Suite 1500 - 625 Howe St. Vancouver, BC Canada, V6C 2T6 604-684-1175



# THIRD QUARTER REPORT TO SHAREHOLDERS

For the period ending September 30, 2021



#### Pan American Silver reports cash flow from operations of \$157.0 million in Q3 2021

Vancouver, B.C. - November 9, 2021 - Pan American Silver Corp. (NASDAQ: PAAS) (TSX: PAAS) ("Pan American" or the "Company") today reported unaudited results for the quarter ended September 30, 2021 ("Q3 2021").

"Pan American generated record quarterly revenue of \$460.3 million and operating cash flow of \$157.0 million in Q3. Our cash and short term investments increased to \$315.4 million," said Michael Steinmann, President and Chief Executive Officer. "We have continued to face challenges with availability of qualified labor and costs related to the COVID pandemic. Vaccination rates have been increasing at all our operations, and we expect to see an improvement in productivity and costs over the coming quarters, especially at La Colorada."

#### Q3 2021 Highlights:

- Consolidated silver production was 4.8 million ounces. La Colorada was largely responsible for increased production relative to the first and second quarters of 2021. With improved ventilation air volumes allowing accelerated mine development, mining rates increased by 21% relative to the previous quarter of 2021 and further increases are anticipated through the balance of 2021. We expect mine developments and mining rates to continue increasing over the coming quarters, with throughput rates increasing to approximately 2,000 tonnes per day by mid-2022. We also expect to increase underground exploration drilling rates, particularly for the Skarn deposit.
- Consolidated gold production was 142.6 thousand ounces. At Dolores, a delay in completing construction of leach pad 1 south has resulted in an in-heap gold inventory build-up of 8.1 thousand ounces in Q3 2021 and 37.0 thousand ounces year-to-date 2021 ("YTD 2021"). Loading of pad 1 south is expected to begin by the end of November 2021, which should allow inventory levels to normalize in 2022. At Shahuindo, an increase in pad inventories of 5.9 thousand ounces in Q3 2021 and 16.1 thousand ounces YTD 2021 was recorded.
- **Revenue of \$460.3 million** benefited from the sale of dore and concentrate inventories built-up in prior periods, which was partially offset by the increase of on-pad inventories at Dolores and Shahuindo.
- Net income of \$20.2 million (\$0.10 basic income per share) was impacted by a non-cash mark-to-market loss on investment interests of \$25.3 million (\$0.12 per share) and an income tax expense of \$50.4 million (\$0.24 per share), partially offset by a \$28.5 million gain (\$0.14 per share) on the sale of a non-core exploration stage property.
- Adjusted income was \$37.8 million (\$0.18 basic adjusted income per share).
- Net cash generated from operations was \$157.0 million and includes \$23.0 million source of cash from working capital changes.
- Silver Segment Cash Costs and All-in Sustaining Costs ("AISC") per silver ounce were \$11.92 and \$16.30, respectively. Silver Segment costs were mainly impacted by increased mining costs at La Colorada for ventilation upgrades, extensive shotcrete ground support and investments in long-hole mining methods to benefit future operations. La Colorada AISC are expected to gradually decline, as throughput increases over the coming quarters.
- Gold Segment Cash Costs and AISC per gold ounce were \$922 and \$1,176, respectively.
- Capital expenditures of \$66.2 million were comprised of \$52.9 million of sustaining capital and \$13.3 million of non-sustaining capital, which is mostly related to project capital. Project capital of \$12.8 million was largely invested in advancing the exploration and development studies for the La Colorada Skarn project, including advancing construction of the new concrete-lined ventilation shaft and refrigeration plant, and the Wetmore exploration project at Timmins.
- **2021 Guidance revised.** Full-year consolidated precious metals production is now estimated to be between 19.0 and 20.0 million ounces of silver and 560.0 to 588.0 thousand ounces of gold. The estimated



ranges for Silver Segment Cash Costs and AISC have increased to \$11.60 to \$12.50 and \$15.75 to \$16.75, respectively. The Company has maintained its guidance for Gold Segment Cash Costs and AISC. The Company has reduced its estimates for sustaining capital to a range of \$217.5 to \$226.0 million and project capital to a range of \$43.5 to \$45.0 million. See the "2021 Guidance" section of this news release for further details, and the Company's Management's Discussion and Analysis for the three and nine months ended September 30, 2021.

- Strong financial position with working capital of \$618.8 million, inclusive of cash and short-term investment balances of \$315.4 million; an equity investment in Maverix Metals Inc. with a market value of \$116.1 million; and \$500.0 million available under Pan American's Sustainability-Linked Credit Facility, as at September 30, 2021. Total debt of \$45.0 million was related to lease liabilities and construction loans.
- The Board of Directors has approved a **cash dividend of \$0.10 per common share**, or approximately \$21.0 million in aggregate cash dividends, payable on or about December 3, 2021, to holders of record of Pan American's common shares as of the close on November 22, 2021.

Pan American also reports that Mr. Robert Doyle, Chief Financial Officer, has decided to retire effective March 31, 2022 after 18 years of loyal service to the Company. The Company has a succession plan in place and is currently conducting an orderly process of transition.

Cash Costs, AISC, adjusted earnings, basic adjusted earnings per share, sustaining capital, project capital, working capital, and total debt are not generally accepted accounting principle ("non-GAAP") financial measures. Please refer to the "Alternative Performance (non-GAAP) Measures" section of this news release for further information on these measures.

This news release should be read in conjunction with Pan American's unaudited Condensed Interim Consolidated Financial Statements and our Management's Discussion and Analysis for the three and nine months ended September 30, 2021. This material is available on Pan American's website at panamericansilver.com, on SEDAR at www.sedar.com and on EDGAR at www.sec.gov.

#### **Conference Call and Webcast**

Date: November 10, 2021

Time: 10:00 am ET (7:00 am PT)

Dial-in numbers: 1-800-319-4610 (toll-free in Canada and the U.S.)

+1-604-638-5340 (international participants)

Webcast: panamericansilver.com

The live webcast, presentation slides and the Q3 2021 report will be available at panamericansilver.com. An archive of the webcast will also be available for three months.



