
Other	47	7	757
Total	\$ 8,67	2 \$	9,874

⁽¹⁾ Categorization of the Q1 2019 amounts have been changed from those reported in the Q1 2019 MD&A to conform to the current period categorizations.

During Q1 2020, the Company achieved the following progress on its projects:

Mexico Projects:

The Company spent \$3.6 million on exploration drilling activities relating to the La Colorada skarn deposit.

COSE and Joaquin Projects:

The Company spent \$3.5 million on COSE project development during Q1 2020. Project development activities were directed at revising ground control systems throughout the mine and further advancing underground developments in preparation for mining later this year given the COVID-19 driven suspension of operations that began on March 23, 2020.

Joaquin commenced ramp-up of production during the quarter with over 5,000 tonnes mined during Q1 2020 prior to the COVID-19 driven suspension of operations that began on March 23, 2020.

Timmins Projects:

The Company spent \$1.0 million on projects at Timmins in Q1 2020, primarily related to equipment and material orders to expand the operation during 2020.

OVERVIEW OF Q1 2020 FINANCIAL RESULTS

Selected Annual and Quarterly Information

The following tables set out selected quarterly results for the past nine quarters as well as selected annual results for the past two years. The dominant factors affecting results in the quarters and years presented below are the volatility of realized metal prices and the timing of sales, which vary with the timing of shipments and impairment charges. The fourth quarter of both 2019 and 2018 included impairment charges to the Manantial Espejo mine and the COSE and Joaquin projects.



2020	Q	uarter Ended
(In thousands of USD, other than per share amounts)		March 31
Revenue	\$	358,428
Mine operating earnings	\$	50,058
Earnings for the period attributable to equity holders	\$	(76,807)
Basic earnings per share	\$	(0.37)
Diluted earnings per share	\$	(0.37)
Cash flow from operating activities	\$	114,051
Cash dividends paid per share	\$	0.050
Other financial information		
Total assets	\$	3,366,044
Total long-term financial liabilities ⁽¹⁾	\$	501,140
Total attributable shareholders' equity	\$	2,378,776

(1) Total long-term financial liabilities are comprised of non-current liabilities excluding deferred tax liabilities, deferred revenue, and share purchase warrant liabilities.

2019	Quarter Ended							Year Ended	
(In thousands of USD, other than per share amounts)	M	arch 31 ⁽¹⁾		June 30 ⁽¹⁾		Sept 30 ⁽¹⁾		Dec 31	Dec 31
Revenue ⁽²⁾	\$	253,699	\$	340,494	\$	352,187	\$	404,379	\$ 1,350,759
Mine operating earnings ⁽²⁾	\$	15,770	\$	37,740	\$	77,168	\$	98,610	\$ 229,288
Earnings for the period attributable to equity holders	\$	2,783	\$	5,053	\$	50,975	\$	51,927	\$ 110,738
Basic earnings per share	\$	0.02	\$	0.02	\$	0.26	\$	0.25	\$ 0.55
Diluted earnings per share	\$	0.02	\$	0.02	\$	0.26	\$	0.25	\$ 0.55
Cash flow from operating activities	\$	(12,911)	\$	83,518	\$	81,948	\$	129,473	\$ 282,028
Cash dividends paid per share	\$	0.035	\$	0.035	\$	0.035	\$	0.035	\$ 0.140
Other financial information									
Total assets									\$ 3,461,682
Total long-term financial liabilities ⁽³⁾									\$ 517,776
Total attributable shareholders' equity									\$ 2,463,099

- (1) Amounts differ from those originally reported in the respective quarter due to: (1) the finalization of the purchase price allocation which was retrospectively applied, the most significant change being the removal of the previously recorded \$30.5M bargain purchase gain; and, (2) amounts presented retrospectively as if Timmins had not been classified as held for sale.
- (2) Concurrent with the Tahoe Acquisition, the Company classified the Timmins mines as a discontinued operation held for sale and, in the third quarter, reclassified to be a continuing operation after a change in management's intentions. As a result, the previously recorded first and second quarters have been recast to present the Timmins mines as continuing operations.
- (3) Total long-term financial liabilities are comprised of non-current liabilities excluding deferred tax liabilities, deferred revenue, and share purchase warrant liabilities.



2018	Quarter Ended						Year Ended		
(In thousands of USD, other than per share amounts)	N	/larch 31		June 30		Sept 30	Dec 31		Dec 31
Revenue	\$	206,961	\$	216,460	\$	187,717	\$ 173,35	57 \$	784,495
Mine operating earnings (loss)	\$	55,124	\$	54,851	\$	(4,412)	\$ (4,66	6) \$	100,897
Earnings (loss) for the period attributable to equity holders	\$	47,376	\$	36,187	\$	(9,460)	\$ (63,80	9) \$	10,294
Basic earnings (loss) per share	\$	0.31	\$	0.24	\$	(0.06)	\$ (0.4	2) \$	0.07
Diluted earnings (loss) per share	\$	0.31	\$	0.24	\$	(0.06)	\$ (0.4	2) \$	0.07
Cash flow from operating activities	\$	34,400	\$	66,949	\$	41,699	\$ 11,93	5 0 \$	154,978
Cash dividends paid per share	\$	0.035	\$	0.035	\$	0.035	5 0.03	5 \$	0.140
Other financial information									
Total assets								\$	1,937,476
Total long-term financial liabilities ⁽¹⁾		·					·	\$	96,828
Total attributable shareholders' equity		·					·	\$	1,508,212

⁽¹⁾ Total long-term financial liabilities are comprised of non-current liabilities excluding deferred tax liabilities, deferred revenue, and share purchase warrant liabilities.



Income Statement: Q1 2020 vs. Q1 2019

A net loss of \$77.2 million was recorded in Q1 2020 compared to net earnings of \$3.3 million in Q1 2019, which corresponds to basic loss and earnings per share of \$(0.37) and \$0.02, respectively.

The following table highlights the differences between net earnings in Q1 2020 compared with Q1 2019:

Net earnings, three months ended March 31, 2019 (in thousands of USD)		\$ 3,320	Note
Revenue:			
Increased realized metal prices	\$ 40,185		
Higher quantities of metal sold	77,848		
Increased direct selling costs	(3,584)		
Increased negative settlement adjustments	(9,720)		
Total increase in revenue		104,729	(1)
Cost of sales:			
Increased production costs and decreased royalty charges	\$ (41,626)		(2)
Increased depreciation and amortization	(28,815)		(3)
Total increase in cost of sales		(70,441)	!
Total increase in mine operating earnings		34,288	
Increased income tax expense		(45,430)	(4)
Decreased investment income and other expense		(41,975)	(5)
Increased care and maintenance costs		(12,577)	(6)
Increased net loss on commodity contracts, derivatives and asset sales		(10,944)	(7)
Decreased dilution gain, net of share of income from associate		(3,540)	(8)
Increased interest and finance expense		(1,667)	
Decreased transaction and integration costs		1,403	
Decreased foreign exchange loss		1,117	
Increased general and administrative expense		(653)	
Increased exploration and project development expense		(577)	ı
Net loss, three months ended March 31, 2020		\$ (77,235)	

(1) Revenue for Q1 2020 was \$104.7 million higher than in Q1 2019, as a result of increased quantities of metal sold and higher realized prices, partially offset by higher treatment and refining charges and negative settlement adjustments. The increased quantities of metal sold was the result of increased gold sales, partially offset by decreased quantities in other metals sold. The additional 75.9 thousand ounces of gold sold reflects a full three-month quarter of sales and increased production from the Gold Segment mines. The increased revenue from higher realized prices was largely due to the 21% increase in the gold price, as well as the 6% increase in the silver price partially offset by lower base metal prices.



The following table reflects the metal prices realized by the Company and the quantities of metal sold during each quarter:

	 Realized Metal Prices (1)			Metal Sold (2)	
	Three mont March		Three months ended March 31,		
	2020 2019		2020	2019	
Silver	\$ 16.50	\$ 15.52	5,647	6,092	
Gold	\$ 1,580	\$ 1,302	156.4	80.5	
Zinc	\$ 2,125	\$ 2,750	11.5	14.9	
Lead	\$ 1,857	\$ 2,039	5.9	6.8	
Copper	\$ 5,801	\$ 6,207	1.4	1.9	

- (1) Metal price stated as dollars per ounce for silver and gold, and dollars per tonne for zinc, lead and copper, inclusive of final settlement adjustments on concentrate sales.
- (1) Metal quantities stated as koz for silver and gold and kt for zinc, lead and copper.
- (2) Production and Royalty costs in Q1 2020 were \$41.6 million higher than in Q1 2019. The increase was driven by a \$42.4 million increase in production costs, partially offset by a \$0.8 million decrease in royalty costs. The increased production costs reflects the increased costs related to higher production and sales quantities from the Gold Segment mines, particularly the Shahuindo and Timmins mines where quarter-over-quarter production costs increased by \$27.2 million and \$16.9 million, respectively, driven by increased gold sales volumes of 505% and 160%, respectively. Other factors increasing production costs were higher production costs at Manantial Espejo, due to increased sales volumes and a \$3.6 million increase in negative NRV inventory adjustments. These increased production costs were partially offset by lower production costs at Huaron and Morococha, mainly from lower sales volumes due to the COVID-19 related mine suspensions in mid March 2020, and lower costs at Dolores due to lower gold sales volumes.
- (3) Depreciation and amortization ("D&A") expense was \$28.8 million higher than in Q1 2019, largely as a result of additional depreciation expense from the Gold Segment mines (\$29.0 million) due to a full three-months of depreciation in Q1 2020 and the previously discussed higher sales volumes.
- (4) *Income tax expense* of \$52.7 million in Q1 2020 was \$45.4 million higher than the \$7.3 million income tax expense in Q1 2019. The increased expense was primarily due to the significant devaluation of the Mexican peso, and to a lesser extent, the Peruvian sol, which resulted in a decrease to the deductible tax basis of the assets in Mexico and Peru.
- (5) Investment loss and other expense together was \$42.0 million higher in Q1 2020 compared to Q1 2019, driven largely by changes in Investment losses which were \$28.3 million in Q1 2020, a \$40.6 million change from the \$12.3 million investment income in Q1 2019. The loss and income in each period was driven by the fair value "mark-to-market" adjustment of certain of the Company's investments.
- (6) Care and maintenance costs were \$16.0 million in Q1 2020, a \$12.6 million increase from Q1 2019, primarily the result of COVID-19 related suspensions at the Peruvian mines that began in mid-March 2020; and a full three-months of care and maintenance costs at the Escobal mine.
- (7) Losses on commodity and foreign currency contracts were \$8.8 million compared to gains of \$0.3 million in Q1 2019, and drove the majority of the \$10.9 million quarter-over-quarter increase in losses from commodity contracts, derivatives, and asset sales. The Q1 2020 commodity and foreign currency contract losses largely reflected losses related to the Company's foreign currency contracts due to the devaluation of the Mexican peso, the Peruvian sole and the Canadian dollar, which is further described in the "Foreign currency exchange rate" portion of the "Risks and Uncertainties" section of this MD&A.
- (8) Share of loss from associate in Q1 2020 was \$2.9 million loss compared to income of \$0.6 million in Q1 2019, and related to the Company's investment in Maverix Metals Inc. ("Maverix"), which is accounted for using the equity method whereby the Company records its portion of Maverix's net income based on Pan



American's fully diluted ownership interest. In Q1 2020, the Company recorded its portion of a CAD \$18.9 million royalty interest impairment charge recorded by Maverix in Q4 2019.

Statement of Cash Flows: Q1 2020 vs. Q1 2019

Cash flow from operations in Q1 2020 totaled \$114.1 million, \$127.0 million more than the \$12.9 million consumed in Q1 2019. The increase was mainly attributable to a \$76.1 million increase in cash from changes in non-cash operating working capital, a \$50.9 million increase in operating cash flow before working capital changes, interest and tax payments, partially offset by a \$2.7 million increase in tax payments.

Other than working capital changes, the increase in operating cash flow was the result of: increased cash based mine operating earnings, largely reflective of the increased cash flows from the Gold Segment mines; partially offset by the previously discussed increase in care and maintenance expenditures and tax payments in Q1 2020.

Working capital changes in Q1 2020 resulted in a \$38.2 million source of cash compared with a \$37.9 million use of cash in Q1 2019. The Q1 2020 source of cash was mainly driven by a \$39.6 million draw-down in accounts receivable balances, largely due to trade receivable balances not being replenished as a result of the COVID-19 suspensions. The Q1 2019 use of cash from working capital changes was due largely to the settlement of transaction related accounts payables balances acquired through the Tahoe transaction and an increase in accounts receivables from concentrate sales.

Investing activities utilized \$58.5 million in Q1 2020, which related primarily to \$55.8 million spent on mineral properties, plant and equipment at the Company's mines and projects, as previously described in the "Operating Performance" section of this MD&A. In Q1 2019, investing activities utilized \$233.8 million inclusive of \$247.5 million investment (net of cash acquired) related to the Tahoe acquisition, as described in the "Acquisition of Tahoe" section of this MD&A, and \$40.9 million spent on mineral properties, plant and equipment, partially offset by \$54.1 million sourced from the net sale of short-term investments.

Financing activities in Q1 2020 used \$26.6 million compared to \$198.7 million generated in Q1 2019. Cash used in Q1 2020 primarily consisted of a \$15.0 million repayment of the Credit Facility, \$10.5 million in dividends, and \$4.1 million of lease repayments, partially offset by \$2.9 million of proceeds from the issuance of shares on the exercise of stock options. Financing activities in Q1 2019 were primarily related to financing the Tahoe Acquisition. The net cash generated in Q1 2019 consisted of \$335.0 million drawn on the Company's \$500.0 million revolving credit facility, partially offset by \$125.0 million used to settle Tahoe's previously drawn bank debt, \$7.3 million paid as dividends to shareholders, and \$4.0 million of lease payments.

Adjusted Earnings: Q1 2020 vs Q1 2019

Adjusted earnings is a non-GAAP measure. Please refer to the section of this MD&A entitled "Alternative Performance (Non-GAAP) Measures" for a detailed description of "adjusted earnings", and a reconciliation of these measures to the Q1 2020 Financial Statements.

Adjusted Loss in Q1 2020 was \$7.6 million, representing basic adjusted loss per share of \$0.04, compared to the revised Q1 2019 adjusted earnings of \$4.5 million, and basic adjusted earnings per share of \$0.03. Included in Q1 2020 adjusted earnings are non-cash, unrealized, mark-to-market driven investment losses of \$28.8 million, representing a \$(0.14) loss per share (Q1 2019 - \$11.3 million gains, representing \$0.06 earnings per share).

The Q1 2019 adjusted loss has been revised from that originally reported in the Q1 2019 to retrospectively include earnings from the Timmins operation. A description of these adjustments is included in the "Adjusted Earnings" portion of the "Alternative Performance (Non-GAAP) Measures" section of this MD&A.



The following chart illustrates the key factors leading to the change in adjusted earnings from Q1 2019 to Q1 2020:





LIQUIDITY AND CAPITAL POSITION

Liquidity and Capital Measures (in \$000s)	ı	March 31, 2020	December 31, 2019			Q1 2020 Change
Cash and cash equivalents ("Cash")	\$	147,827	\$	120,564	\$	27,263
Short-term Investments	\$	91,346	\$	117,776	\$	(26,430)
Cash and Short-term investments	\$	239,173	\$	238,340	\$	833
Working Capital	\$	487,969	\$	517,249	\$	(29,280)
Credit Facility committed amount	\$	500,000	\$	500,000	\$	_
Credit Facility amounts drawn	\$	260,000	\$	275,000	\$	(15,000)
Shareholders' equity	\$	2,383,095	\$	2,467,846	\$	(84,751)
Total debt ⁽¹⁾	\$	299,230	\$	316,208	\$	(16,978)
Capital (2)	\$	2,443,152	\$	2,545,714	\$	(102,562)

⁽¹⁾ Total debt is a non-GAAP measure calculated as the total of amounts drawn on the Revolving Credit Facility, finance lease liabilities and loans payable. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed description of the calculations.