#### **CONSOLIDATED RESULTS**

	Three months ended	Twelve months ended
Weighted average shares outstanding (millions)	210.3	210.1
	September 30, 2021	December 31, 2020
Shares outstanding (millions)	210.3	210.3

Three months ended September 30,

	September 30,			30,
		2021		2020
FINANCIAL				
Revenue	\$	460,349	\$	300,414
Mine operating earnings	\$	98,887	\$	124,561
Net income	\$	20,219	\$	65,260
Basic income per share <sup>(1)</sup>	\$	0.10	\$	0.31
Adjusted income <sup>(2)</sup>	\$	37,779	\$	59,059
Basic adjusted income per share <sup>(1)</sup>	\$	0.18	\$	0.28
Net cash generated from operating activities	\$	157,017	\$	114,943
Net cash generated from operating activities before changes in working capital <sup>(2)</sup>	\$	134,010	\$	105,959
Sustaining capital expenditures <sup>(2)</sup>	\$	52,908	\$	36,352
Non-sustaining capital expenditures <sup>(2)</sup>	\$	13,277	\$	5,359
Cash dividend per share	\$	0.10	\$	0.07
PRODUCTION				
Silver (thousand ounces)		4,831		4,087
Gold (thousand ounces)		142.6		116.9
Zinc (thousand tonnes)		12.7		8.6
Lead (thousand tonnes)		4.2		3.4
Copper (thousand tonnes)		2.1		0.7
CASH COSTS <sup>(2)</sup> (\$/ounce)				
Silver Segment <sup>(3)</sup>		11.92		7.14
Gold Segment <sup>(4)</sup>		922		793
AISC <sup>(2)</sup> (\$/ounce)				
Silver Segment <sup>(3)</sup>		16.30		6.01
Gold Segment <sup>(4)</sup>		1,176		1,057
Consolidated per silver ounce sold <sup>(5)</sup>		(0.44)		(8.42)
Consolidated before NRV inventory adjustments		(0.95)		(2.56)
AVERAGE REALIZED PRICES <sup>(6)</sup>				
Silver (\$/ounce)		24.16		24.77
Gold (\$/ounce)		1,782		1,914
Zinc (\$/tonne)		2,989		2,189
Lead (\$/tonne)		2,286		1,822
Copper (\$/tonne)		9,399		6,463

- (1) Per share amounts are based on basic weighted average common shares.
- (2) Non-GAAP measure; please refer to the "Alternative Performance (non-GAAP) Measures" section of this news release for further information on these measures.
- (3) As of Q1 2021, Dolores was moved from the Silver Segment to the Gold Segment due to the expected mine sequencing into a higher gold zone of the mine. 2021 Silver Segment is comprised of the following operations: La Colorada, Huaron, Morococha, San Vicente and Manantial Espejo. The 2020 Silver Segment metrics include Dolores.
- (4) 2021 Gold Segment is comprised of the following operations: Dolores, Shahuindo, La Arena and Timmins. The 2020 Gold Segment metrics exclude Dolores.
- (5) Consolidated per silver ounce sold is based on total silver ounces sold and are net of by-product credits, including gold revenues. Corporate general and administrative expense and exploration and project development expense are included in Consolidated AISC, but not allocated amongst the operations and thus are not included in either the silver or gold segment totals.
- (6) Metal prices stated are inclusive of final settlement adjustments on concentrate sales.



#### INDIVIDUAL MINE OPERATING PERFORMANCE

	Silver Production (ounces '000s)  Three months ended September 30,		Gold Pro (ounces	oduction s '000s)
			Three mor Septem	
	2021	2020	2021	2020
La Colorada	1,424	1,445	0.7	1.0
Huaron	888	274	0.2	0.0
Morococha <sup>(1)</sup>	547	142	0.3	0.1
San Vicente <sup>(2)</sup>	<b>606</b> 655		0.1	0.1
Manantial Espejo	813	606	8.4	5.4
Dolores	486	871	39.6	22.7
Shahuindo	55	81	37.3	33.0
La Arena	9	9	22.9	21.6
Timmins	4 4		33.0	32.8
Total	4,831	4,087	142.6	116.9

- (1) Morococha data represents Pan American 92.3% interest in the mine's production.
- (2) San Vicente data represents Pan American 95.0% interest in the mine's production.

		Costs <sup>(1)</sup> ounce)	AIS (\$ per	
		nths ended nber 30,	Three mor Septem	
	2021	2020	2021	2020
La Colorada	12.65	6.54	18.48	10.07
Dolores <sup>(2)</sup>	-	(5.12)	-	(22.92)
Huaron	4.69	(0.97)	7.63	5.78
Morococha	8.41	6.07	12.76	13.23
San Vicente	16.84	18.08	21.16	20.08
Manantial Espejo	19.33	14.03	22.71	12.22
Silver Segment Consolidated <sup>(2)(3)</sup>	11.92	7.14	16.30	6.01
Dolores <sup>(2)</sup>	767	-	1,026	-
Shahuindo	763	464	951	616
La Arena	930	837	1,240	1,409
Timmins	1,331	1,111	1,618	1,318
Gold Segment Consolidated <sup>(2)(3)</sup>	922	793	1,176	1,057
Consolidated AISC per silver ounce sold <sup>(4)</sup>			(0.44)	(8.42)
Consolidated AISC before NRV inventory adjustments			(0.95)	(2.56)

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of the MD&A for the period ended September 30, 2021 for a detailed description of these measures and where appropriate a reconciliation of the measure to the Q3 2021 financial statements.
- (2) Due to the expected mine sequencing into a higher gold zone of the mine plan at Dolores, the Company has determined that the mine is better identified as a Gold Segment operation from 2021 onwards. Thus, as of Q1 2021, Cash Costs and AISC at Dolores are reported on a per ounce of gold basis and included as part of the Gold Segment Cash Costs and AISC calculations. Dolores Cash Costs and AISC in the 2020 comparable period were reported on a per ounce of silver basis and included as part of the Silver Segment Cash Costs and AISC calculations, as previously reported. For comparison purposes, had Dolores been reported in the Gold Segment in 2020, Gold Segment Cash Costs and AISC for Q3 2020 would have been \$777 and \$867, respectively, and Silver Segment Cash Costs and AISC for Q3 2020 would have been \$9.18 and \$12.48, respectively.
- (3) Silver Segment Cash Costs and AISC are calculated net of credits for realized revenues from all metals other than silver ("silver segment by-product credits"), and are calculated per ounce of silver sold. Gold Segment Cash Costs and AISC are calculated net of credits for realized silver revenues ("gold segment by-product credits"), and are calculated per ounce of gold sold.
- (4) Consolidated AISC is calculated per silver ounce sold with total gold revenues included within by-product credits. Corporate general and administrative expense and exploration and project development expense are included in Consolidated AISC, but not allocated amongst the operations and thus are not included in either the silver or gold segment totals.



#### **2021 GUIDANCE**

Based on YTD 2021 production results and the expected production for the remainder of the year, Management has revised the full-year consolidated precious metals production estimates and increased its range of expected Silver Segment Cash Costs and AISC. The Company is maintaining its guidance for Gold Segment Cash Costs and AISC. The Company is also revising down its estimates for sustaining and project capital expenditures.

#### Annual Production Guidance, as at November 9, 2021

Silver – Moz	19 - 20
Gold – koz	560 - 588
Zinc – kt	49.8 - 53.6
Lead – kt	18.5 - 20.3
Copper – kt	8.9 - 9.2

#### Cash Costs and AISC Guidance, as at November 9, 2021

	Cash Costs <sup>(1)(2)</sup>	AISC <sup>(1)(2)</sup>
	(\$ per ounce)	(\$ per ounce)
Silver Segment Total <sup>(3)</sup>	11.60 - 12.50	15.75 - 16.75
Gold Segment Total <sup>(3)</sup>	825 - 925	1,135 - 1,250
Consolidated Silver Basis <sup>(4)</sup>		(4.50) - 0.00

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (non-GAAP) Measures" section of this news release for further information on these measures.
- (2) The Cash Costs and AISC forecasts assume YTD 2021 realized metal prices and the following metal prices for Q4 2021: \$22.50/oz for silver, \$1,750/oz for gold, \$3,000/tonne (\$1.36/lb) for zinc, \$2,200/tonne (\$1.00/lb) for lead, and \$9,200/tonne (\$4.17/lb) for copper; and average annual exchange rates relative to 1 USD of 20.00 for the MXN, 4.10 for the PEN, 96.67 for the ARS, 7.00 for the BOB, and \$1.25 for the CAD.
- (3) Corporate general and administrative expense, and exploration and project development expense are included in Consolidated Silver Basis AISC, but are not allocated amongst the operations and thus are not included in either the silver or gold segment totals.
- (4) Consolidated Silver Basis AISC is calculated per silver ounce sold with gold revenues included in the by-product credits.

#### Capital Expenditures Guidance, as at November 9, 2021

	(in millions of USD)
Sustaining Capital	217.5 - 226.0
Project Capital	43.5 - 45.0
Total Capital	261.0 - 271.0

The estimates above are forward-looking statements and information that are subject to the cautionary note associated with forward-looking statements and information at the end of this news release.

#### **About Pan American Silver**

Pan American owns and operates silver and gold mines located in Mexico, Peru, Canada, Argentina and Bolivia. We also own the Escobal mine in Guatemala that is currently not operating. Pan American provides enhanced exposure to silver through a large base of silver reserves and resources, as well as major catalysts to grow silver production. We have a 27-year history of operating in Latin America, earning an industry-leading reputation for sustainability performance, operational excellence and prudent financial management. We are headquartered in Vancouver, B.C. and our shares trade on NASDAQ and the Toronto Stock Exchange under the symbol "PAAS". Learn more at panamericansilver.com

#### For more information contact:

Siren Fisekci

VP, Investor Relations & Corporate Communications

Ph: 604-806-3191

Email: ir@panamericansilver.com



#### **Technical Information**

Scientific and technical information contained in this news release have been reviewed and approved by Martin Wafforn, P.Eng., Senior Vice President Technical Services and Process Optimization, and Christopher Emerson, FAusIMM, Vice President Business Development and Geology, each of whom are Qualified Persons, as the term is defined in Canadian National Instrument 43-101 - Standards of Disclosure of Mineral Projects.

For additional information about Pan American's material mineral properties, please refer to Pan American's Annual Information Form dated February 17, 2021, filed at www.sedar.com, or the Company's most recent Form 40-F filed with the SEC.

#### **Alternative Performance (Non-GAAP) Measures**

In this news release, we refer to measures that are not generally accepted accounting principle ("non-GAAP") financial measures. These measures are widely used in the mining industry as a benchmark for performance, but do not have a standardized meaning as prescribed by IFRS as an indicator of performance, and may differ from methods used by other companies with similar descriptions. These non-GAAP financial measures include:

- Adjusted earnings and basic adjusted earnings per share. The Company believes that these measures better reflect normalized earnings as they eliminate items that in management's judgment are subject to volatility as a result of factors, which are unrelated to operations in the period, and/or relate to items that will settle in future periods.
- Cash Costs. The Company's method of calculating cash costs may differ from the methods used by other entities and, accordingly, the Company's Cash Costs may not be comparable to similarly titled measures used by other entities. Investors are cautioned that Cash Costs should not be construed as an alternative to production costs, depreciation and amortization, and royalties determined in accordance with IFRS as an indicator of performance.
- All-in Sustaining Costs per silver or gold ounce sold, net of by-product credits. The Company has adopted AISC as a
  measure of its consolidated operating performance and its ability to generate cash from all operations collectively,
  and the Company believes it is a more comprehensive measure of the cost of operating our consolidated business
  than traditional cash costs per payable ounce, as it includes the cost of replacing ounces through exploration, the
  cost of ongoing capital investments (sustaining capital), general and administrative expenses, as well as other items
  that affect the Company's consolidated earnings and cash flow.
- Total debt is calculated as the total current and non-current portions of: long-term debt, finance lease liabilities and loans payable. Total debt does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. The Company and certain investors use this information to evaluate the financial debt leverage of the Company.
- Working capital is calculated as current assets less current liabilities. Working capital does not have any standardized
  meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other
  companies. The Company and certain investors use this information to evaluate whether the Company is able to
  meet its current obligations using its current assets.

Readers should refer to the "Alternative Performance (non-GAAP) Measures" section of the Company's Management's Discussion and Analysis for the period ended December 31, 2020, for a more detailed discussion of these and other non-GAAP measures and their calculation.