Liquidity and Capital Resources

The Company's cash and short term investments increased by \$0.8 million during Q1 2020. Operating cash flows of \$114.1 million, which included a \$38.2 million source of cash from working capital changes offset by \$36.5 million in tax payments, more than funded the Company's investing and financing activities in the quarter, including a \$15.0 million repayment of the Credit Facility. The working capital changes primarily reflect the collection of trade receivables from concentrate and doré sales.

Pan American's investment objectives for its cash balances are to preserve capital, to provide liquidity and to maximize returns. The Company's strategy to achieve these objectives is to invest excess cash balances in a

⁽²⁾ Capital is a non-GAAP measure and consists of shareholders' equity and debt net of cash and cash equivalents and short term investments. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed description of the calculations.



portfolio of primarily fixed income instruments with specified credit rating targets established by the Board of Directors of the Company (the "Board of Directors"), and by diversifying the currencies in which it maintains its cash balances. The Company does not own any asset-backed commercial paper or other similar, known, at-risk investments in its investment portfolio.

Working capital of \$488.0 million at March 31, 2020 was \$29.3 million lower than working capital of \$517.2 million at December 31, 2019. The working capital decrease primarily reflects trade accounts receivable collections and metals inventory draw-downs; partially offset by an increase in net income tax receivable balances and a decrease in current liabilities, largely reflecting accounts payable and accrued liability pay-downs.

During Q1 2020, the Company made a \$15 million repayment of its four-year, \$500 million Credit Facility, reducing the drawn amount at March 31, 2020, to \$260 million. As a precautionary measure in response to the COVID-19 related suspensions, in April 2020 the Company increased its cash and cash equivalents holdings with an \$80.0 million draw on the Credit Facility. Of the amount drawn, \$70.0 million was invested into risk-free Canadian Guaranteed Investment Certificates yielding an annual interest rate of 0.935%. As of March 31, 2020, and as of the date of this MD&A, the Company was in compliance with all financial covenants under the Credit Facility.

The COVID-19 crisis, together with other dynamics in the marketplace, has significantly increased borrowing costs and, in certain cases, restricted the ability of borrowers to access the capital markets and other sources of financing. The borrowing costs under the Company's Credit Facility have not changed and are based on the Company's leverage ratio at either (i) LIBOR plus 1.875% to 2.750% or; (ii) The Bank of Nova Scotia's Base Rate on U.S. dollar denominated commercial loans plus 0.875% to 1.750%. Undrawn amounts under the Credit Facility are subject to a stand-by fee of 0.4219% to 0.6188% per annum, dependent on the Company's leverage ratio. The Company's Credit Facility matures on 1 February 2023.

The net cash generated from the sales of metal production provides our primary source of cash flows, and we do not currently expect to experience payment delinquencies from our metal sales counterparties during the COVID-19 crisis, though the impact of COVID-19 on the credit risk associated with our counterparties cannot be determined with any degree of certainty.

The Company's financial position at March 31, 2020, and the operating cash flows that are expected over the next twelve months, lead Management to believe that the Company's liquid assets are sufficient to satisfy our 2020 working capital requirements, fund currently planned capital expenditures, and to discharge liabilities as they come due during the crisis. The Company remains well positioned to take advantage of strategic opportunities as they become available. Liquidity risks are discussed further in the "Risks and Uncertainties" section of this MD&A.

In the normal course of business, the Company enters into contracts that give rise to commitments for future minimum payments, details of which are described in Note 8(f)(ii) of the 2019 Financial Statements, and in the Liquidity and Capital Position section of the Company's annual 2019 Management Discussion and Analysis (the "2019 Annual MD&A"). Since December 31, 2019, there have been no significant changes to these contractual obligations and commitments.

The impact of inflation on the Company's financial position, operational performance, or cash flows over the next twelve months cannot be determined with any degree of certainty due to a number of uncertainties including those related to the COVID-19 business disruptions.

Outstanding Share Amounts

As at March 31, 2020, the Company had approximately 0.5 million stock options outstanding (each exercisable for one common share of the Company), with exercise prices in the range of CAD \$9.76 to CAD \$65.71 and a weighted average life of 46 months. Approximately 0.4 million of the stock options were vested and exercisable at March 31, 2020, with an average weighted exercise price of CAD \$17.93 per share.



The following table sets out the common shares and options outstanding as at the date of this MD&A:

	Outstanding as at May 6, 2020
Common shares	210,002,117
Options	474,548
Total	210,476,665

As part of the consideration payable to Tahoe shareholders in connection with the Tahoe Acquisition, Tahoe shareholders received contingent consideration in the form of one contingent value right ("CVR") for each Tahoe share. Each CVR has a 10 year term and will be exchanged for 0.0497 of a Pan American share upon first commercial shipment of concentrate following restart of operations at the Escobal mine. The Company issued an aggregate of 313,887,490 CVRs.

CLOSURE AND DECOMMISSIONING COST PROVISION

The estimated future closure and decommissioning costs are based principally on the requirements of relevant authorities and the Company's environmental policies. The provision is measured using management's assumptions and estimates for future cash outflows. The Company accrues these costs, which are determined by discounting costs using rates specific to the underlying obligation. Upon recognition of a liability for the closure and decommissioning costs, the Company capitalizes these costs to the related mine and amortizes such amounts over the life of each mine on a unit-of-production basis except in the case of exploration projects for which the offset to the liability is expensed. The accretion of the discount due to the passage of time is recognized as an increase in the liability and a finance expense.

The total inflated and undiscounted amount of estimated cash flows required to settle the Company's estimated future closure and decommissioning costs as of March 31, 2020 was \$291.5 million (December 31, 2019 - \$290.4 million) using inflation rates of between 0% and 5% (December 31, 2019 - between 0% and 5%). The inflated and discounted provision on the statement of financial position as at March 31, 2020 was \$189.5 million (December 31, 2019 - \$188.5 million), using discount rates between 0% and 9% (December 31, 2019 - between 2% and 9%). Spending with respect to decommissioning obligations at Alamo Dorado and Manantial Espejo began in 2016, while the remainder of the obligations are expected to be paid through 2043, or later if the mine lives are extended. Revisions made to the reclamation obligations in Q1 2020 were primarily a result of increased site disturbance from the ordinary course of operations at the mines, reclamation activities at Alamo Dorado, and revisions to the estimates based on periodic reviews of closure plans and related costs, actual expenditures incurred, and closure activities completed. These obligations will be funded from operating cash flows, reclamation deposits, and cash on hand.

The accretion of the discount charged in Q1 2020 as finance expense was \$2.1 million (Q1 2019, \$2.0 million). Reclamation expenditures incurred during Q1 2020 were \$0.7 million, (Q1 2019, 0.9 million).

RELATED PARTY TRANSACTIONS

The Company's related parties include its subsidiaries, associates over which it exercises significant influence, and key management personnel. During its normal course of operation, the Company enters into transactions with its related parties for goods and services.

Related party transactions with Maverix Metals Inc. have been disclosed in Note 9 of the Q1 2020 Financial Statements. These transactions are in the normal course of operations and are measured at fair value, which is the amount of consideration established and agreed to by the parties.

ACQUISITION OF TAHOE RESOURCES INC. ("Tahoe")

On February 22, 2019 (the "Closing Date"), the Company completed the acquisition all of the issued and outstanding shares of Tahoe Resources Inc. (the "Acquisition"). Tahoe was a mid-tier publicly traded precious



metals mining company with ownership interests in a diverse portfolio of mines and projects including the following principal mines: La Arena and Shahuindo in Peru; Timmins West and Bell Creek in Canada (together "Timmins"); and Escobal in Guatemala, where operations have been suspended since June 2017 (together the "Acquired Mines"). The Company now operates three gold mines as a result of the Acquisition. Consequently, the Company's operations have been divided into silver and gold segments for the purposes of reporting.

All 2019 production, operating and financial results of the Acquired Mines (including Cash Costs and AISC amounts) reported in this MD&A and included in the Company's consolidated results, reflect only the results from February 22, 2019 onwards.

Consolidation of Tahoe

As described in Note 8 of the 2019 Financial Statements, the Company determined that the Acquisition represented a business combination with Pan American identified as the acquirer. Based on the February 21, 2019, closing share price of Pan American's common shares on the NASDAQ, the total consideration of the acquisition was \$1.14 billion.

The following table summarizes the consideration paid as part of the purchase price:

Consideration:	Shares Issued/ Issuable	Co	nsideration
Fair value estimate of the Pan American share consideration (1)	55,990,512	\$	795,626
Fair value estimate of the CVRs (2)	15,600,208		71,916
Cash ⁽¹⁾	_		275,008
Fair value estimate of replacement options (3)	835,874		124
Total Consideration	72,426,594	\$	1,142,674

- (1) The Pan American share consideration value is based on an assumed value of \$14.21 per Pan American common share (based on the NASDAQ closing price on February 21, 2019).
- (2) Assumed fair value of the CVRs is based on the residual amount of the value of the Tahoe shares acquired (based on the NYSE closing price closing of \$3.64 on February 21, 2019) after deducting the cash consideration of \$275 million and the fair value of the Company's common share consideration paid (based on the February 21, 2019 NASDAQ closing price of \$14.21).
- (3) Assumed fair value of 3.5 million Tahoe options that upon the Acquisition vested and converted into 835.8 thousand Pan American stock options (the "Replacement options"). The fair value of the Replacement options was determined using the Black-Scholes option pricing model, as at the Acquisition Closing Date, the assumptions of which are described in the Company's Q3 2019 Financial Statements.

The following table summarizes the allocation of the purchase price to the identifiable assets and liabilities based on their estimated fair values at the Closing Date of the Acquisition:

Cash and cash equivalents	\$ 27,529
Accounts receivable	18,154
VAT Receivable	87,492
Inventory	148,209
Other current assets	1,381
Mineral properties, plant and equipment	1,239,402
Other assets	6,551
Deferred tax assets	30,728
Accounts payable and accrued liabilities	(148,742)
Debt	(125,000)
Provision for closure and decommissioning liabilities	(77,320)
Net current and deferred income tax liabilities	(65,710)
	\$ 1,142,674



ALTERNATIVE PERFORMANCE (NON-GAAP) MEASURES

Per Ounce Measures

Cash Costs and AISC are non-GAAP financial measures that do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies.

Pan American produces by-product metals incidentally to our silver and gold mining activities. We have adopted the practice of calculating a performance measure with the net cost of producing an ounce of silver and gold, our primary payable metals, after deducting revenues gained from incidental by-product production. This performance measurement has been commonly used in the mining industry for many years and was developed as a relatively simple way of comparing the net production costs of the primary metal for a specific period against the prevailing market price of that metal.

Silver segment Cash Costs and AISC are calculated net of credits for realized revenues from all metals other than silver ("silver segment by-product credits"), and are calculated per ounce of silver sold. Gold segment Cash Costs and AISC are calculated net of credits for realized silver revenues ("gold segment by-product credits"), and are calculated per ounce of gold sold. Consolidated Cash Costs and AISC are based on total silver ounces sold and are net of by-product credits from all metals other than silver ("silver basis consolidated by-product credits").

Cash costs per ounce metrics, net of by-product credits, is used extensively in our internal decision making processes. We believe the metric is also useful to investors because it facilitates comparison, on a mine-by-mine basis, notwithstanding the unique mix of incidental by-product production at each mine, of our operations' relative performance on a period-by-period basis, and against the operations of our peers in the silver industry. Cash costs per ounce is conceptually understood and widely reported in the mining industry.

We believe that AISC, also calculated net of by-products, is a comprehensive measure of the full cost of operating our consolidated business, given it includes the cost of replacing silver and gold ounces through exploration, the cost of ongoing capital investments (sustaining capital), general and administrative expenses, as well as other items that affect the Company's consolidated cash flow.

To facilitate a better understanding of these measure as calculated by the Company, the following table provides the detailed reconciliation of these measure to the applicable cost items, as reported in the consolidated financial statements for the respective periods. All 2019 operating results from the Gold Segment mines only include results from February 22, 2019 to March 31, 2019.



			Three mon March 3					Three mo March	 		
(In thousands of USD, except as noted)	Silver Segment	Go	ld Segment	Corporat	e	nsolidated ver basis) ⁽²⁾	Silver Segment	Gold Segment ⁽⁵⁾	Corporate	Co (sil	nsolidated ver basis) ⁽¹⁾
Production costs	\$ 130,995	\$	93,322			\$ 224,317	\$ 134,847	47,083		\$	181,930
Purchase Price Allocation Inventory Fair Value Adjustment			(1,323)			(1,323)	_	(14,504)	_		(14,504)
NRV inventory adjustments	(11,720)		_			(11,720)	(8,135)	_			(8,135)
On-site direct operating costs	119,275		91,999		_	211,274	126,712	32,579	_		159,291
Royalties	4,094		1,810			5,904	6,262	403			6,665
Smelting, refining and direct selling charges ⁽²⁾	20,013		35			20,048	16,454	10			16,464
Cash cost of sales before by-product credits (3)	143,382		93,844		_	237,226	149,428	32,992	_		182,420
Silver segment by-product credits ⁽²⁾	(97,898)		_			_	(116,177)	_			_
Gold segment by-product credits ⁽²⁾	_		(1,359)			_	_	_			_
Total Silver basis consolidated by-product credits ⁽¹⁾⁽²⁾	_		_			(290,529)	_	_			(171,073)
Cash Costs ⁽⁴⁾	\$ 45,484	\$	92,485	\$	_	\$ (53,303)	\$ 33,251	\$ 32,992	\$ _	\$	11,347
NRV inventory adjustments	11,720		_			11,720	8,135	_			8,135
Sustaining capital	26,167		24,040			50,207	22,143	12,599			34,742
Exploration and project development	275		1,031	1,	121	2,427	763	396	691		1,850
Reclamation cost accretion	1,228		750		88	2,066	1,652	297	93		2,042
General and administrative expense	_		_	6,	588	6,588	_	_	5,935		5,935
All-in sustaining costs ⁽⁴⁾	\$ 84,874	\$	118,307	\$ 7,	797	\$ 19,705	\$ 65,944	\$ 46,284	\$ 6,719	\$	64,051
Silver segment silver ounces sold (koz)	5,563		_			_	6,092	_			_
Gold segment gold ounces sold (koz)	_		122			_	· <u> </u>	42			_
Total silver ounces sold (koz) ⁽²⁾	_		_			5,647	_	_			6,092
Cash costs per ounce sold ⁽⁴⁾	\$ 8.18	\$	757				\$ 5.46	\$ 777			
AISC per ounce sold	\$ 15.26	\$	969			\$ 3.49	\$ 10.83	\$ 1,091		\$	10.51
AISC per ounce sold (excluding NRV inventory adjustments)	\$ 13.15	\$	969			\$ 1.41	\$ 9.49	\$ 1,091		\$	9.18

⁽¹⁾ Consolidated silver basis calculated by treating all revenues from metals other than silver, including gold, as a by-product credit in Cash Costs. Total silver basis consolidated by-product credits include all silver segment by-product credits, as well as gold revenues from the Gold Segment mines as by-products. Total silver ounces sold likewise includes silver ounces sold from Gold Segment operations.

⁽²⁾ Included in the revenue line of the consolidated income statements. By-product credits are reflective of realized metal prices for the applicable periods.

³⁾ Totals may not add due to rounding.

^{(4) 2019} Gold Segment and Consolidated Cash Costs and AISC were adjusted to reflect amounts recast, and presented, for the three months ended March 31, 2019 as if Timmins had not been classified as held for sale.

⁽⁵⁾ All operating results from the Gold Segment Mines, are only from the Closing Date to March 31, 2019, and do not represent a full three months of first quarter 2019 operations.



Sustaining capital is included in AISC, while capital related to growth projects or acquisitions (referred to by the Company as project or investment capital) is not. Inclusion of only sustaining capital in the AISC measure reflects the capital costs associated with current ounces sold as opposed to project capital, which is expected to increase future production. The project capital excluded in the reconciliation below is further described in the "Project Development Update" section of this MD&A.

Reconciliation of payments for mineral properties, plant and equipment and sustaining capital	Three	mont March	nded
(in thousands of USD)	2	020	2019
Payments for mineral properties, plant and equipment ⁽¹⁾	\$ 55,	750	\$ 40,878
Add/(Subtract)			
Lease Payments ⁽¹⁾	4,	064	3,990
Investment (non-sustaining) capital	(9,	608)	(10,126)
Sustaining Capital ⁽²⁾	\$ 50,	207	\$ 34,742

⁽¹⁾ As presented on the consolidated statements of cash flows.

⁽²⁾ Totals may not add due to rounding



Silver Segment Cash Costs and AISC by mine:

SILVER SEGMENT				Three mon	ths	ended Mai	rch	31, 2020			
(In thousands of USD, except as noted)	La (Colorada	Dolores	Huaron	N	lorococha		San Vicente	N	/lanantial Espejo	onsolidated Silver Segment
Production Costs	\$	21,296	\$ 50,623	\$ 15,143	\$	15,241	\$	9,883	\$	18,809	\$ 130,995
NRV inventory adjustments		_	(10,833)	_		(879)		_		(7)	(11,720)
On-site direct operating costs		21,296	39,790	15,143		14,362		9,883		18,802	119,275
Royalties		135	2,038	76		_		1,398		447	4,094
Smelting, refining & direct selling costs		5,370	23	5,401		4,155		3,611		1,453	20,013
Cash Costs before by-product credits		26,801	41,851	20,620		18,517		14,892		20,702	143,382
Silver segment by-product credits		(13,503)	(41,772)	(15,881)		(13,501)		(2,540)		(10,701)	(97,898)
Cash Costs	\$	13,298	\$ 79	\$ 4,739	\$	5,016	\$	12,352	\$	10,001	\$ 45,484
NRV inventory adjustments		_	10,833	_		879		_		7	11,720
Sustaining capital		4,753	15,124	1,413		2,236		1,925		716	26,167
Exploration and project development		161	72	_		42		_		_	275
Reclamation cost accretion		143	663	144		84		71		123	1,228
All-in sustaining costs	\$	18,355	\$ 26,771	\$ 6,296	\$	8,257	\$	14,348	\$	10,847	\$ 84,874
Silver segment silver ounces sold (koz)		1,839	1,150	596		408		840		730	5,563
Cash cost per ounce sold	\$	7.23	\$ 0.07	\$ 7.95	\$	12.29	\$	14.71	\$	13.69	\$ 8.18
AISC per ounce sold	\$	9.98	\$ 23.29	\$ 10.56	\$	20.23	\$	17.08	\$	14.85	\$ 15.26
AISC per ounce sold (excluding NRV inventory adjustments)	\$	9.98	\$ 13.86	\$ 10.56	\$	18.07	\$	17.08	\$	14.84	\$ 13.15

SILVER SEGMENT					•	Three Mon	ths	Ended Marc	h 31, 2019			
(In thousands of USD, except as noted)	La	Colorada	l	Dolores		Huaron	M	Iorococha	San Vicente	N	/lanantial Espejo	nsolidated Silver Segment
Production Costs	\$	19,491	\$	53,688	\$	18,829	\$	18,545 \$	11,415	\$	12,880	\$ 134,847
NRV inventory adjustments				(9,455)				_	_		1,321	(8,135)
On-site direct operating costs		19,491		44,233		18,829		18,545	11,415		14,201	126,712
Royalties		79		1,989		_		_	3,929		264	6,262
Smelting, refining & direct selling costs		3,809		24		4,345		3,527	3,024		1,725	16,454
Cash Costs before by-product credits		23,379		46,246		23,174		22,072	18,368		16,190	149,428
Silver segment by-product credits		(18,949)		(42,870)		(19,588)		(22,768)	(6,882)		(5,121)	(116,177)
Cash Costs	\$	4,430	\$	3,376	\$	3,586	\$	(696) \$	11,486	\$	11,069	\$ 33,251
NRV inventory adjustments		_		9,455		_		_	_		(1,321)	8,135
Sustaining capital		2,212		13,067		3,218		1,935	990		721	22,143
Exploration and project development		106		292		8		172	_		185	763
Reclamation cost accretion		144		560		181		109	78		580	1,652
All-in sustaining costs	\$	6,892	\$	26,750	\$	6,993	\$	1,520 \$	12,554	\$	11,234	\$ 65,944
Silver segment silver ounces sold (koz)		2,047		1,011		819		691	1,121		402	6,092
Cash cost per ounce sold	\$	2.16	\$	3.34	\$	4.38	\$	(1.01) \$	10.25	\$	27.53	\$ 5.46
AISC per ounce sold	\$	3.37	\$	26.45	\$	8.54	\$	2.20 \$	11.20	\$	27.94	\$ 10.83
AISC per ounce sold (excluding NRV inventory adjustments)	\$	3.37	\$	17.10	\$	8.54	\$	2.20 \$	11.20	\$	31.23	\$ 9.49



Gold Segment Cash Costs and AISC by mine:

GOLD SEGMENT

Three months ended March 31, 2020

(In thousands of USD, except as noted)	Shahuindo	La Arena	Timmins	Total
Production Costs	\$ 34,247	\$ 19,731	\$ 39,344	\$ 93,322
Purchase Price Allocation Inventory Fair Value Adjustment	(1,114)	(207)	(1)	(1,323)
NRV inventory adjustments	_	_	_	_
On-site direct operating costs	33,133	19,524	39,343	91,999
Royalties	_	_	1,810	1,810
Smelting, refining & direct selling costs	_		35	35
Cash Costs before by-product credits	33,133	19,524	41,188	93,844
Gold segment by-product credits	(1,068)	(205)	(86)	(1,359)
Cash Costs of Sales	\$ 32,065	\$ 19,319	\$ 41,102	\$ 92,485
NRV inventory adjustments	_	_	_	_
Sustaining capital	7,844	12,698	3,498	24,040
Exploration and project development	(5)	_	1,036	1,031
Reclamation cost accretion	404	295	51	750
All-in sustaining costs	\$ 40,308	\$ 32,312	\$ 45,687	\$ 118,307
Gold segment gold ounces sold	52,002	26,662	43,480	122,144
Cash cost per ounce sold	\$ 617	\$ 725	\$ 945	\$ 757
AISC per ounce sold	\$ 775	\$ 1,212	\$ 1,051	\$ 969
AISC per ounce sold (excluding NRV inventory adjustments)	\$ 775	\$ 1,212	\$ 1,051	\$ 969

GOLD SEGMENT

Three months ended March 31, 2019

(In thousands of USD, except as noted)	Shahuindo	La Arena	Timmins	Total
Production Costs	\$ 7,563	\$ 17,443	\$ 22,077	\$ 47,083
Purchase Price Allocation Inventory Fair Value Adjustment	(2,262	(6,438)	(5,804)	(14,504)
NRV inventory adjustments	_	_		_
On-site direct operating costs	5,301	11,005	16,273	32,579
Royalties	_	_	403	403
Smelting, refining & direct selling costs	_	_	10	10
Cash Costs before by-product credits	5,301	11,005	16,686	32,992
Gold segment by-product credits	_	_	_	_
Cash Costs of Sales	\$ 5,301	\$ 11,005	\$ 16,686	\$ 32,992
NRV inventory adjustments	_	_	_	_
Sustaining capital	230	10,456	1,913	12,599
Exploration and project development	_	_	396	396
Reclamation cost accretion	117	180	_	297
All-in sustaining costs	\$ 5,648	\$ 21,641	\$ 18,994	\$ 46,284
Gold segment gold ounces sold	8,600	17,135	16,700	42,435
Cash cost per ounce sold	\$ 616	\$ 642	\$ 999	\$ 777
AISC per ounce sold	\$ 657	\$ 1,263	\$ 1,137	\$ 1,091
AISC per ounce sold (excluding NRV inventory adjustments)	\$ 657	\$ 1,263	\$ 1,137	\$ 1,091

^{(1) 2019} Timmins and Gold Segment Cash Costs and AISC were adjusted to reflect amounts recast, and presented, for the three months ended March 31, 2019 as if Timmins had not been classified as held for sale.



Adjusted Earnings and Basic Adjusted Earnings Per Share

Adjusted earnings and basic adjusted earnings per share are non-GAAP measures that the Company considers to better reflect normalized earnings because it eliminates items that in management's judgment are subject to volatility as a result of factors which are unrelated to operations in the period, and/or relate to items that will settle in future periods. Certain items that become applicable in a period may be adjusted for, with the Company retroactively presenting comparable periods with an adjustment for such items and conversely, items no longer applicable may be removed from the calculation. The Company adjusts certain items in the periods that they occurred, but does not reverse or otherwise unwind the effect of such items in future periods. Neither adjusted earnings nor basic adjusted earnings per share have any standardized meaning prescribed by GAAP and are therefore unlikely to be comparable to similar measures presented by other companies.

The following table shows a reconciliation of adjusted earnings for the three months ended March 31, 2020 and 2019, to the net earnings for each period.

		nths ended ch 31,		
(In thousands of USD, except as noted)	2020		2019	
Net (loss) earnings for the period	\$ (77,235)	\$	3,320	
Adjust for:				
Derivative gains	\$ _	\$	(1,771)	
Unrealized foreign exchange losses	3,527		2,495	
Net realizable value adjustment of heap inventory	8,971		9,399	
Unrealized losses (gains) on commodity contracts	8,282		(341)	
Share of loss (income) from associate and dilution gain	2,929		(611)	
Gain on sale of assets	(35)		(40)	
COVID-19 related mine care and maintenance	8,111		_	
Transaction and integration costs	_		1,403	
Depreciation not taken on assets held for sale	_		(2,277)	
Effect of taxes on adjusting items	(3,139)		(3,298)	
Effect of foreign exchange on taxes	40,971		(3,780)	
Total adjustments	\$ 69,617	\$	1,179	
Adjusted (loss) earnings for the period	\$ (7,618)	\$	4,499	
Weighted average shares for the period	\$ 209,779	\$	176,467	
Adjusted (loss) earnings per share for the period	\$ (0.04)	\$	0.03	

Total Debt

Total debt is a non-GAAP measure calculated as the total current and non-current portions of: long-term debt (including amounts drawn on the Credit Facility), lease liabilities, and loans payable. Total debt does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. The Company and certain investors use this information to evaluate the financial debt leverage of the Company.

Capital

Capital is a non-GAAP measure and is calculated as total equity plus total debt less cash and cash equivalents and short term investments. Capital does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. The Company and certain investors use this information to evaluate the enterprise value of the Company.

Working Capital

Working capital is a non-GAAP measure calculated as current assets less current liabilities. Working capital does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar



measures presented by other companies. The Company and certain investors use this information to evaluate whether the Company is able to meet its current obligations using its current assets.

RISKS AND UNCERTAINTIES

The Company is exposed to many risks in conducting its business, including but not limited to: metal price risk as the Company derives its revenue from the sale of silver, zinc, lead, copper, and gold; trading and credit risk in the normal course of dealing with other companies; foreign exchange risk as the Company reports its financial statements in USD whereas the Company operates in jurisdictions that utilize other currencies; the inherent risk of uncertainties in estimating mineral reserves and mineral resources; political, economic and social risks related to conducting business in foreign jurisdictions such as Canada, Peru, Mexico, Argentina, Bolivia and Guatemala; environmental risks; risks related to its relations with employees and local communities where we operate, and emerging risks relating to the spread of the novel coronavirus, which has to date resulted in profound health and economic impacts globally and which presents future risks and uncertainties that are largely unknown at this time. Certain of these risks are described below, and are more fully described in Pan American's Annual Information Form (available on SEDAR at www.sedar.com) and Form 40-F filed with the United States Securities and Exchange Commission (the "SEC"), and in the Risks and Uncertainties section of the Company's 2019 Annual MD&A, and the 2019 Financial Statements. Readers are encouraged to refer to these documents for a more detailed description of some of the risks and uncertainties inherent to Pan American's business.

Financial Instruments Risk Exposure

The Company is exposed to financial risks, including metal price risk, credit risk, interest rate risk, foreign currency exchange rate risk, and liquidity risk. The Company's exposures and management of each of those risks are described in Note 9(f) to the Company's 2019 Financial Statements. There were no significant changes to those risks or to the Company's management of exposure to those risks during the three months ended March 31, 2020. The following provides an update to certain relevant financial instrument risks for the quarter:

Metal Price Risk

A decrease in the market price of silver, gold and other metals could affect our profitability, along with the commercial viability of our mines and production from some of our mining properties. From time to time, Pan American mitigates the price risk associated with its base metal production by committing some of its future production under forward sales or option contracts. However, decisions relating to hedging may have material adverse effects on our financial performance, financial position, and results of operations. The Board of Directors continually assesses Pan American's strategy towards our base metal exposure. During Q1 2019, the Company recorded losses of \$0.1 million on certain outstanding collars made up of put and call contracts on base metal production to manage the Company's financial exposure to these metals. No such base metal contracts were entered into or were outstanding during Q1 2020.

Trading Activities and Credit Risk

As at March 31, 2020, we had receivable balances associated with buyers of our concentrates of \$23.3 million (December 31, 2019 - \$48.8 million). The vast majority of the Company's concentrate is sold to a limited number of concentrate buyers.

As at March 31, 2020, we had approximately \$29.0 million contained in precious metal inventory at refineries (December 31, 2019 - \$58.2 million). Silver doré production is refined under long-term agreements with fixed refining terms at five separate refineries worldwide. We generally retain the risk and title to the precious metals throughout the process of refining and therefore are exposed to the risk that the refineries will not be able to perform in accordance with the refining contract and that we may not be able to fully recover our precious metals in such circumstances.

As at March 31, 2020, we had approximately \$16.3 million contained in precious metal inventory at major commercial banks (December 31, 2019 - \$nil).



Supplier advances for products and services yet to be provided are a common practice in some jurisdictions in which the Company operates. These advances represent a credit risk to the Company to the extent that suppliers do not deliver products or perform services as expected. As at March 31, 2020, the Company had made \$5.3 million of supplier advances (December 31, 2019 - \$3.4 million), which are reflected in "Trade and other receivables" on the Company's balance sheet.

Foreign currency exchange rate risk

A part of the Company's operating and capital expenditures is denominated in local currencies other than USD. These expenditures are exposed to fluctuations in USD exchange rates relative to the local currencies. From time to time, the Company mitigates part of this currency exposure by accumulating local currencies, entering into contracts designed to fix or limit the Company's exposure to changes in the value of local currencies relative to the USD, or assuming liability positions to offset financial assets subject to currency risk. At March 31, 2020, the Company had outstanding positions on its foreign currency exposure of CAD, PEN, and MXN purchases. The CAD positions are collars with a notional amount of \$45.0 million USD, with weighted average USD put and call exchange rates of \$1.30 and \$1.36, respectively. The PEN positions are collars with a notional amount of \$67.5 million USD, with weighted average USD put and call exchange rates of \$19.50 and \$21.04, respectively. The Company recorded an \$8.8 million loss on the foreign currency exchange contracts for the three months ended March 31, 2020 (Q1 2019 - \$0.5 million). At March 31, 2020, the Company held cash and short-term investments of \$96.8 million in Canadian dollars, \$5.0 million in Argentine pesos, \$4.0 million in Peruvian soles, \$3.9 million in Bolivian bolivianos, and \$2.1 million in Mexican pesos.