#### **Cautionary Note Regarding Forward-Looking Statements and Information**

Certain of the statements and information in this news release constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995 and "forward-looking information" within the meaning of applicable Canadian provincial securities laws. All statements, other than statements of historical fact, are forward-looking statements or information. Forward-looking statements or information in this news release relate to, among other things: future financial or operational performance, including estimates of current production levels, our estimated production of silver, gold and other metals forecasted for 2021, and our estimated Cash Costs, AISC and sustaining and project capital expenditures in 2021; future anticipated prices for gold, silver and other metals and assumed foreign exchange rates; the amount and timing of any future sales of inventory; the impact of completion of ventilation work at the La Colorada mine, including expected increases to mining rates and throughput; expectations with respect to the future anticipated impact of COVID-19 on our operations; whether Pan American is able to maintain a strong financial condition and have sufficient capital, or have access to sufficient capital through our sustainability-linked credit facility or otherwise, to sustain our business and operations; and the ability of Pan American to successfully complete any capital and development projects, including the La



Colorada Skarn project, the expected economic or operational results derived from those projects, and the impacts of any such projects on Pan American.

These forward-looking statements and information reflect the Company's current views with respect to future events and are necessarily based upon a number of assumptions that, while considered reasonable by the Company, are inherently subject to significant operational, business, economic and regulatory uncertainties and contingencies. These assumptions include: the world-wide economic and social impact of COVID-19 is managed and the duration and extent of the COVID-19 pandemic is minimized or not long-term; assumptions related to the global supply of COVID-19 vaccines and the roll-out in each country, and the effectiveness and results of any vaccines, the lessening or increase in pandemic-related restrictions, and the anticipated rate and timing for the same; continuation of operations following shutdowns or reductions in production, if applicable, our ability to manage reduced operations efficiently and economically, including to maintain necessary staffing; tonnage of ore to be mined and processed; ore grades and recoveries; prices for silver, gold and base metals remaining as estimated; currency exchange rates remaining as estimated; capital, decommissioning and reclamation estimates; our mineral reserve and resource estimates and the assumptions upon which they are based; prices for energy inputs, labour, materials, supplies and services (including transportation); no labour-related disruptions at any of our operations; no unplanned delays or interruptions in scheduled production; all necessary permits, licenses and regulatory approvals for our operations are received in a timely manner; our ability to secure and maintain title and ownership to properties and the surface rights necessary for our operations; and our ability to comply with environmental, health and safety laws. The foregoing list of assumptions is not exhaustive.

The Company cautions the reader that forward-looking statements and information involve known and unknown risks, uncertainties and other factors that may cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements or information contained in this news release and the Company has made assumptions and estimates based on or related to many of these factors. Such factors include, without limitation: the duration and effects of COVID-19, and any other pandemics on our operations and workforce, and the effects on global economies and society; fluctuations in silver, gold and base metal prices; fluctuations in prices for energy inputs, labour, materials, supplies and services (including transportation); fluctuations in currency markets (such as the PEN, MXN, ARS, BOB, GTQ and CAD versus the USD); disruptions to the global supply chain and logistics, including delivery of fuel and critical parts and supplies required for our operations; operational risks and hazards inherent with the business of mining (including environmental accidents and hazards, industrial accidents, equipment breakdown, unusual or unexpected geological or structural formations, cave-ins, flooding and severe weather); risks relating to the credit worthiness or financial condition of suppliers, refiners and other parties with whom the Company does business; inadequate insurance, or inability to obtain insurance, to cover these risks and hazards; employee relations; relationships with, and claims by, local communities and indigenous populations; our ability to obtain all necessary permits, licenses and regulatory approvals in a timely manner; changes in laws, regulations and government practices in the jurisdictions where we operate, including environmental, export and import laws and regulations; changes in national and local government, legislation, taxation, controls or regulations and political, legal or economic developments in Canada, the United States, Mexico, Peru, Argentina, Bolivia, Guatemala or other countries where the Company may carry on business, including legal restrictions relating to mining, including in Chubut, Argentina, risks relating to expropriation, and risks relating to the constitutional court-mandated ILO 169 consultation process in Guatemala; risks of liability relating to our past sale of the Quiruvilca mine in Peru; diminishing quantities or grades of mineral reserves as properties are mined; increased competition in the mining industry for equipment and qualified personnel; and those factors identified under the caption "Risks Related to Pan American's Business" in the Company's most recent form 40-F and Annual Information Form filed with the United States Securities and Exchange Commission and Canadian provincial securities regulatory authorities, respectively. Although the Company has attempted to identify important factors that could cause actual results to differ materially, there may be other factors that cause results not to be as anticipated, estimated, described or intended. Investors are cautioned against undue reliance on forward-looking statements or information. Forward-looking statements and information are designed to help readers understand management's current views of our near and longer term prospects and may not be appropriate for other purposes. The Company does not intend, nor does it assume any obligation to update or revise forward-looking statements or information, whether as a result of new information, changes in assumptions, future events or otherwise, except to the extent required by applicable law.



### **Management's Discussion and Analysis**

FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2021

#### **Management Discussion and Analysis**



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

#### **TABLE OF CONTENTS**

Introduction	10
Core Business and Strategy	11
Highlights	12
Environmental, Social, and Governance	14
Operating Performance	15
2021 Annual Operating Outlook	27
Project Development Update	<b>28</b>
Overview of Financial Results	<b>28</b>
Liquidity Position and Capital Resources	37
Closure and Decommissioning Cost Provision	38
Related Party Transactions	39
Alternative Performance Measures (Non-GAAP)	39
Risks and Uncertainties	49
Summary of Significant Accounting Policies, Standards and Judgements	53
Disclosure Controls and Procedures and Technical Information	54
Cautionary Note	55



## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

November 9, 2021

#### **INTRODUCTION**

This Management's Discussion and Analysis ("MD&A") is intended to help the reader understand the significant factors that influence the performance of Pan American Silver Corp. and its subsidiaries (collectively "Pan American", "we", "us", "our" or the "Company") and such factors that may affect its future performance. This MD&A should be read in conjunction with the Company's audited consolidated financial statements for the year ended December 31, 2020 (the "2020 Financial Statements"), and the related notes contained therein, and the unaudited condensed interim consolidated financial statements for the three and nine months ended September 30, 2021 (the "Q3 2021 Financial Statements"), and the related notes contained therein. All amounts in this MD&A, the 2020 Financial Statements, and the Q3 2021 Financial Statements are expressed in United States dollars ("USD"), unless identified otherwise. The Company reports its financial position, results of operations and cash flows in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board. Pan American's significant accounting policies are set out in Note 3 of the 2020 Financial Statements.