Taxation Risks

Pan American is exposed to tax related risks. The nature of these taxation risks and how the risks are managed are described in the Risks and Uncertainties section of the 2019 Annual MD&A, and in Note 29(c) to the Company's 2019 Financial Statements. There were no significant changes to those risks or to the Company's management of exposure to those risks during the three months ended March 31, 2020.

Claims and Legal Proceedings

Pan American is subject to various claims and legal proceedings covering a wide range of matters that arise in the ordinary course of business activities. The nature, assessment and management of such claims is described in the Risks and Uncertainties section of the 2019 Annual MD&A, and in Note 23 to the Company's Q1 2020 Financial Statements. There were no significant changes to those risks or to the Company's management of exposure to those risks during the three months ended March 31, 2020.

Foreign Operations and Government Regulations

Pan American currently conducts operations in Peru, Mexico, Argentina, Bolivia, Canada and Guatemala. Most of these jurisdictions are potentially subject to a number of political and economic risks, as well as civil and labour unrest, violence and the prevalence of criminal activity, including organized crime, theft and illegal mining. The nature of the foreign jurisdiction risks and the Company's exposures to and management of those risks are described in the Risks and Uncertainties section of the 2019 Annual MD&A. Other than the additional government regulations with respect to COVID-19, including those described in this MD&A, there were no significant changes to those risks or to the Company's management of exposure to those risks during the three months ended March 31, 2020.

Community Action

Communities and NGOs have become more vocal and active with respect to mining activities at or near their communities. Some communities and NGOs have taken actions that could have a material adverse effect on our operations, such as setting up road closures and commencing lawsuits. The nature of risks relating to such actions are described in the Risks and Uncertainties section of the 2019 Annual MD&A. There were no significant changes



to those risks or to the Company's management of exposure to those risks during the three months ended March 31, 2020.

Title to Assets

In many jurisdictions in which we operate, legal rights applicable to mining concessions are different and separate from legal rights applicable to surface lands. Accordingly, title holders of mining concessions in many jurisdictions must agree with surface landowners on compensation in respect of mining activities conducted on such land. We do not hold title to all of the surface lands at many of our operations and we rely on contracts or other similar rights to conduct surface activities. Related examples of such matters with regards to the Company's assets is described the Risks and Uncertainties section of the 2019 Annual MD&A. There have been no additional material examples nor were there significant changes to the examples, related risks, or to the Company's management of exposure to those risks, during the three months ended March 31, 2020.

General Economic Conditions

General economic conditions may adversely affect our growth, profitability and ability to obtain financing. Events in global financial markets in the past several years have had a profound impact on the global economy. Many industries, including the silver and gold mining industry, have been and continue to be impacted by these market conditions. Some of the key impacts of the current financial market turmoil include contraction in credit markets resulting in a widening of credit risk, devaluations, high volatility in global equity, commodity, foreign exchange and precious metal markets and a lack of market confidence and liquidity. A continued or worsened slowdown in the financial markets or other economic conditions, including but not limited to, consumer spending, employment rates, business conditions, inflation, fuel and energy costs, consumer debt levels, lack of available credit, the state of the financial markets, interest rates and tax rates, may adversely affect our growth, profitability and ability to obtain financing. A number of issues related to economic conditions could have a material adverse effect on our business, financial condition and results of operations, including:

- contraction in credit markets could impact the cost and availability of financing and our overall liquidity;
- the volatility of silver, gold and other metal prices would impact our revenues, profits, losses and cash flow;
- recessionary pressures could adversely impact demand for our production;
- volatile energy, commodity and consumables prices and currency exchange rates could impact our production costs; and
- the devaluation and volatility of global stock markets could impact the valuation of our equity and other securities.

Coronavirus (COVID-19)

The current outbreak of the novel coronavirus that was first reported from Wuhan, China on December 31, 2019, and any future emergence and spread of similar pathogens or the existence of pandemics could have a material adverse effect on our business and results of operations, as well as impacting global economic conditions. While initially the outbreak of the coronavirus was largely concentrated, it has now spread to many other countries and infections and COVID-19 related deaths have been reported globally. The coronavirus has spread into areas where we have operations and where our offices are located. Government efforts to curtail the spread of the coronavirus have resulted in temporary suspensions of our operations in Mexico, Peru, Argentina and Bolivia, and we have reduced throughput at our Canadian operations in Timmins in order to enhance physical distancing and protect our personnel and the community. The spread of the coronavirus has impacted our employees and contractors, not only as it relates to potential health concerns, but also in terms of limitations on movement, availability of food and other goods, and personal financial well-being, among others. Our suppliers and service providers have also been impacted. While the coronavirus has already had significant, direct impacts on our operations, our business, our workforce, and our production, the extent to which the coronavirus will continue to impact our operations will depend on future developments which are highly uncertain and cannot be predicted



with confidence. These future developments include, but are not limited to, the duration of the outbreak, new information that may emerge concerning the severity of the coronavirus, and the actions taken to contain the coronavirus or treat it. Our ability to continue with any operations in Canada, or to successfully maintain our other operations on care and maintenance, or to restart or ramp-up these operations efficiently or economically, or at all, is unknown. It is also uncertain whether we will be able to maintain an adequate financial condition and have sufficient capital, or have access to capital through our credit facility or otherwise, to sustain our business and operations.

Moreover, the actual and threatened spread of the coronavirus globally could also have a material adverse effect on the regional economies in which we operate, could continue to negatively impact stock markets, including the trading price of our shares, could adversely impact our ability to raise capital, could cause continued interest rate volatility and movements that could make obtaining financing or refinancing our debt obligations more challenging or more expensive (if such financing is available at all) and could result in any operations affected by coronavirus becoming subject to quarantine. Any of these developments, and others, could have a material adverse effect on our business and results of operations.

Please refer to "Impact of COVID 19" discussion included in the "Operating Performance" section of this MD&A, as well as Pan American's new releases dated March 17, March 23, and April 1, 2020, for further information and updates related to the impact of COVID-19 on our operations.

SIGNIFICANT JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY IN THE APPLICATION OF ACCOUNTING POLICIES

In preparing financial statements in accordance with IFRS, Management is required to make estimates and assumptions that affect the amounts reported in the consolidated financial statements. These critical accounting estimates represent Management's estimates and judgments that are uncertain and any changes in these could materially impact the Company's financial statements. Management continuously reviews its estimates, judgments, and assumptions using the most current information available.

Readers should also refer to Note 3 of the 2019 Financial Statements, for the Company's summary of significant accounting policies.

CHANGES IN ACCOUNTING STANDARDS

The accounting policies applied in the preparation of these unaudited condensed interim consolidated financial statements are consistent with those applied and disclosed in the Company's audited consolidated financial statements for the year ended December 31, 2019.

Changes in accounting standards not yet effective

New accounting standards and interpretations have been published that are not mandatory for the current period and have not been early adopted. These standards are not expected to have a material impact on the Company in the current or future reporting periods. The Company has not early adopted any amendment, standard or interpretation that has been issued by the IASB but is not yet effective.



DISCLOSURE CONTROLS AND PROCEDURES

Management's Report on Internal Control over Financial Reporting

Management of Pan American is responsible for establishing and maintaining an adequate system of internal control, including internal controls over financial reporting. Internal control over financial reporting is a process designed by, or under the supervision of, the President and Chief Executive Officer and the Chief Financial Officer and effected by the Board of Directors, Management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board. It includes those policies and procedures that:

- a. pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of Pan American,
- b. are designed to provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with International Financial Reporting Standards, and that receipts and expenditures of Pan American are being made only in accordance with authorizations of Management and Pan American's directors, and
- c. are designed to provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of Pan American's assets that could have a material effect on the annual financial statements or interim financial reports.

The Company's management, including its President and Chief Executive Officer and Chief Financial Officer, believe that due to its inherent limitations, internal control over financial reporting may not prevent or detect misstatements on a timely basis. In addition, projections of any evaluation of the effectiveness of internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Changes in Internal Controls over Financial Reporting

There has been no change in the Company's internal control over financial reporting during the three month period ended March 31, 2020 that has materially affected or is reasonably likely to materially affect, its internal control over financial reporting.

TECHNICAL INFORMATION

Scientific and technical information contained in this MD&A has been reviewed and approved by Martin Wafforn, P.Eng., Senior Vice President Technical Services and Processing Optimization, and Christopher Emerson, FAusIMM, Vice President Business Development and Geology, each of whom is a Qualified Persons, as the term is defined in Canadian National Instrument 43-101 - Standards of Disclosure of Mineral Projects ("NI 43-101").

For more detailed information regarding the Company's material mineral properties as at June 30, 2019 and technical information related thereto, including a complete list of current technical reports applicable to such properties, please refer to the Company's Annual Information Form dated March 12, 2020, filed at www.sedar.com or the Company's most recent Form 40-F filed with the SEC.



Cautionary Note Regarding Forward-Looking Statements and Information

Certain of the statements and information in this MD&A constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995 and "forward-looking information" within the meaning of applicable Canadian provincial securities laws relating to the Company and its operations. All statements, other than statements of historical fact, are forward-looking statements. When used in this MD&A, the words, "will", "believes", "expects", "intents", "plans", "forecast", "objective", "guidance", "outlook", "potential", "anticipated", "budget", and other similar words and expressions, identify forward-looking statements or information. These forward-looking statements or information relate to, among other things: the effect that any such reductions or suspensions may have on our operations and our financial and operational results; the ability of Pan American to continue with any operations in Canada, or to successfully maintain our other operations on care and maintenance, or to restart or ramp-up these operations efficiently or economically, or at all; whether Pan American is able to maintain a strong financial condition and have sufficient capital, or have access to capital through our credit facility or otherwise, to sustain our business and operations; the presence and impact of COVID-19 on our workforce, suppliers and other essential resources and the effect those impacts have on our business; future financial and operational performance; future production of silver, gold and other metals produced by the Company; future Cash Costs and AISC; the sufficiency of the Company's current working capital, anticipated operating cash flow or its ability to raise necessary funds; the anticipated amount and timing of production at each of the Company's properties and in the aggregate; our expectations with respect to future metal prices and exchange rates; the duration and effect of the license suspensions and any road blocks relating to the Escobal mine; the constitutional court-mandated ILO 169 consultation process in Guatemala, and the timing and completion thereof; the estimated cost of and availability of funding necessary for sustaining capital; forecast capital and non-operating spending; and the Company's plans and expectations for its properties and operations.

These forward-looking statements and information reflect the Company's current views with respect to future events and are necessarily based upon a number of assumptions and estimates that, while considered reasonable by the Company, are inherently subject to significant operational, business, economic, competitive, political, regulatory, and social uncertainties and contingencies. These assumptions include: the world-wide economic and social impact of COVID-19 is managed and the duration and extent of the coronavirus pandemic is minimized or not long-term; tonnage of ore to be mined and processed; ore grades and recoveries; prices for silver, gold and base metals remaining as estimated; currency exchange rates remaining as estimated; capital, decommissioning and reclamation estimates; our mineral reserve and mineral resource estimates and the assumptions upon which they are based; prices for energy inputs, labour, materials, supplies and services (including transportation); no labour-related disruptions at any of our operations; no unplanned delays or interruptions in scheduled production; all necessary permits, licenses and regulatory approvals for our operations are received in a timely manner and can be maintained; and our ability to comply with environmental, health and safety laws, particularly given the potential for modifications and expansion of such laws. The foregoing list of assumptions is not exhaustive.

The Company cautions the reader that forward-looking statements and information involve known and unknown risks, uncertainties and other factors that may cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements or information contained in this MD&A and the Company has made assumptions and estimates based on or related to many of these factors. Such factors include, without limitation: the duration and effects of the coronavirus and COVID-19, and any other pandemics on our operations and workforce, and their effects on global economies and society; fluctuations in silver, gold, and base metal prices; fluctuations in prices for energy inputs; fluctuations in currency markets (such as the PEN, MXN, ARS, BOL, GTQ and CAD versus the USD); risks related to the technological and operational nature of the Company's business; changes in national and local government, legislation, taxation, controls or regulations and political, legal or economic developments in Canada, the United States, Mexico, Peru, Argentina, Bolivia, Guatemala or other countries where the Company may carry on business, including the risk of expropriation related to certain of our operations, particularly in Argentina and Bolivia and risks related to the constitutional court-mandated ILO 169 consultation process in Guatemala; risks and hazards associated with the business of mineral exploration, development and mining (including environmental hazards, industrial accidents, unusual or unexpected geological or structural formations, pressures, cave-ins and flooding); risks relating to the credit worthiness or financial condition of suppliers, refiners and other parties with whom the Company does business; inadequate insurance, or inability to obtain insurance, to cover these risks and hazards; employee relations; relationships with and claims by



the local communities and indigenous populations; availability and increasing costs associated with mining inputs and labour: the Company's ability to secure our mine sites or maintain access to our mine sites due to criminal activity, violence, or civil and labour unrest; the speculative nature of mineral exploration and development, including the risk of obtaining or retaining necessary licenses and permits and the presence of laws, regulations and other legal impediments that may impose restrictions on mining, including those currently in the province of Chubut, Argentina, or that might otherwise prevent or cause the suspension or discontinuation of mining activities; diminishing quantities or grades of mineral reserves as properties are mined; global financial conditions; the Company's ability to complete and successfully integrate acquisitions and to mitigate other business combination risks; challenges to, or difficulty in maintaining, the Company's title to properties and continued ownership thereof; the actual results of current exploration activities, conclusions of economic evaluations, and changes in project parameters to deal with unanticipated economic or other factors; increased competition in the mining industry for properties, equipment, qualified personnel, and their costs; having sufficient cash to pay obligations as they come due; and those factors identified under the caption "Risks Related to Pan American's Business" in the Company's most recent Form 40-F and Annual Information Form filed with the United States Securities and Exchange Commission and Canadian provincial securities regulatory authorities, respectively. Although the Company has attempted to identify important factors that could cause actual results to differ materially, there may be other factors that cause results not to be as anticipated, estimated, described, or intended. Investors are cautioned against attributing undue certainty or reliance on forward-looking statements or information. Forward-looking statements and information are designed to help readers understand Management's current views of our near and longer term prospects and may not be appropriate for other purposes. The Company does not intend, and does not assume any obligation, to update or revise forward-looking statements or information to reflect changes in assumptions or in circumstances or any other events affecting such statements or information, other than as required by applicable law.

Cautionary Note to U.S. Investors Concerning Estimates of Mineral Reserves and Mineral Resources

This MD&A has been prepared in accordance with the requirements of Canadian securities laws, which differ from the requirements of U.S. securities laws. Unless otherwise indicated, all mineral reserve and mineral resource estimates included in the MD&A have been disclosed in accordance with NI 43-101 and the Canadian Institute of Mining, Metallurgy, and Petroleum Definition Standards. NI 43-101 is a rule developed by the Canadian Securities Administrators that establishes standards for all public disclosure an issuer makes of scientific and technical information concerning mineral projects.



Unaudited Condensed Interim Consolidated Financial Statements and Notes

FOR THE THREE MONTHS ENDING MARCH 31, 2020



(unaudited, in thousands of U.S. dollars)

	March 31,	D	ecember 31,
	2020		2019
Assets			
Current assets			
Cash and cash equivalents (Note 20)	\$ 147,827	\$	120,564
Short-term investments (Note 5)	91,346		117,776
Trade and other receivables	135,713		168,753
Income taxes receivable	18,616		17,209
Inventories (Note 6)	325,779		346,507
Derivative financial instruments (Note 4a)	_		1,272
Prepaid expenses and other current assets	18,894		16,838
Non-current assets	738,175		788,919
	2 469 690		2 504 00
Mineral properties, plant and equipment (Note 7) Inventories (Note 6)	2,468,689		2,504,903
Long-term refundable tax	24,705		24,209
Deferred tax assets	18,692		17,900
Investment in associates (Note 9)	30,203 81,104		36,447
Goodwill and other assets (Note 10)	*		84,319
Total Assets	\$ 3,366,044	\$	4,987 3,461,682
Liabilities	Ţ 3,300,0 11	Ţ	3,401,00
Current liabilities			
Accounts payable and accrued liabilities (Note 11)	\$ 208,704	\$	225,330
Derivative financial instruments (Note 4a)	7,010	,	
Current portion of provisions (Note 12)	5,950		7,372
Current portion of lease obligations (Note 13)	15,142		14,198
Income tax payable	13,400		24,770
· '	250,206		271,670
Non-current liabilities			
Long-term portion of provisions (Note 12)	190,442		188,012
Deferred tax liabilities	203,978		176,808
Long-term portion of lease obligations (Note 13)	24,088		27,010
Debt (Note 14)	260,000		275,000
Deferred revenue (Note 9)	12,489		12,542
Other long-term liabilities (Note 15)	26,610		27,754
Share purchase warrants (Note 9)	15,136		15,040
Total Liabilities	982,949		993,836
Equity			
Capital and reserves (Note 16)			
Issued capital	3,126,898		3,123,514
Reserves	93,874		94,274
Deficit	(841,996)		(754,689
Total Equity attributable to equity holders of the Company	2,378,776		2,463,099
Non-controlling interests	4,319		4,747
Total Equity	2,383,095		2,467,846
Total Liabilities and Equity	\$ 3,366,044	\$	3,461,682

See accompanying notes to the condensed interim consolidated financial statements APPROVED BY THE BOARD ON MAY $6,\,2020$

"signed" Ross Beaty, Director

"signed" Michael Steinmann, Director



	 Three mon Marc	,
	2020	2019 ⁽¹⁾⁽²⁾
Revenue (Note 21)	\$ 358,428	\$ 253,699
Cost of sales (Note 21)		
Production costs (Note 17)	(224,317)	(181,930)
Depreciation and amortization	(78,149)	(49,334)
Royalties	(5,904)	(6,665)
	(308,370)	(237,929)
Mine operating earnings (Note 21)	50,058	15,770
General and administrative	(6,588)	(5,935)
Exploration and project development	(2,427)	(1,850)
Mine care and maintenance	(16,024)	(3,447)
Foreign exchange losses	(1,843)	(2,960)
(Losses) gains on commodity and foreign currency contracts (Note 4d)	(8,823)	341
Gains on sale of mineral properties, plant and equipment	35	44
Share of (loss) income from associate and dilution gain (Note 9)	(2,929)	611
Transaction and integration costs	_	(1,403)
Other (expense) income	(1,303)	107
Earnings from operations	10,156	1,278
Gain on derivatives (Note 4d)	_	1,771
Investment (loss) income	(28,280)	12,285
Interest and finance expense (Note 18)	(6,391)	(4,724)
(Loss) earnings before income taxes	(24,515)	10,610
Income tax expense (Note 22)	(52,720)	(7,290)
Net (loss) earnings for the period	\$ (77,235)	\$ 3,320
Attributable to:		
Equity holders of the Company	\$ (76,807)	\$ 2,783
Non-controlling interests	(428)	 537
	\$ (77,235)	\$ 3,320
(6.)		
(Loss) earnings per share attributable to common shareholders (Note 19)		
Basic (loss) earnings per share	\$ (0.37)	0.02
Diluted (loss) earnings per share	\$ (0.37)	\$ 0.02
Weighted average shares outstanding (in 000's) Basic	209,779	176,467
Weighted average shares outstanding (in 000's) Diluted	209,980	176,594

⁽¹⁾ Includes amounts previously included in discontinued operations which have been recast, and presented, for the three months ended March 31, 2019 in continuing operations as a result of Timmins no longer being classified as held for sale.

⁽²⁾ The bargain purchase gain recognized on the Tahoe Acquisition date was eliminated in the fourth quarter of 2019 and retrospectively adjusted from the Company's results, for the three months ended March 31, 2019, as a result of changes in the assessed fair values of assets acquired.



(unaudited, in thousands of U.S. dollars)

	Three mor	iths en th 31,	ided
	2020		2019 ⁽¹⁾
Net (loss) earnings for the period	\$ (77,235)	\$	3,320
Items that may be reclassified subsequently to net earnings:			
Unrealized net gains on short-term investments	_		1
Reclassification adjustment for realized gains on short-term investments to earnings	_		(208)
Total comprehensive (loss) earnings for the period (Note 4c)	\$ (77,235)	\$	3,113
Total comprehensive (loss) earnings attributable to:			
Equity holders of the Company	\$ (77,663)	\$	3,650
Non-controlling interests	(428)		537
	\$ (77,235)	\$	3,113

⁽¹⁾ The bargain purchase gain recognized on the Tahoe Acquisition date was eliminated in the fourth quarter of 2019 and retrospectively adjusted from the Company's results, for the three months ended March 31, 2019, as a result of changes in the assessed fair values of assets acquired.

(unaudited, in thousands of U.S. dollars)

		Three mor	ths e	
		2020		2019 ⁽¹⁾
Cash flow from operating activities				
Net (loss) earnings for the period	\$	(77,235)	\$	3,320
Current income tax expense (Note 22)		19,323		14,295
Deferred income tax expense (recovery) (Note 22)		33,397		(7,005)
Interest expense (Note 18)		3,545		2,047
Depreciation and amortization		78,149		49,334
Accretion on closure and decommissioning provision (Note 12)		2,066		2,042
Unrealized losses on foreign exchange		3,527		2,495
Gain on sale of mineral properties, plant and equipment		(35)		(40)
Other operating activities (Note 20)		53,299		(5,071)
Changes in non-cash operating working capital (Note 20)		38,151		(37,936)
Operating cash flows before interest and income taxes	\$	154,187	\$	23,481
Interest paid		(3,724)		(3,151)
Interest received		87		584
Income taxes paid		(36,499)		(33,825)
Net cash generated from (used in) operating activities	\$	114,051	\$	(12,911)
Cash flow from investing activities				
Payments for mineral properties, plant and equipment	\$	(55,750)	\$	(40,878)
Tahoe Resources Inc. ("Tahoe") acquisition ("Tahoe Acquisition")		_		(247,479)
Net (purchase of) proceeds from short-term investments		(2,394)		54,106
Proceeds from sale of mineral properties, plant and equipment		205		47
Net (payments) proceeds from commodity, diesel fuel swaps, and foreign currency contracts		(541)		436
Net cash used in investing activities	\$	(58,480)	\$	(233,768)
Cash flow from financing activities				
Proceeds from issue of equity shares	\$	2,931	Ś	_
Dividends paid	•	(10,500)	·	(7,330)
Proceeds from credit facility (Note 14)				335,000
Repayment of credit facility (Note 14)		(15,000)		(125,000)
Payment of equipment leases		(4,064)		(3,990)
Net cash (used in) generated from financing activities	\$	(26,633)	\$	198,680
Effects of exchange rate changes on cash and cash equivalents		(1,675)		37
Net increase (decrease) in cash and cash equivalents		27,263		(47,962)
Cash and cash equivalents at the beginning of the period		120,564		138,510
Cash and cash equivalents at the end of the period	\$	147,827	\$	90,548

Supplemental cash flow information (Note 20).

⁽¹⁾ The bargain purchase gain recognized on the Tahoe Acquisition date was eliminated in the fourth quarter of 2019 and retrospectively adjusted from the Company's results, for the three months ended March 31, 2019, as a result of changes in the assessed fair values of assets acquired.



		Attributa	ble t	o equity h	olders	of the C	ompany			
	Issued shares	Issued capital		eserves	Inve	estment Iluation serve	Deficit	Total	Non- controlling interests	Total equity
Balance, December 31, 2018	153,448,356	\$ 2,321,498	\$	22,573	\$	208	\$ (836,067)	\$ 1,508,212	\$ 5,137	\$ 1,513,349
Total comprehensive earnings										
Net earnings for the year	_	_		_		_	110,738	110,738	506	111,244
Other comprehensive loss	_	_		_		(208)	_	(208)	-	(208
	_	-		_		(208)	110,738	110,530	506	111,036
Shares issued on the exercise of stock options	244,299	3,697		(916)		_	_	2,781	_	2,781
Shares issued as compensation	152,391	2,693		_		_	_	2,693	_	2,693
Share-based compensation on option grants	_	_		577		_	_	577	_	577
Tahoe Acquisition consideration	55,990,512	795,626		72,040		_	_	867,666	-	867,666
Distributions by subsidiaries to non-controlling interests	_	_		_		_	(28)	(28)	(896	5) (924
Dividends paid	_	_		_		_	(29,332)	(29,332)	-	(29,332
Balance, December 31, 2019	209,835,558	\$ 3,123,514	\$	94,274	\$	_	\$ (754,689)	\$ 2,463,099	\$ 4,747	\$ 2,467,846
Total comprehensive loss										
Net loss for the period	_	_		_		_	(76,807)	(76,807)	(428	3) (77,235
Other comprehensive loss	_	_		_		_	_	_	_	· <u>-</u>
	_	-		_		_	(76,807)	(76,807)	(428	3) (77,235
Shares issued on the exercise of stock options	166,559	3,384		(453)		_	_	2,931	_	2,931
Shares issued as compensation	_	_		_		_	_	_	_	_
Share-based compensation on option grants	_	_		53		_	_	53	_	· 53
Dividends paid		_		_		_	(10,500)	(10,500)	_	(10,500
Balance, March 31, 2020	210,002,117	\$ 3,126,898	\$	93,874	\$	_	\$ (841,996)	\$ 2,378,776	\$ 4,319	\$ 2,383,095



	Issued shares	Issued capital	Re	Investment revaluation Reserves reserve Deficit		ficit Total		Non- ntrolling terests	Total equity			
Balance, December 31, 2018	153,448,356	\$ 2,321,498	\$	22,573	\$	208 \$ (836,067)		\$ 1,508,212	\$	5,137	\$ 1,513,349	
Total comprehensive earnings												
Net earnings for the period ⁽¹⁾	_	_		_		_		2,783	2,783		537	3,320
Other comprehensive loss	_	_		_		(207)		_	(207)		_	(207)
	_	_		_		(207)		2,783	2,576		537	3,113
Share-based compensation on option grants	_	_		143		_		_	143		_	143
Tahoe Acquisition consideration	55,990,512	795,626		72,040		_		_	867,666		_	867,666
Dividends paid	_	_		_		_		(7,330)	(7,330)		_	(7,330)
Balance, March 31, 2019	209,438,868	\$ 3,117,124	\$	94,756	\$	1	\$	(840,614)	\$ 2,371,267	\$	5,674	\$ 2,376,941

⁽¹⁾ The bargain purchase gain recognized on the Tahoe Acquisition date was eliminated in the fourth quarter of 2019 and retrospectively adjusted from the Company's results, for the three months ended March 31, 2019, as a result of changes in the assessed fair values of assets acquired.

1. NATURE OF OPERATIONS

Pan American Silver Corp. is the ultimate parent company of its subsidiary group (collectively, the "Company", or "Pan American"). Pan American is a British Columbia corporation domiciled in Canada, and its office is at Suite 1500 – 625 Howe Street, Vancouver, British Columbia, V6C 2T6.

The Company is engaged in the production and sale of silver, gold, zinc, lead and copper as well as other related activities, including exploration, extraction, processing, refining and reclamation. The Company's major products are produced from mines in Canada, Peru, Mexico, Argentina and Bolivia. Additionally, the Company has project development activities in Canada, Peru, Mexico and Argentina, and exploration activities throughout South America, Canada and Mexico. As at March 31, 2020, the Company's Escobal mine in Guatemala continues to be on care and maintenance pending satisfactory completion of a consultation process led by the Ministry of Energy and Mines in Guatemala.

Principal subsidiaries:

The principal subsidiaries of the Company and their geographic locations at March 31, 2020 were as follows:

Subsidiary	Location	Ownership Interest	Accounting	Operations and Development Projects Owned
Lake Shore Gold Corp.	Canada	100 %	Consolidated	Bell Creek and Timmins mines
Plata Panamericana S.A. de C.V.	Mexico	100 %	Consolidated	La Colorada mine
Compañía Minera Dolores S.A. de C.V.	Mexico	100 %	Consolidated	Dolores mine
Pan American Silver Huaron S.A.	Peru	100 %	Consolidated	Huaron mine
Compañía Minera Argentum S.A.	Peru	92 %	Consolidated	Morococha mine
Shahuindo S.A.C.	Peru	100 %	Consolidated	Shahuindo mine
La Arena S.A.	Peru	100 %	Consolidated	La Arena mine
Pan American Silver (Bolivia) S.A.	Bolivia	95 %	Consolidated	San Vicente mine
Minera San Rafael S.A.	Guatemala	100 %	Consolidated	Escobal mine
Minera Tritón Argentina S.A.	Argentina	100 %	Consolidated	Manantial Espejo mine & Cap-Oeste Sur Este ("COSE") project
Minera Joaquin S.R.L.	Argentina	100 %	Consolidated	Joaquin project
Minera Argenta S.A.	Argentina	100 %	Consolidated	Navidad project

2. BASIS OF PREPARATION

These condensed interim consolidated financial statements have been prepared in accordance with IAS 34 - *Interim Financial Reporting* ("IAS 34") as issued by the International Accounting Standards Board ("IASB"). As a result, these unaudited condensed interim consolidated financial statements prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the IASB have been condensed with certain disclosures from the Annual Financial Statements omitted. Accordingly, these unaudited condensed interim consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements for the year ended December 31, 2019.

The Company's interim results are not necessarily indicative of its results for a full year.



Notes to the Condensed Interim Consolidated Financial Statements

As at March 31, 2020 and December 31, 2019, and for the three month period ended March 31, 2020 and 2019 (Unaudited tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND JUDGEMENTS

a) Changes in accounting policies

The accounting policies applied in the preparation of these unaudited condensed interim consolidated financial statements are consistent with those applied and disclosed in the Company's audited consolidated financial statements for the year ended December 31, 2019.

b) Changes in accounting policies not yet effective

The Company has not early adopted any amendment, standard or interpretation that has been issued by the IASB but is not yet effective.

c) Significant Judgements in Applying Accounting Policies

In March 2020, the World Health Organization declared a global pandemic following the emergence and rapid spread of a novel strain of the coronavirus ("COVID-19"). The outbreak and subsequent measures intended to limit the pandemic contributed to significant declines and volatility in financial markets. The pandemic adversely impacted global commercial activity. The full extent of the impact of COVID-19 on operations and future financial performance is currently unknown. It will depend on future developments that are uncertain and unpredictable, including the duration and spread of COVID-19, its continued impact on capital and financial markets on a macro-scale and any new information that may emerge concerning the severity of the virus. These uncertainties may persist beyond when it is determined how to contain the virus or treat its impact.