This MD&A refers to various non-Generally Accepted Accounting Principles ("non-GAAP") measures, such as "all-in sustaining costs per ounce sold", "cash costs per ounce sold", "adjusted earnings" and "basic adjusted earnings per share", "total debt", "capital", "working capital", and "cash mine operating earnings", which are used by the Company to manage and evaluate operating performance at each of the Company's mines and are widely reported in the mining industry as benchmarks for performance, but do not have standardized meaning under IFRS. To facilitate a better understanding of these non-GAAP measures as calculated by the Company, additional information has been provided in this MD&A. Please refer to the section of this MD&A entitled "Alternative Performance (Non-GAAP) Measures" for a detailed description of "all-in sustaining cost per ounce sold", "cash costs per ounce sold", "adjusted earnings" and "basic adjusted earnings per share", "total debt", "capital", "working capital", and "cash mine operating earnings" as well as details of the Company's by-product credits and a reconciliation, where appropriate, of these measures to the Q3 2021 Financial Statements.

Any reference to "Cash Costs" in this MD&A should be understood to mean cash costs per ounce of silver or gold sold, net of by-product credits. Any reference to "AISC" in this MD&A should be understood to mean all-in sustaining costs per silver or gold ounce sold, net of by-product credits.

Except for historical information contained in this MD&A, the following disclosures are forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 and forward-looking information within the meaning of applicable Canadian provincial securities laws or are future oriented financial information and as such are based on an assumed set of economic conditions and courses of action. Please refer to the cautionary note regarding forward-looking statements and information at the back of this MD&A and the "Risks Related to Pan American's Business" contained in the Company's most recent Annual Information Form on file with the Canadian provincial securities regulatory authorities and Form 40-F on file with the U.S. Securities and Exchange Commission (the "SEC"). Additional information about Pan American and its business activities, including its Annual Information Form, is available on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a>

#### **Management Discussion and Analysis**



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

#### **CORE BUSINESS AND STRATEGY**

Pan American engages in silver and gold mining and related activities, including exploration, mine development, extraction, processing, refining and reclamation. The Company owns and operates silver and gold mines located in Peru, Mexico, Argentina, Bolivia, and Canada. We also own the Escobal mine in Guatemala that is currently not operating. In addition, the Company is exploring for new silver deposits and opportunities throughout the Americas. The Company is listed on the Toronto Stock Exchange (Symbol: PAAS) and on the Nasdaq Global Select Market ("NASDAQ") in New York (Symbol: PAAS).

Pan American's vision is to be the world's premier silver mining company, with a reputation for excellence in discovery, engineering, innovation and sustainable development. To achieve this vision, we base our business on the following strategy:

- Generate sustainable profits and superior returns on investments through the safe, efficient and environmentally sound development and operation of our assets.
- Constantly replace and grow our mineable reserves and resources through targeted near-mine exploration and global business development.
- Foster positive long-term relationships with our employees, shareholders, communities and local governments through open and honest communication and ethical and sustainable business practices.
- Continually search for opportunities to upgrade and improve the quality of our assets, both internally and through acquisition.
- Encourage our employees to be innovative, responsive and entrepreneurial throughout our entire organization.

To execute this strategy, Pan American has assembled a sector-leading team of mining professionals with a depth of knowledge and experience in all aspects of our business, which enables the Company to confidently advance early stage projects through construction and into operation.



#### **Q3 2021 HIGHLIGHTS**

#### **Operations**

#### • Silver production of 4.83 million ounces

Consolidated silver production for Q3 2021 of 4.83 million ounces was 18% higher than the 4.09 million ounces produced in the three months ended September 30, 2020 ("Q3 2020"), primarily reflecting higher production at Huaron and Morococha, which were both suspended for most of Q3 2020 due to the COVID-19 pandemic, and higher production at Manantial Espejo. The quarter-over-quarter production increases were partially offset by a decrease at Dolores, which has transitioned to be primarily a gold producer. The production variances for each of Pan American's mines are further described in the "Individual Mine Performance" section of this MD&A.

At La Colorada, the Company successfully cleared the blockage that formed during the Q1 2021 commissioning of a primary ventilation raise, which relieved the ventilation-driven constraints that have impacted operations since late 2019. Relative to the prior quarter, mining rates increased by 21% in Q3 2021, with further increases anticipated through the balance of 2021, leading to throughput rates increasing to 2,000 tonnes per day by mid-2022.

Consolidated silver production for the nine-months ended September 30, 2021 ("YTD 2021") was 13.90 million ounces. Management is revising its silver production forecast for 2021 to between 19.00 and 20.00 million ounces, as detailed in the "2021 Annual Operating Outlook" section of this MD&A.

#### Gold production of 142.6 thousand ounces

Consolidated gold production for Q3 2021 of 142.6 thousand ounces was 22% higher than the 116.9 thousand ounces produced in Q3 2020, primarily reflecting increases at Dolores, Shahuindo, and Manantial Espejo, as further described in the "Individual Mine Performance" section of this MD&A.

Consolidated gold production YTD 2021 was 422.6 thousand ounces. The Company is revising its 2021 gold production forecast to between 560.0 and 588.0 thousand ounces, as detailed in the "2021 Annual Operating Outlook" section of this MD&A.

#### • Base metal production

Zinc, lead and copper ("base metal") production in Q3 2021 of 12.7 thousand tonnes, 4.2 thousand tonnes, and 2.1 thousand tonnes, respectively, was significantly higher than Q3 2020, largely due to the increase in production at Huaron and Morococha, where Q3 2020 production was hindered by the COVID-19 related mine suspensions.

Consolidated zinc, lead and copper production for YTD 2021 was 38.2 thousand tonnes, 14.0 thousand tonnes, and 6.3 thousand tonnes, respectively. Management is revising its base metal production forecasts for 2021, as detailed in the "2021 Annual Operating Outlook" section of this MD&A.



#### **Financial**

#### Cash Flow, liquidity and working capital position

<u>Cash flow from operations</u>: in Q3 2021 totaled \$157.0 million, \$42.1 million more than the \$114.9 million generated in Q3 2020, reflecting: a \$31.9 million increase in cash mine operating earnings<sup>(1)</sup>; a \$14.0 million inflow from non-cash working capital, driven by the sale of previously built inventories; and an \$16.4 million decrease in care and maintenance expenditures exclusive of associated depreciation. These factors more than offset a \$14.5 million increase in income tax cash payments. Inventory levels are expected to stabilize in Q4 2021 and should be a source of cash in 2022. The cash flow movements are further described in the "Overview of Q3 2021 Financial Results" section.

As at September 30, 2021, the Company had working capital of \$618.8 million, inclusive of cash and short-term investment balances of \$315.4 million; an equity investment in Maverix Metals Inc. ("Maverix") with a market value of \$116.1 million; and \$500.0 million available under its Sustainability-Linked Credit Facility. Total debt of \$45.0 million was related to lease liabilities and construction loans.

The Company's cash and short-term investment balances increased by \$75.1 million in Q3 2021, driven by a \$100.4 million increase in cash and cash equivalents resulting from operating cash flow, which was partially offset by \$25.3 million in non-cash mark-to-market investment losses, primarily from New Pacific Metals Corp.

#### • Revenue and net income

<u>Revenue</u> in Q3 2021 of \$460.3 million was 53% higher than in Q3 2020 from increased quantities of metal sold, partially offset by lower realized precious metal prices.

Revenue in Q3 2021 benefited from the sale of dore and concentrate inventories built-up in prior periods, partially offset by an increase of on-pad inventories at the Company's three heap leach pad operations, largely related to leach sequencing at Dolores and increased heap-stacking rates at Shahuindo and La Arena.

<u>Net earnings</u> of \$20.2 million (\$0.10 basic earnings per share) was recorded for Q3 2021, compared with net earnings of \$65.3 million (\$0.31 basic earnings per share) in Q3 2020. The \$45.0 million quarter-over-quarter decrease is mainly due to:

- i. a \$38.3 million negative variance from investment (loss) income, which was a loss in Q3 2021 compared to a gain in the comparable quarter, and largely related to the non-cash mark-to-market on the Company's investment in New Pacific Metals Corp.;
- ii. a \$25.7 million decrease in mine operating earnings, as increased revenues were offset by higher cost of sales, which were distorted in the previous period due to restricted workforce deployments affecting development and other spending; and,
- iii. a \$22.8 million increase in income tax expense, of which \$6.8 million was due to the taxable gains on the sale of the Waterloo property and \$9.9 million was related to changes in deductible tax attributes from changes in foreign exchange rates.

Partially offsetting these factors was a \$19.6 million decrease in care and maintenance expenditures related to the suspensions of Huaron and Morococha in Q3 2020 and a \$28.4 million increase for gains on sale of mineral properties, plant and equipment. See the "Overview of Q3 2021 Financial Results" section of this MD&A for further information.

<u>Adjusted earnings</u><sup>(1)</sup>: of \$37.8 million, (\$0.18 per share) was recorded in Q3 2021, compared to the Q3 2020 revised adjusted earnings of \$59.1 million (\$0.28 per share).

#### Q3 2021 Cash Costs<sup>(1)</sup>

- Silver Segment Cash Costs were \$11.92 per silver ounce sold.
- Gold Segment Cash Costs were \$922 per gold ounce sold.

#### **Management Discussion and Analysis**



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

#### • Q3 2021 All-In Sustaining Costs ("AISC") (1)

- <u>Silver Segment</u> AISC were \$16.30 per silver ounce sold.
- Gold Segment AISC were \$1,176 per gold ounce sold.
- <u>Consolidated</u> AISC per silver ounce sold, including by-product credits from the Gold Segment, were negative \$0.44 per silver ounce sold.

(1) Adjusted earnings, Cash Costs, AISC and Cash Mine Operating Earnings are non-GAAP measures, please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to the Q3 2021 Financial Statements.

#### Coronavirus disease ("COVID-19") Impact

Pan American continues to maintain comprehensive protocols to protect the health and safety of our workforce and communities during the COVID-19 pandemic. We had anticipated the impact of COVID-19 and associated protocols on operations to diminish over the course of 2021; however, comprehensive protocols remain largely in place which continues to affect production rates and progress on capital projects above what was originally assumed in the Company's guidance. Vaccination rates are increasing in all of the Company's operating jurisdictions, which should allow relaxation of the more impactful protocols in the near future.

The COVID-19 pandemic continues to cause difficulties and suffering in the communities were we operate. In addition to maintaining stringent COVID-19 protocols to protect health and safety within our local communities, Pan American continues to provide donations of food and hygiene supplies. We also remain committed to our partnership with UNICEF Canada to help children and families affected by COVID-19 and the GiveAVax campaign to provide global equitable access to COVID-19 vaccines through distribution of two billion doses of COVID-19 vaccines to low and middle income countries by the end of 2021.

Further disclosure on the impact from the COVID-19 pandemic can be found in the "Risks and Uncertainties" section of this MD&A.

#### **ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (ESG)**

Pan American is committed to conducting its business in a responsible and sustainable manner. Our core ESG values are: caring for the environment in which we operate; contributing to the long-term development of our host communities; ensuring safe and secure workplaces for our employees; contributing to the welfare of our employees, local communities and governments; and, operating transparently.

We continue to make progress on the 2021 goals described in the "Goals and Performance" section of the Company's 2020 Sustainability Report (the "2021 ESG Goals"), which is available on the Company's website at www.panamericansilver.com. Unfortunately we have not met the most important goal set for 2021 of zero fatalities, as Huaron, San Vicente and La Colorada each experienced one fatality during the first nine months of 2021. Our focus continues to be on preventing workplace fatalities and injuries by improving our safety systems and training processes. We also do not expect to meet our full GHG reduction targets for 2021 due to policy changes by the Federal Government in Mexico that will delay commissioning of the renewable energy supply contracts for both the Dolores and La Colorada mines. We will provide further information on our progress in meeting our 2021 ESG Goals in the Company's 2021 annual report and 2021 sustainability report. The Interactive Analyst Center<sup>TM</sup> of our website provides comprehensive historical ESG data.