IFRS requires management to make estimates and assumptions that affect reported amounts and disclosures. These estimates and assumptions take into account historical and forward looking factors that the Company believes are reasonable, including but not limited to the potential impacts arising from COVID-19 and public and private sector policies and initiatives aimed at reducing its transmission. As the extent and duration of the impacts from COVID-19 remain unclear, the Company's estimates and assumptions may evolve as conditions change. Actual results could differ significantly from those estimates.

The accounting policies applied in the preparation of these unaudited condensed interim consolidated financial statements are consistent with those applied and disclosed in the Company's audited consolidated financial statements for the year ended December 31, 2019.

4. FINANCIAL INSTRUMENTS

a) Financial assets and liabilities by categories

March 31, 2020	Aı	mortized cost	FVTPL	FVTOCI	Total
Financial Assets:					
Cash and cash equivalents	\$	147,827	\$ _	\$ _	\$ 147,827
Trade receivables from provisional concentrates sales (1)		_	23,302	_	23,302
Receivable not arising from sale of metal concentrates ⁽¹⁾		107,081	_	_	107,081
Short-term investments, equity securities		_	91,346	_	91,346
Short-term investments, other than equity securities		_	_	_	_
Derivative financial assets		_	_	_	_
	\$	254,908	\$ 114,648	\$ _	\$ 369,556
Financial Liabilities:					
Derivative financial liabilities	\$	_	\$ 7,010	\$ _	\$ 7,010
	\$	_	\$ 7,010	\$ _	\$ 7,010

(1) Included in Trade and other receivables.

December 31, 2019	Ar	mortized cost	FVTPL	FVTOCI	Total
Financial Assets:					
Cash and cash equivalents	\$	120,564	\$ _	\$ - \$	120,564
Trade receivables from provisional concentrates sales (1)		_	48,767	_	48,767
Receivable not arising from sale of metal concentrates ⁽¹⁾		116,596	_	_	116,596
Short-term investments, equity securities		_	117,776	_	117,776
Short-term investments, other than equity securities		_	_	_	_
Derivative financial assets		_	1,272	_	1,272
	\$	237,160	\$ 167,815	\$ – \$	404,975

⁽¹⁾ Included in Trade and other receivables.

b) Short-term investments in equity securities recorded at fair value through profit or loss ("FVTPL")

The Company's short-term investments in equity securities are recorded at FVTPL. The (losses) gains from short-term investments in equity securities for the three months ended March 31, 2020 and 2019 were as follows:

	Three mor	ths ei th 31,	
	2020		2019
Unrealized (losses) gains on short-term investments, equity securities	\$ (28,824)	\$	11,320
	\$ (28,824)	\$	11,320

c) Financial assets recorded at fair value through other comprehensive income ("FVTOCI")

The Company's short-term investments other than equity securities are recorded at fair value through other comprehensive income. The unrealized gains (losses) from short-term investments other than equity securities for the three months ended March 31, 2020 and 2019 were as follows:

	Three mor	nths en ch 31,	ded
	2020		2019
Unrealized net gains on short-term investments, other than equity securities	\$ _	\$	1
Reclassification adjustment for realized gains on short-term investments, other than equity securities	_		(208)
	\$ _	\$	(207)

d) Derivative instruments

The Company's derivative financial instruments are comprised of foreign currency and commodity contracts. The (losses) gains on commodity contracts and gain on derivatives for the three months ended March 31, 2020 and 2019 were comprised of the following:

	1	Three months ended March 31,				
		2020		2019		
(Losses) gains on foreign currency and commodity contracts:						
Realized (losses) gains on foreign currency and commodity contracts	\$	(541)	\$	435		
Unrealized losses on foreign currency and commodity contracts		(8,282)		(94)		
	\$	(8,823)	\$	341		
Gain on derivatives:						
Gain on warrants	\$	_	\$	1,771		

e) Fair value information

i) Fair Value Measurement

The categories of the fair value hierarchy that reflect the inputs to valuation techniques used to measure fair value are as follows:

Level 1: Quoted prices in active markets for identical assets or liabilities;

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3: Inputs for the asset or liability based on unobservable market data.

The levels in the fair value hierarchy into which the Company's financial assets and liabilities that are measured and recognized on the Consolidated Statements of Financial Position at fair value on a recurring basis were categorized as follows:

	At March	131 ,	2020		1, 2019		
	Level 1		Level 2		Level 1		Level 2
Assets and Liabilities:							
Short-term investments	\$ 91,346	\$	_	\$	117,776	\$	_
Trade receivables from provisional concentrate sales	_		23,302		_		48,767
Derivative financial assets	_		_		_		1,272
Derivative financial liabilities	_		(7,010)		_		_
	\$ 91,346	\$	16,292	\$	117,776	\$	50,039

The methodology and assessment of inputs for determining the fair value of financial assets and liabilities as well as the levels of hierarchy for the Company's financial assets and liabilities measured at fair value remains unchanged from that at December 31, 2019.

ii) Valuation Techniques

Short-term investments and other investments

The Company's short-term investments and other investments are valued using quoted market prices in active markets and as such are classified within Level 1 of the fair value hierarchy and are primarily money market securities and U.S. Treasury securities. The fair value of the investment securities is calculated as the quoted market price of the investment and in the case of equity securities, the quoted market price multiplied by the quantity of shares held by the Company.



Notes to the Condensed Interim Consolidated Financial Statements

As at March 31, 2020 and December 31, 2019, and for the three month period ended March 31, 2020 and 2019 (Unaudited tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)



Derivative assets and liabilities

The Company's derivative assets and liabilities were comprised of investments in warrants, commodity swaps and foreign currency contracts. The fair value of the warrants is calculated using an option pricing model which utilizes a combination of quoted prices and market-derived inputs. The Company's commodity swaps and foreign currency contracts are valued using observable market prices. Warrants are classified within Level 2 of the fair value hierarchy.

Receivables from Provisional Concentrate Sales

A portion of the Company's trade receivables arose from provisional concentrate sales and are valued using quoted market prices based on the forward London Metal Exchange for copper, zinc and lead and the London Bullion Market Association P.M. fix for gold and silver.

f) Financial Instruments and related risks

The Company has exposure to risks of varying degrees of significance which could affect its ability to achieve its strategic objectives for growth and shareholder returns. The principal financial risks to which the Company is exposed are:

- i) Credit risk
- ii) Liquidity risk
- iii) Market risk
 - 1. Currency risk
 - 2. Interest rate risk
 - 3. Price risk

The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework and reviews the Company's policies on an ongoing basis.

i) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's trade receivables. The carrying value of trade receivables represents the maximum credit exposure.

The Company has long-term concentrate contracts to sell the zinc, lead, copper and silver concentrates produced by the Huaron, Morococha, San Vicente and La Colorada mines. Concentrate contracts are a common business practice in the mining industry. The terms of the concentrate contracts may require the Company to deliver concentrate that has a value greater than the payment received at the time of delivery, thereby introducing the Company to credit risk of the buyers of concentrates. Should any of these counterparties not honour supply arrangements, or should any of them become insolvent, the Company may incur losses for products already shipped and be forced to sell its concentrates on the spot market or it may not have a market for its concentrates and therefore its future operating results may be materially adversely impacted. At March 31, 2020, the Company had receivable balances associated with buyers of its concentrates of \$23.3 million (December 31, 2019 - \$48.8 million). The vast majority of the Company's concentrate is sold to five well-known concentrate buyers.

Doré production from La Colorada, Dolores, Manantial Espejo, Shahuindo, La Arena, Bell Creek and Timmins is refined under long term agreements with fixed refining terms at four separate refineries worldwide. The Company generally retains the risk and title to the precious metals throughout the process of refining and therefore is exposed to the risk that the refineries will not be able to perform in accordance with the refining contract and that the Company may not be able to fully recover precious metals in such circumstances. At March 31, 2020, the Company had approximately \$29.0 million (December 31, 2019 - \$58.2 million) of value contained in precious metal inventory at refineries. At March 31, 2020, the Company had approximately \$16.3 million (December 31, 2019 - \$nil) of value contained in precious metal inventory at major commercial banks.



Notes to the Condensed Interim Consolidated Financial Statements

As at March 31, 2020 and December 31, 2019, and for the three month period ended March 31, 2020 and 2019 (Unaudited tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

The Company maintains insurance coverage against the loss of precious metals at the Company's mine sites, intransit to refineries and while at the refineries.

The Company maintains trading facilities with several banks and bullion dealers for the purposes of transacting the Company's metal sales. None of these facilities are subject to margin arrangements. The Company's trading activities can expose the Company to the credit risk of its counterparties to the extent that the trading positions have a positive mark-to-market value. However, the Company minimizes this risk by ensuring there is no excessive concentration of credit risk with any single counterparty, by active credit management and monitoring.

Refined silver and gold is sold in the spot market to various bullion traders and banks. Credit risk may arise from these activities if the Company is not paid for metal at the time it is delivered, as required by spot sale contracts.

Management constantly monitors and assesses the credit risk resulting from its refining arrangements, concentrate sales and commodity contracts with its refiners, trading counterparties and customers. Furthermore, management carefully considers credit risk when allocating prospective sales and refining business to counterparties. In making allocation decisions, management attempts to avoid unacceptable concentration of credit risk to any single counterparty.

The Company invests its cash and cash equivalents, which also has credit risk, with the objective of maintaining safety of principal and providing adequate liquidity to meet all current payment obligations.

ii) Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they come due. The Company manages its liquidity risk by continuously monitoring forecasted and actual cash flows. The Company has in place a rigorous planning and budgeting process to help determine the funds required to support the Company's normal operating requirements on an ongoing basis and its expansion plans. The Company strives to maintain sufficient liquidity to meet its short-term business requirements, taking into account its anticipated cash flows from operations, its holdings of cash and short-term investments, and its committed loan facilities.

There was no significant change to the Company's exposure to liquidity risk during the three months ended March 31, 2020.

iii) Market Risk

1. Currency Risk

The Company reports its financial statements in USD; however, the Company operates in jurisdictions that utilize other currencies. As a consequence, the financial results of the Company's operations as reported in USD are subject to changes in the value of the USD relative to local currencies. Since the Company's sales are denominated in USD and a portion of the Company's operating costs and capital spending are in local currencies, the Company is negatively impacted by strengthening local currencies relative to the USD and positively impacted by the inverse.

At March 31, 2020, the Company had outstanding positions on its foreign currency exposure of Mexican peso ("MXN"), Peruvian peso ("SOL") and Canadian dollar ("CAD") purchases. The Company recorded losses of \$5.4 million, \$1.2 million and \$2.2 million on MXN, SOL and CAD derivative contracts, respectively, for the three months ended March 31, 2020 (2019 - gains of \$0.5 million on MXN derivative contracts).

2. Interest Rate Risk

Interest rate risk is the risk that the fair values and future cash flows of the Company will fluctuate because of changes in market interest rates. The average interest rate earned by the Company during the three months ended March 31, 2020 on its cash and short-term investments 0.82% (2019 - 1.47%).



At March 31, 2020, the Company had \$260.0 million in amounts drawn on its secured revolving credit facility (the "Credit Facility") at an average interest rate of 3.7%. At December 31, 2019, the Company had \$275.0 million in amounts drawn on its secured revolving credit facility (the "Credit Facility") at an average interest rate of 4.3% for the year ended December 31, 2019.

At March 31, 2020, the Company had \$39.2 million in lease obligations (December 31, 2019 - \$41.2 million), that are subject to an annualized interest rate of 9.4% (2019 - 9.7%).

3. Price Risk

Metal price risk is the risk that changes in metal prices will affect the Company's income or the value of its related financial instruments. The Company derives its revenue from the sale of silver, gold, lead, copper, and zinc. The Company's sales are directly dependent on metal prices that have shown significant volatility and are beyond the Company's control. Consistent with the Company's mission to provide equity investors with exposure to changes in precious metal prices, the Company's current policy is to not hedge the price of precious metal.

The Company mitigates the price risk associated with its base metal production by committing some of its forecasted base metal production from time to time under forward sales and option contracts. The Board of Directors continually assesses the Company's strategy towards its base metal exposure, depending on market conditions. At March 31, 2020, the Company had no outstanding contracts to sell base metal production.

5. SHORT-TERM INVESTMENTS

	March 31, 2020						December 31, 2019					
	Fair Value		Cost		ccumulated unrealized olding gains		Fair Value		Cost	u	cumulated nrealized ding gains	
Short-term investments	\$ 91,346	\$	38,191	\$	53,155	\$	117,776	\$	36,826	\$	80,950	

6. INVENTORIES

Inventories consist of:

	March 31, 2020	De	ecember 31, 2019
Concentrate inventory	\$ 15,793	\$	17,433
Stockpile ore (1)	23,756		27,708
Heap leach inventory and in process (2)	155,408		169,751
Doré and finished inventory (3)	67,965		67,820
Materials and supplies	87,562		88,004
Total inventories	\$ 350,484	\$	370,716
Less: current portion of inventories	\$ (325,779)	\$	(346,507)
Non-current portion of inventories ⁽⁴⁾	\$ 24,705	\$	24,209

⁽¹⁾ Includes an impairment charge of \$5.7 million to reduce the cost basis of inventory to net realizable value ("NRV") at Manantial Espejo, Dolores, and Morococha mines at March 31, 2020 (December 31, 2019 – \$5.0 million at Manantial Espejo and Dolores mines).

⁽²⁾ Includes an impairment charge of \$44.7 million to reduce the cost basis of inventory to NRV at Manantial Espejo, Dolores, and Morococha mines at March 31, 2020 (December 31, 2019 - \$39.3 million at Manantial Espejo and Dolores mines).

⁽³⁾ Includes an impairment charge of \$8.6 million to reduce the cost basis of inventory to NRV at Manantial Espejo and Dolores mines at March 31, 2020. (December 31, 2019 - \$2.9 million at Manantial Espejo and Dolores mines).

⁽⁴⁾ Inventories at Escobal mine, which include \$17.4 million (December 31, 2019 - \$16.9 million) in supplies with the remainder attributable to metals, have been classified as non-current pending the restart of operations.

7. MINERAL PROPERTIES, PLANT AND EQUIPMENT

Mineral properties, plant and equipment consist of:

		Ma	rch 31, 2020)ece	mber 31, 201	9	
	Cost	D	ccumulated epreciation and mpairment	Carrying Value	Cost	D	ccumulated epreciation and mpairment		Carrying Value
Huaron, Peru	\$ 216,260	\$	(129,747)	\$ 86,513	\$ 215,109	\$	(126,301)	\$	88,808
Morococha, Peru	259,939		(168,631)	91,308	258,862		(164,501)		94,361
Shahuindo, Peru	501,584		(50,465)	451,119	498,960		(39,668)		459,292
La Arena, Peru	121,665		(27,362)	94,303	112,014		(22,853)		89,161
Alamo Dorado, Mexico	71,724		(71,724)	_	71,724		(71,724)		_
La Colorada, Mexico	309,276		(148,854)	160,422	305,357		(143,232)		162,125
Dolores, Mexico	1,621,456		(1,124,973)	496,483	1,608,334		(1,091,862)		516,472
Manantial Espejo, Argentina	371,677		(371,677)	_	371,677		(367,901)		3,776
San Vicente, Bolivia	143,666		(97,608)	46,058	143,251		(95,360)		47,891
Timmins, Canada	296,281		(54,908)	241,373	292,986		(42,672)		250,314
Other	28,112		(17,692)	10,420	27,711		(17,485)		10,226
Total	\$ 3,941,640	\$	(2,263,641)	\$ 1,677,999	\$ 3,905,985	\$	(2,183,559)	\$	1,722,426
Land and Non-Producing Properties:									
Land	\$ 5,528	\$	(1,254)	\$ 4,274	\$ 5,528	\$	(1,267)	\$	4,261
Navidad, Argentina	566,577		(376,101)	190,476	566,577		(376,101)	\$	190,476
Escobal, Guatemala	248,934		(399)	248,535	249,353		_	\$	249,353
Timmins, Canada	87,747		_	87,747	87,747		_	\$	87,747
Shahuindo, Peru	15,586		_	15,586	15,586		_	\$	15,586
La Arena, Peru	117,000		_	117,000	117,000		_	\$	117,000
Minefinders, Mexico	83,079		(36,975)	46,104	83,079		(36,975)	\$	46,104
La Colorada, Mexico	19,265		_	19,265	15,544		_	\$	15,544
Morococha, Peru	7,213		_	7,213	7,213		_	\$	7,213
Projects, Argentina (1)	98,876		(64,964)	33,912	95,851		(66,859)	\$	28,992
Other	32,299		(11,721)	20,578	31,866		(11,667)	\$	20,199
Total non-producing properties	\$ 1,282,104	\$	(491,414)	\$ 790,690	\$ 1,275,344	\$	(492,869)	\$	782,475
Total mineral properties, plant and equipment	\$ 5,223,744	\$	(2,755,055)	\$ 2,468,689	\$ 5,181,329	\$	(2,676,428)	\$	2,504,901

⁽¹⁾ Comprised of the Joaquin and COSE projects.