Pan American has also donated \$1.25 million to the Nature Trust of British Columbia ("NTBC"). Under the North American Wetlands Conservation Act, the Canadian and United States governments will match the donation 4:1, enabling the NTBC to receive \$5 million over the next three years. These funds will be directed to critical wetland conservation projects in British Columbia.

#### **ILO 169 Consultation Process for Escobal Underway**

The ILO 169 Consultation process for the Escobal mine in Guatemala has advanced in 2021 with pre-consultation meetings held in May, June and October. The process is being led by Guatemala's Ministry of Energy and Mines



("MEM") with representatives of the Xinka indigenous people and PAS Guatemala, Pan American's subsidiary in Guatemala, as participants in the process.

Operations at the Escobal mine have been suspended since July 2017, and the Constitutional Court of Guatemala has ordered the continued suspension of the mining license while the MEM conducts the ILO 169 consultation with the Xinka communities residing in the area of influence. During the mine's suspension, Pan American conducts care and maintenance activities required under our Environmental Management Plan.

We are pleased that the ILO 169 consultation process is advancing, respecting the Xinka people's right to consultation with broad and inclusive participation. A timeline for completion of the consultation process and potential restart of operations at Escobal has not been determined.

#### **OPERATING PERFORMANCE**

#### Silver and Gold Production

The following table provides silver and gold production at each of Pan American's operations for the three and nine months periods ended September 30, 2021 and 2020. Each operation's production variances are further discussed in the "Individual Mine Performance" section of this MD&A.

		Silver Pro (ounces			Gold Production (ounces '000s)			
	Three months ended September 30, September 30,		Three mor Septem		Nine months ended September 30,			
	2021	2020	2021	2020	2021	2020	2021	2020
La Colorada	1,424	1,445	3,588	3,839	0.7	1.0	1.9	2.7
Huaron	888	274	2,675	1,257	0.2	_	0.8	0.2
Morococha <sup>(1)</sup>	547	142	1,635	646	0.3	0.1	0.8	0.4
San Vicente <sup>(2)</sup>	606	655	1,908	1,657	0.1	0.1	0.2	0.2
Manantial Espejo	813	606	2,145	1,804	8.4	5.4	22.4	15.4
Dolores	486	871	1,732	3,016	39.6	22.7	120.0	67.5
Shahuindo	55	81	174	185	37.3	33.0	97.1	108.8
La Arena	9	9	29	22	22.9	21.6	79.8	64.0
Timmins	4	4	12	13	33.0	32.8	99.6	110.3
Total	4,831	4,087	13,898	12,440	142.6	116.9	422.6	369.6

- (1) Morococha data represents Pan American's 92.3% interest in the mine's production.
- (2) San Vicente data represents Pan American's 95.0% interest in the mine's production.

Consolidated silver production in Q3 2021 of 4.83 million ounces was 18% higher than the 4.09 million ounces produced in Q3 2020, while consolidated gold production in Q3 2021 of 142.6 thousand ounces was 22% higher than the 116.9 thousand ounces produced in Q3 2020. The drivers of the production increases are further described in the "Q3 2021 Highlights" and "Individual Mine Performance" sections of this MD&A.



#### **Base Metal Production**

The following table provides the Company's base metal production for the three and nine months ended September 30, 2021 and 2020:

		Base Metal	Production	
	Three months ended September 30,		ed Nine months end September 30	
	2021	2020	2021	2020
Zinc – kt	12.7	8.6	38.2	26.0
Lead – kt	4.2	3.4	14.0	10.4
Copper – kt	2.1	0.7	6.3	2.9

Zinc, lead and copper production in Q3 2021 was considerably higher than in Q3 2020, with the individual mine changes further described in the "Individual Mine Performance" section of this MD&A.

#### Cash Costs and AISC

The quantification of both Cash Costs and AISC measures is described in detail, and where appropriate reconciled to the Q3 2021 Financial Statements, in the "Alternative (Non-GAAP) Performance Measures" section of this MD&A.

The following table reflects the Cash Costs and AISC net of by-product credits at each of Pan American's operations for the three and nine months ended September 30, 2021, as compared to the same periods in 2020:

			Costs <sup>(1)</sup> ounce)		AISC <sup>(1)</sup> (\$ per ounce)			
	Three months ended September 30,		ended Nine months ended		Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020	2021	2020	2021	2020
La Colorada	12.65	6.54	10.20	6.97	18.48	10.07	18.50	10.48
Dolores <sup>(2)</sup>	-	(5.12)	-	(0.22)	-	(22.92)	-	8.74
Huaron	4.69	(0.97)	4.08	4.83	7.63	5.78	7.26	8.46
Morococha	8.41	6.07	11.22	11.00	12.76	13.23	15.22	18.46
San Vicente	16.84	18.08	16.54	14.97	21.16	20.08	18.26	17.15
Manantial Espejo	19.33	14.03	21.25	14.52	22.71	12.22	23.76	14.48
Silver Segment Consolidated <sup>(2)(3)</sup>	11.92	7.14	12.28	7.39	16.30	6.01	16.51	11.75
Dolores <sup>(2)</sup>	767	-	699	-	1,026	-	844	-
Shahuindo	763	464	759	580	951	616	964	724
La Arena	930	837	742	842	1,240	1,409	1,178	1,282
Timmins	1,331	1,111	1,325	1,040	1,618	1,318	1,620	1,165
Gold Segment Consolidated <sup>(2)(3)</sup>	922	793	879	811	1,176	1,057	1,135	1,007
Consolidated AISC per silver ounce sold <sup>(4)</sup>					(0.44)	(8.42)	(1.18)	(1.79)
Consolidated AISC before NRV inventory adjustments					(0.95)	(2.56)	(0.14)	(1.04)

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed description of these measures and where appropriate a reconciliation of the measure to the Q3 2021 Financial Statements.
- (2) Due to the expected mine sequencing into a higher gold zone of the Dolores mine, the Company has determined that the mine is better identified as a Gold Segment operation from 2021 onwards. Thus, as of Q1 2021, Cash Costs and AISC at Dolores are reported on a per ounce of gold basis and are included as part of the Gold Segment Cash Costs and AISC calculations. Dolores Cash Costs and AISC in the 2020 comparable period were reported on a per ounce of silver basis and included as part of the Silver Segment Cash Costs and AISC calculations, as previously reported. For comparison purposes, had Dolores been reported in the Gold Segment in 2020, Gold Segment Cash Costs and AISC for Q3 2020 would have been \$777 and \$867, respectively, and for the nine months ended September 30, 2020 ("YTD 2020") would have been \$820 and \$1,057, respectively. Silver Segment Cash Costs and AISC for Q3 2020 would have been \$9.88 and \$12.48, respectively and for YTD 2020 would have been \$9.94 and \$12.76, respectively.