8. IMPAIRMENT OF NON-CURRENT ASSETS

Non-current assets are tested for impairment, or reversal of previous impairment charges, when events or changes in circumstance indicate that the carrying amount may not be recoverable, or previous impairment charges against assets are recoverable. The Company performs an impairment test for goodwill at each financial year end and when events or changes in circumstances indicate that the related carrying value may not be recoverable.

Based on the Company's assessment with respect to possible indicators of either impairment or reversal of previous impairments to its mineral properties, the Company concluded that as of March 31, 2020, no such indicators were noted, and no impairment charges or impairment charge reversals were required.

As part of the assessment for indicators of impairment or reversal, the Company considered various external and internal factors, such as significant increases or decreases in forecasted production volumes (which include assumptions related to proved and probable reserves), commodity prices, capital expenditures and operating costs. The COVID-19 pandemic and its impact on the economy is constantly evolving and presents many variables and contingencies for modeling. In future periods, the effects of the pandemic may have material impacts on our

anticipated operating results and the recoverable amount of our CGUs. The Company will continue to monitor events in the second quarter and the assumptions used for such assessment for indicators of impairment or reversal.

9. INVESTMENT IN ASSOCIATES

The following table shows a continuity of the Company's investment in Maverix Metals Inc. ("Maverix"):

	2020
Balance of investment, December 31, 2019	\$ 84,319
Dilution losses (1)	(173)
Dividends	(271)
Loss from associate	(2,771)
Balance of investment, March 31, 2020	\$ 81,104

⁽¹⁾ Includes adjustment for change in ownership interest.

Investment in Maverix:

The Company's warrant liability representing in substance ownership interest in Maverix was \$15.1 million as at March 31, 2020 (December 31, 2019 - \$15.0 million). The Company's share of Maverix income or loss was recorded, based on its 26% interest for the three months ended March 31, 2020 (26% for the year ended December 31, 2019), representing the Company's fully diluted ownership.

Deferred Revenue:

Deferred revenue relates to precious metal streams whereby the Company will sell 100% of the future gold production from La Colorada and 5% of the future gold production from La Bolsa, which is in the exploration stage, to Maverix for \$650 and \$450 per ounce, respectively (the "Streams"). The deferred revenue liability recognized by the Company is the portion of the deferred revenue to be paid to Maverix owners other than Pan American through its ownership in Maverix.

The deferred revenue related to the Streams will be recognized as revenue by Pan American as the gold ounces are delivered to Maverix. As at March 31, 2020, the deferred revenue liability was \$12.5 million (December 31, 2019 - \$12.5 million).

Income Statement Impacts:

The Company recognized \$0.2 million in dilution losses during three months ended March 31, 2020 (2019 - \$nil). Dilution gains and losses are recorded in share of income from associate and dilution gain.

For the three months ended March 31, 2020, the Company also recognized its share of loss from associate of \$2.8 million (2019 - income of \$0.6 million), which represents the Company's proportionate share of Maverix's loss during the period.

10. GOODWILL AND OTHER ASSETS

Other assets consist of:

	March 31, 2020	
Goodwill	\$ 3,057	\$ 3,057
Other assets	1,419	1,930
	\$ 4,476	



three month period ended March 31, 2020 and 2019 (Unaudited tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

11. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities consist of:

	March 31, 2020	De	cember 31, 2019
Trade accounts payable ⁽¹⁾	\$ 62,627	\$	66,924
Royalties payable	15,506		16,108
Other accounts payable and trade related accruals	59,365		59,295
Payroll and related benefits	40,824		47,221
Severance accruals	1,012		994
Refundable tax payable	8,002		9,844
Other taxes payable	21,368		24,944
	\$ 208,704	\$	225,330

⁽¹⁾ No interest is charged on the trade accounts payable ranging from 30 to 60 days from the invoice date. The Company has policies in place to ensure that all payables are paid within the credit terms.

12. PROVISIONS

	Closure and ommissioning	Litigation	Total
December 31, 2019	\$ 188,455	\$ 6,929	\$ 195,384
Revisions in estimates and obligations incurred	(286)	_	(286)
Charged (credited) to earnings:			
-new provisions	_	882	882
-change in estimate	_	(532)	(532)
-exchange gains on provisions	_	(358)	(358)
Charged in the year	_	(36)	(36)
Reclamation expenditures	(728)	_	(728)
Accretion expense (Note 18)	2,066	_	2,066
March 31, 2020	\$ 189,507	\$ 6,885	\$ 196,392

Maturity analysis of total provisions:	March 2	31, 020	De	ecember 31, 2019
Current	\$ 5,	950	\$	7,372
Non-Current	190,	142		188,012
	\$ 196,	392	\$	195,384

13. LEASES

a. ROU Assets

The following table summarizes changes in ROU Assets for the three months ended March 31, 2020 which have been recorded in mineral properties, plant and equipment on the Condensed Interim Consolidated Statements of Financial Position:

	March 31, 2020		De	ecember 31, 2019
Cost		Cost		
Balance, January 1, 2020	\$ 60,779	Balance, January 1, 2019	\$	34,983
Additions	2,370	Additions (1)		42,415
Transfer out	(4,311)	Transfer out		(16,619)
Balance, March 31, 2020	58,838	Balance, December 31, 2019		60,779
Accumulated Depreciation		Accumulated Depreciation		
Balance at January 1, 2020	(17,418)	Balance at January 1, 2019		(4,780)
Amortization	(3,978)	Amortization (2)		(20,103)
Transfer out	2,766	Transfer out		7,465
Balance, March 31, 2020	(18,630)	Balance, December 31, 2019		(17,418)
Carrying Amounts		Carrying Amounts		
At January 1, 2020	43,361	At January 1, 2019		30,203
At March 31, 2020	\$ 40,208	At December 31, 2019	\$	43,361

⁽¹⁾ Includes 8.5 million in assets acquired from Tahoe Acquisition.

b. Lease obligations

The following table presents a reconciliation of the Company's undiscounted cash flows at March 31, 2020 and December 31, 2019 to their present value for the Company's lease obligations:

	March 31, 2020	Dec	ember 31, 2019
Within one year	\$ 15,371	\$	16,221
Between one and five years	21,839		23,099
Beyond five years	21,069		21,675
Total undiscounted lease obligations	58,279		60,995
Less future interest charges	(19,049)		(19,787)
Total discounted lease obligations	39,230		41,208
Less: current portion of lease obligations	(15,142)		(14,198)
Non-current portion of lease obligations	\$ 24,088	\$	27,010

When measuring lease liabilities, the Company discounted lease payments using its incremental borrowing rate at January 1, 2019. The weighted average rate applied is 9.4% (December 31, 2019 - 9.7%).

14. DEBT

	March 31, 2020	ecember 31, 2019
Credit Facility	\$ 260,000	\$ 275,000

The Company's four-year, \$300.0 million secured revolving credit facility, which was due to mature on April 15, 2020, was increased to \$400.0 million on February 1, 2019, and increased to \$500.0 million on February 22, 2019,

⁽²⁾ Includes an impairment charge of 2.4 million related to the Manantial Espejo mineral property, and the COSE and Joaquin projects.



Notes to the Condensed Interim Consolidated Financial Statements

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with maturity on February 1, 2023, and resulted in additional upfront costs of \$2.0 million. These amendments were made as part of the Tahoe Acquisition.

The upfront costs have been recorded as an asset under the classification "Prepaid expenses and other current assets" and are being amortized over the life of the Credit Facility. The Credit Facility can be drawn down at any time to finance the Company's working capital requirements, acquisitions, investments and for general corporate purposes.

The financial covenants required the Company to maintain a tangible net worth (exclusive of any prospective write-downs of certain assets) of greater than \$1,036.4 million plus 50% of the positive net income from and including the fiscal quarter ended March 31, 2016. As part of the amendment, after March 31, 2019, the financial covenants require the Company to maintain a minimum tangible net worth (exclusive of any prospective write-downs of certain assets) of greater than 70% of its tangible net worth as of March 31, 2019 plus 50% of positive net income from and including the fiscal quarter ended June 30, 2019. In addition, the financial covenants continue to include the requirement for the Company to maintain: (i) a leverage ratio less than or equal to 3.5:1; and (ii) an interest coverage ratio more than or equal to 3.0:1. As of March 31, 2020, the Company was in compliance with all covenants required by the Credit Facility.

At Pan American's option, amounts can be drawn under the revolving facility and will incur interest based on the Company's leverage ratio at either (i) LIBOR plus 1.875% to 2.750% or; (ii) The Bank of Nova Scotia's Base Rate on U.S. dollar denominated commercial loans plus 0.875% to 1.750%. Undrawn amounts under the revolving facility are subject to a stand-by fee of 0.4219% to 0.6188% per annum, dependent on the Company's leverage ratio. During the three months ended March 31, 2020, the Company repaid \$15 million of the Credit Facility (2019 - The Company drew down \$335 million, under the Credit Facility, under LIBOR-based interest rates, to fund, in part, the cash purchase price under the Tahoe arrangement and to repay, in full, and cancel Tahoe's second amended and restated revolving facility, under which \$125 million had been drawn).

During the three months ended March 31, 2020, the average interest rate incurred by the Company on the Credit Facility was 3.7% (2019 - 4.3%). During the three months ended March 31, 2020, the Company incurred \$0.3 million (2019 - \$0.3 million) in standby charges on undrawn amounts and \$2.5 million (2019 - \$1.5 million) in interest on drawn amounts under this Facility.

15. OTHER LONG TERM LIABILITIES

Other long term liabilities consist of:

	March 31, 2020		cember 31, 2019
Deferred credit ⁽¹⁾	\$ 20,788	\$	20,788
Other income tax payable	109		118
Severance accruals	5,713		6,848
	\$ 26,610	\$	27,754

⁽¹⁾ As part of the 2009 Aquiline transaction, the Company issued a replacement convertible debenture that allowed the holder to convert the debenture into either 363,854 Pan American Shares or a Silver Stream contract related to certain production from the Navidad project. Regarding the replacement convertible debenture, it was concluded that the deferred credit presentation was the most appropriate and best representation of the economics underlying the contract as of the date the Company assumed the obligation as part of the Aquiline acquisition. Subsequent to the acquisition, the counterparty to the replacement debenture selected the Silver Stream alternative. The Company continues to classify the fair value calculated at the acquisition as a deferred credit of this alternative.



shares, options, warrants, and per share amounts, unless otherwise noted)

a. Stock options and common shares issued as compensation ("Compensation Shares")

16. SHARE CAPITAL AND EMPLOYEE COMPENSATION PLANS

For the three months ended March 31, 2020, the total share-based compensation expense relating to stock options and Compensation Shares was \$1.0 million (2019 - \$0.8 million) and is presented as a component of general and administrative expense.

i. Stock options

During the three months ended March 31, 2020, the Company granted nil, stock options (2019 – nil).

During the three months ended March 31, 2020, the Company issued 166,559 common shares in connection with the exercise of options (2019 – nil common shares).

ii. Replacement options

Following completion of the Tahoe Acquisition, the Company issued 835,874 replacement options to eligible Tahoe option holders. These replacement options were fully vested with 12 months of remaining contractual life upon issuance and had various exercise prices between CAD \$20.52 and CAD \$97.26.

The following table summarizes changes in stock options for the three months ended March 31, 2020 and year ended December 31:

	Stock Op	Options		
	Shares	Weighted Average Exercise Price CAD\$		
As at December 31, 2018	698,387	\$ 15.00		
Granted	22,788	26.54		
Granted pursuant to the Tahoe Acquisition	835,874	48.47		
Exercised	(244,299)	15.10		
Expired	(141,604)	58.45		
Forfeited	(27,798)	34.00		
As at December 31, 2019	1,143,348	\$ 33.84		
Exercised	(166,559)	23.21		
Expired	(471,368)	53.18		
Forfeited	(20,543)	43.50		
As at March 31, 2020	484,878	\$ 18.27		

The following table summarizes information about the Company's stock options outstanding at March 31, 2020:

	(Options Outstandir	Options Exercisable				
Range of Exercise Prices CAD\$	Number Outstanding as at	Weighted Average Remaining Contractual Life (months)	Weighted Average Exercise Price CAD\$		Number Outstanding as at		Weighted Average Exercise Price CAD\$
\$9.76 - \$23.61	429,978	46.40	\$	15.37	355,400	\$	14.92
\$23.62 - \$35.21	25,111	73.44	\$	27.13	2,323	\$	32.92
\$35.22 - \$46.53	16,576	22.63	\$	42.69	16,576	\$	42.69
\$46.54 - \$65.71	13,213	4.35	\$	65.36	13,213	\$	65.36
	484,878	45.84	\$	18.27	387,512	\$	17.93

b. PSUs

Compensation recovery for PSUs was \$0.4 million for the three months ended March 31, 2020 (2019 - \$0.2 million expense) and is presented as a component of general and administrative expense.

At March 31, 2020, the following PSUs were outstanding:

PSU	Number Outstanding	Fair Value
As at December 31, 2018	210,409	\$ 3,091
Granted	75,311	1,784
Paid out	(38,119)	(903)
Change in value		1,924
As at December 31, 2019	247,601	\$ 5,896
Change in value	_	(2,317)
As at March 31, 2020	247,601	\$ 3,579

c. RSUs

Compensation recovery for RSUs was \$0.1 million for the three months ended March 31, 2020 (2019 – \$0.4 million expense) and is presented as a component of general and administrative expense.

At March 31, 2020, the following RSUs were outstanding:

RSU	Number Outstanding	Fair Value
As at December 31, 2018	328,823	\$ 3,624
Granted	146,594	3,891
Paid out	(157,584)	(3,140)
Forfeited	(18,617)	(441)
Change in value		3,173
As at December 31, 2019	299,216	\$ 7,107
Forfeited	(2,287)	(33)
Change in value	_	(2,801)
As at March 31, 2020	296,929	\$ 4,273

d. Issued share capital

The Company is authorized to issue 400,000,000 common shares without par value.

e. Dividends

The Company declared the following dividends for the three months ended March 31, 2020 and 2019:

Declaration Date	Record Date	Dividend per common share
May 6, 2020 ⁽¹⁾	May 19, 2020	\$ 0.050
February 19, 2020	March 2, 2020	\$ 0.050
November 6, 2019	November 18, 2019	\$ 0.035
August 7, 2019	August 19, 2019	\$ 0.035
May 8, 2019	May 21, 2019	\$ 0.035
February 20, 2019	March 4, 2019	\$ 0.035

⁽¹⁾ These dividends were declared subsequent to the quarter ended March 31, 2020 and have not been recognized as distributions to owners during the period presented.

f. CVRs

On February 22, 2019, the Company issued 313,887,490 CVRs as part of the Tahoe Acquisition, which were convertible into 15,600,208 common shares following the First Shipment upon the restart of operations at the Escobal mine. As of March 31, 2020, there were \$313,883,990 CVRs outstanding which were convertible into \$15,600,034 common shares (December 31, 2019 - \$313,887,490 CVRs convertible into \$15,600,208 common shares).

17. PRODUCTION COSTS

Production costs are comprised of the following:

	Three months ended March 31,				
	2020		2019 ⁽³⁾		
Consumption of raw materials and consumables	\$ \$ 85,707	\$	60,874		
Employee compensation and benefits expense	74,865		54,266		
Contractors and outside services	28,786		27,555		
Utilities	11,739		8,609		
Other expenses	5,175		3,064		
Changes in inventories (1)(2)	18,045		27,562		
	\$ \$ 224,317	\$	181,930		

- (1) Includes NRV adjustments to inventory to increase production costs by \$11.7 million for the three months ended March 31, 2020 (2019 \$8.1 million).
- (2) Includes fair value increases recognized on the Tahoe Acquisition of select Tahoe inventories of \$1.3 million for the three months ended March 31, 2020. (2019 \$14.5 million).
- (3) Includes amounts previously included in discontinued operations which have been recast, and presented, for the three months ended March 31, 2019 in continuing operations as a result of Timmins no longer being classified as held for sale.

18. INTEREST AND FINANCE EXPENSE

	 Three months ended March 31,			
	2020		2019	
Interest expense	\$ 3,545	\$	2,047	
Finance fees	780		635	
Accretion expense (Note 12)	2,066		2,042	
	\$ 6,391	\$	4,724	

19. EARNINGS PER SHARE (BASIC AND DILUTED)

For the three months ended March 31,			2020				2019 ⁽²⁾				
		arnings imerator)	Shares (000's) (Denominator)		Per-Share Amount		Earnings umerator)	Shares (000's) (Denominator)		Per-Share Amount	
Net earnings ⁽¹⁾	\$	(76,807)				\$	2,783				
Basic earnings per share	\$	(76,807)	209,779	\$	(0.37)	\$	2,783	176,467	\$	0.02	
Effect of Dilutive Securities:											
Stock Options		_	201				_	127			
Diluted earnings per share	\$	(76,807)	209,980	\$	(0.37)	\$	2,783	176,594	\$	0.02	

⁽¹⁾ Net earnings attributable to equity holders of the Company.

Potentially dilutive securities excluded in the diluted earnings per share calculation for the three months ended March 31, 2020 were 32,112 out-of-the-money options and CVRs potentially convertible into \$15,600,034

²⁾ The bargain purchase gain recognized on the Tahoe Acquisition date was eliminated in the fourth quarter of 2019 and retrospectively adjusted from the Company's results, for the three months ended March 31, 2019, as a result of changes in the assessed fair values of assets acquired.

common shares (2019 – 1,175,629 out-of-the-money options and CVRs potentially convertible into \$15,600,208 common shares).

20. SUPPLEMENTAL CASH FLOW INFORMATION

The following tables summarize other adjustments for non-cash income statement items, changes in operating working capital items and significant non-cash items:

	Three mo Mar	nths o			
Other operating activities	2020		2019		
Adjustments for non-cash income statement items:					
Share-based compensation expense	\$ 1,003	\$	837		
Losses (gains) on securities held	28,824		(11,320)		
Losses (gains) on commodity and foreign currency contracts (Note 4d)	8,823		(341)		
Gain on derivatives (Note 4d)	_		(1,771)		
Share of loss (income) from associate and dilution gain (Note 9)	2,929		(611)		
Net realizable value adjustment for inventories	11,720		8,135		
	\$ 53,299	\$	(5,071)		

	Three months ended March 31,						
Changes in non-cash operating working capital items:	2020		2019				
Trade and other receivables	\$ 39,608	\$	(9,963)				
Inventories	8,990		10,830				
Prepaid expenses	(2,055)		946				
Accounts payable and accrued liabilities	(7,562)		(38,889)				
Provisions	(830)		(860)				
	\$ 38,151	\$	(37,936)				
	March 31,	De	ecember 31,				

21. SEGMENTED INFORMATION

Cash and Cash Equivalents

Cash in banks

The Company reviews its segment reporting to ensure it reflects the operational structure of the Company and enables the Company's Chief Operating Decision Maker ("CODM") to review operating segment performance. We have determined that each producing mine and significant development property represents an operating segment. The Company has organized its reportable and operating segments by significant revenue streams and geographic regions.

Significant information relating to the Company's reportable operating segments is summarized in the table below:

2020

147,827

\$

2019

120,564



For the three months ended March 31, 2020

Segment/Country	Mine	Revenue		Production costs and nue royalties Dep		Depreciation	Mine operating earnings	Capital expenditures ⁽¹⁾	
Silver Segment:									
Mexico	Dolores	\$	61,396	\$ 52,65	9 \$	25,971	\$ (17,234)	\$ 15,124	
	La Colorada		34,824	21,43	2	5,917	7,475	8,395	
Peru	Huaron		17,822	15,21	9	3,035	(432)	1,413	
	Morococha		14,576	15,24	1	3,481	(4,146)	2,624	
Bolivia	San Vicente		13,320	11,28	0	2,432	(392)	1,925	
Argentina	Manantial Espejo		21,425	19,25	7	1,796	372	4,261	
Guatemala	Escobal		_	_		_	_	11	
Total Silver Segment			163,363	135,08	8	42,632	(14,357)	33,753	
Gold Segment:									
Peru	Shahuindo		83,587	34,24	6	13,850	35,491	7,932	
	La Arena		41,350	19,73	2	7,465	14,153	12,698	
Canada	Timmins		70,128	41,15	5	13,808	15,165	4,507	
Total Gold Segment			195,065	95,13	3	35,123	64,809	25,137	
Other segment:									
Canada	Pas Corp		_	-	-	128	(128)	248	
Argentina	Navidad		_	-	-	_	_	8	
Other	Other		_	_		266	(266)	668	
Total		\$	358,428	\$ 230,22	1 \$	78,149	\$ 50,058	\$ 59,814	

⁽¹⁾ Includes payments for mineral properties, plant and equipment and payment of equipment leases.

For the three months ended March 31, 2019

					Production						
Segment/Country	Mine	Revenue		costs and venue royalties			Depreciation	Mine operating earnings		Capital expenditures ⁽¹⁾	
Silver Segment:											
Mexico	Dolores	\$	58,624	\$	55,679	\$	26,565	\$	(23,620)	\$	12,561
	La Colorada		48,397		19,570		6,231		22,596		3,826
Peru	Huaron		29,804		18,829		3,269		7,706		3,218
	Morococha		31,179		18,545		3,863		8,771		2,049
Bolivia	San Vicente		21,738		15,343		2,091		4,304		990
Argentina	Manantial Espejo		9,636		13,144		954		(4,462)		6,574
Guatemala	Escobal										644
Total Silver Segment			199,378		141,110		42,973		15,295		29,862
Gold Segment:											
	Shahuindo		11,177		7,563		1,852		1,762		230
	La Arena		22,088		17,442		4,227		419		10,456
Canada	Timmins ⁽²⁾		21,056		22,480				(1,424)		3,174
Total Gold Segment			54,321		47,485		6,079		757		13,860
Other segment:											
Canada	Pas Corp		_		_		121		(121)		122
Argentina	Navidad		_		_		_		_		7
Other	Other						161		(161)		1,017
Total		\$	253,699	\$	188,595	\$	49,334	\$	15,770	\$	44,868

⁽¹⁾ Includes payments for mineral properties, plant and equipment and amounts have been recast, and presented, for the three months ended March 31, 2019 to include payment of equipment leases.

⁽²⁾ Includes amounts previously included in discontinued operations which have been recast, and presented, for the three months ended March 31, 2019 in continuing operations as a result of Timmins no longer being classified as held for sale.

A reconciliation of segment mine operating earnings to the Company's earnings before income taxes per the Condensed Interim Consolidated Income Statements is as follows:

		months /larch 31	L,
	20	20	2019 ⁽¹⁾⁽²⁾
Mine operating earnings (Note 21)	\$ 50,0	58 \$	15,770
General and administrative	(6,5	88)	(5,935)
Exploration and project development	(2,4	27)	(1,850)
Mine care and maintenance	(16,0	24)	(3,447)
Foreign exchange losses	(1,8	43)	(2,960)
(Losses) gains on commodity and foreign currency contracts (Note 4d)	(8,8)	23)	341
Gains on sale of mineral properties, plant and equipment		35	44
Share of (loss) income from associate and dilution gain (Note 9)	(2,9	29)	611
Transaction and integration costs		_	(1,403)
Other (expense) income	(1,3	03)	107
Earnings from operations	10,1	.56	1,278
Gain on derivatives (Note 4d)		_	1,771
Investment (loss) income	(28,2	80)	12,285
Interest and finance expense (Note 18)	(6,3	91)	(4,724)
(Loss) earnings before income taxes	\$ (24,5	15) \$	10,610

⁽¹⁾ Includes amounts previously included in discontinued operations which have been recast, and presented, for the three months ended March 31, 2019 in continuing operations as a result of Timmins no longer being classified as held for sale.

At March 31, 2020

Segment/Country	Mine		Assets	Liabilities	Net assets
Silver Segment:					
Mexico	Dolores	\$	747,955	\$ 161,823	\$ 586,132
	La Colorada		221,973	47,154	174,819
Peru	Huaron		110,334	39,020	71,314
	Morococha		118,199	35,678	82,521
Bolivia	San Vicente		70,195	28,627	41,568
Argentina	Manantial Espejo		77,764	26,821	50,943
Guatemala	Escobal		290,087	18,630	271,457
Total Silver Segment			1,636,507	357,753	1,278,754
Gold Segment:					
Peru	Shahuindo		571,157	152,508	418,649
	La Arena		281,639	88,786	192,853
Canada	Timmins		415,827	47,585	368,242
Total Gold Segment			1,268,623	288,879	979,744
Other segment:					
Canada	Pas Corp		214,014	292,568	(78,554)
Argentina	Navidad		193,031	_	193,031
	Other		53,869	43,749	10,120
Total		\$	3,366,044	\$ 982,949	\$ 2,383,095

⁽²⁾ The bargain purchase gain recognized on the Tahoe Acquisition date was eliminated in the fourth quarter of 2019 and retrospectively adjusted from the Company's results, for the three months ended March 31, 2019, as a result of changes in the assessed fair values of assets acquired.

At December 31, 2019

Segment/Country	Mine	1	Assets	Liabilities		Net assets	
Silver Segment:							
Mexico	Dolores	\$	763,301	\$ 137,396	\$	625,905	
	La Colorada		223,416	46,476		176,940	
Peru	Huaron		110,642	39,962		70,680	
	Morococha		128,280	36,754		91,526	
Bolivia	San Vicente		76,418	35,331		41,087	
Argentina	Manantial Espejo		77,635	27,455		50,180	
Guatemala	Escobal		293,178	19,340		273,838	
Total Silver Segment			1,672,870	342,714		1,330,156	
Gold Segment:							
Peru	Shahuindo		600,096	162,821		437,275	
	La Arena		282,978	90,472		192,506	
Canada	Timmins		429,060	50,171		378,889	
Total Gold Segment			1,312,134	303,464		1,008,670	
Other segment:							
Canada	Pas Corp		229,814	304,184		(74,370)	
Argentina	Navidad		193,034	_		193,034	
	Other		53,830	43,474		10,356	
Total		\$	3,461,682	\$ 993,836	\$	2,467,846	

		Three months ended March 31,				
Product Revenue		2020		2019 ⁽¹⁾		
Refined silver and gold	\$	281,686	\$	126,902		
Zinc concentrate		18,962		41,805		
Lead concentrate		34,549		47,844		
Copper concentrate		10,205		20,988		
Silver concentrate		13,026		16,160		
Total	\$	358,428	\$	253,699		

⁽¹⁾ Includes amounts previously included in discontinued operations which have been recast, and presented, for the three months ended March 31, 2019 in continuing operations as a result of Timmins no longer being classified as held for sale.

22. INCOME TAXES

Components of Income Tax Expense

		Three months ended March 31,			
	2	020	2019		
Current income tax expense	\$ 19,	323 \$	14,295		
Deferred income tax expense (recovery)	33,	897	(7,005)		
Income tax expense	\$ 52,	720 \$	7,290		

Income tax expense differs from the amount that would result from applying the Canadian federal and provincial income tax rates to earnings before income taxes. These differences result from the items shown on the following table, which results in effective tax rates that vary considerably from the comparable period. The main factor that impacted the effective tax rate for the three months ended March 31, 2020 was the devaluation of the Mexican Peso and the Peruvian Sol, which caused a significant decrease in the deductible tax attributes for operations in these countries. Other factors that impacted the effective tax rate for the three months ended March 31, 2020 and the comparable period for 2019 were changes in the recognition of certain deferred tax assets, changes in the

non-deductible portion of reclamation liabilities, mining taxes paid, and withholding taxes remitted on payments from foreign subsidiaries. The Company continues to expect that these and other factors will continue to cause volatility in effective tax rates in the future.

Reconciliation of Effective Income Tax Rate

	Three months ended March 31,			
		2020		2019 ⁽¹⁾⁽²⁾
(Loss) earnings before taxes and non-controlling interests	\$	(24,515)	\$	10,610
Statutory Canadian income tax rate	27.00 %		27.00 %	
Income tax (recovery) expense based on above rates	\$	(6,619)	\$	2,865
Increase (decrease) due to:				
Non-deductible expenditures		2,096		911
Foreign tax rate differences		6,911		159
Change in net deferred tax assets not recognized:				
- Argentina exploration expenditures		735		574
- Other deferred tax assets		24,172		(4,889)
Effect of other taxes paid (mining and withholding)		4,562		4,396
Effect of foreign exchange on tax expense		40,971		(3,780)
Non-taxable impact of foreign exchange		(17,632)		1,593
Change in non-deductible portion of reclamation liabilities		819		5,257
Change in opening temporary differences		(1,327)		156
Other		(1,968)		48
Income tax expense	\$	52,720	\$	7,290
Effective income tax rate		(215.05)%		68.71 %

⁽¹⁾ Includes amounts previously included in discontinued operations which have been recast, and presented, for the three months ended March 31, 2019 in continuing operations as a result of Timmins no longer being classified as held for sale.

23. CONTINGENCIES

The Company is subject to various legal, tax, environmental and regulatory matters that arise in the ordinary course of business activities. Each of these matters is subject to various uncertainties and it is possible that some of these matters may be resolved unfavorably to the Company. In the opinion of management none of these matters are expected to have a material adverse effect on the results of operations or financial conditions of the Company. Since December 31, 2019, there have been no significant changes to these contractual obligations and commitments.

24. RELATED PARTY TRANSACTIONS

The Company's related parties include its subsidiaries, associates over which it exercises significant influence, and key management personnel. During its normal course of operation, the Company enters into transactions with its related parties for goods and services.

Related party transactions with Maverix have been disclosed in Note 9 of these condensed interim consolidated financial statements. These transactions are in the normal course of operations and are measured at fair value, which is the amount of consideration established and agreed to by the parties.

⁽²⁾ The bargain purchase gain recognized on the Tahoe Acquisition date was eliminated in the fourth quarter of 2019 and retrospectively adjusted from the Company's results, for the three months ended March 31, 2019, as a result of changes in the assessed fair values of assets acquired.



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