#### **Management Discussion and Analysis**



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

- (3) Silver Segment Cash Costs and AISC are calculated net of credits for realized revenues from all metals other than silver ("silver segment by-product credits"), and are calculated per ounce of silver sold. Gold segment Cash Costs and AISC are calculated net of credits for realized silver revenues ("gold segment by-product credits"), and are calculated per ounce of gold sold. Consolidated AISC is based on total silver ounces sold and are net of by-product credits from all metals other than silver ("silver basis consolidated by-product credits").
- (4) Consolidated AISC is calculated per silver ounce sold with total gold revenues included within by-product credits. G&A costs are included in Consolidated AISC, but not allocated in calculating AISC for each operation.

#### **Cash Costs**

Silver Segment Cash Costs per ounce in Q3 2021 were \$11.92, \$4.78 higher than in Q3 2020. The increase is driven primarily from:

- i. a \$2.74 per ounce increase from the move of Dolores into the Gold Segment;
- ii. a \$2.77 per ounce increase from higher costs at La Colorada, which is further described in the "Individual Mine Performance" section of this MD&A; and,
- iii. a \$1.19 per ounce increase from the ramp-up in mining rates at the Joaquin and COSE deposits.

These increases were partially offset by a combined \$1.92 per ounce decrease to Silver Segment Cash Costs from Huaron, Morococha and San Vicente, all of which benefited from strong by-product credits from increased base metal prices and lower treatment and refining charges.

Gold Segment Cash Costs per ounce in Q3 2021 were \$922, \$129 higher than in Q3 2020, reflecting increases at Shahuindo, La Arena, and Timmins, largely driven by lower mined grades due to mine sequencing. The move of Dolores into the Gold Segment reduced Gold Segment Cash Costs by \$72 per ounce relative to Q3 2020.

COVID-19 operating protocols and inflation-driven wage, energy and consumable cost increases ("COVID and Inflationary Costs") contributed to increases in operating costs per ounce across all operations.

#### **AISC**

Silver Segment AISC for Q3 2021 of \$16.30 per ounce were \$10.29 higher than Q3 2020. The increase primarily reflects the same factors that impacted Cash Costs described above, in addition to a \$6.26 per ounce increase in AISC from the impact of net realizable value ("NRV") inventory adjustments, which increased costs by \$1.3 million in 2021 but reduced costs by \$22.6 million in Q3 2020. The Q3 2020 cost-reducing NRV inventory adjustments largely related to the Dolores mine, which has since moved to the Gold Segment.

Gold Segment AISC for Q3 2021 of \$1,176 per ounce were \$119 higher than Q3 2020, largely reflecting the same factors that impacted Cash Costs described above.

Consolidated Silver Basis AISC were negative \$0.44 in Q3 2021, a \$7.98 increase from Q3 2020. The quarter-over-quarter increase is largely attributable to increased sustaining capital per ounce of silver and the impact of the NRV inventory adjustments described above.



#### **Individual Mine Performance**

An analysis of performance at each operation in Q3 2021 compared with Q3 2020 follows. The project capital amounts invested in Q3 2021 are further discussed in the "Project Development Update" section of this MD&A.

#### La Colorada Operation

		nths ended nber 30,		Nine months ended September 30,		
	2021	2020	2021	2020		
Tonnes milled – kt	151.7	160.4	412.6	419.6		
Average silver grade – grams per tonne	323	307	300	312		
Average zinc grade - %	2.09	2.95	2.18	2.86		
Average lead grade - %	1.11	1.52	1.14	1.42		
Production:						
Silver – koz	1,424	1,445	3,588	3,839		
Gold – koz	0.73	1.04	1.93	2.70		
Zinc – kt	2.70	4.14	7.72	10.45		
Lead – kt	1.42	2.10	3.98	5.13		
Cash Costs - \$ per ounce <sup>(1)</sup>	12.65	6.54	10.20	6.97		
Sustaining capital - \$ thousands <sup>(2)</sup>	7,992	4,727	19,660	12,921		
Care and maintenance costs - \$ thousands	_	(25)	_	7,973		
AISC - \$ per ounce <sup>(1)</sup>	18.48	10.07	18.50	10.48		
Payable silver sold - koz	1,548	1,408	2,652	3,963		

<sup>(1)</sup> Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

#### Q3 2021 vs. Q3 2020

#### **Production:**

- Silver: 1% decrease from lower throughput offset by higher grades due to sequencing. The Company continues to progress upgrading and expanding the underground mine ventilation infrastructure that has constrained exploration, development and production since late 2019 following several mine exhaust raise bore and drift failures. These failures were caused by increased heat and humidity loadings encountered in the mine deepening that led to unexpected supporting rock degradation. With the completion of several raise bore replacement and upgrade projects during the quarter, all being fully lined with shotcrete ground support, overall mine ventilation air volumes now exceed pre-2019 raise failure rates by 44%, which is successfully lowering temperatures and humidity in many parts of the mine. The improved ventilation air volumes are allowing accelerated mine development advances while additional multi-year ventilation infrastructure projects advance in parallel to further improve overall mine ventilation performance and ensure long-term reliability of this critical infrastructure. We expect mine developments and mining rates to continue increasing over the coming quarters to approximately 2,000 tonnes per day towards mid-2022 and increasing underground exploration drilling rates, particularly for the Skarn deposit.
- By-products: 35% and 32% decreases in zinc and lead production, respectively, due to the lower throughput and lower base metal grades from decreased mining rates in sulphide ore zones.

<u>Cash Costs:</u> increased \$6.11 per ounce, primarily from higher operating costs per ounce due to increased mining costs and COVID and Inflationary Costs. The increased mining costs resulted from: (i) upgrades to the ventilation and related systems to improve airflow at depth; (ii) increased shotcrete for ground support to address zones of higher heat and moisture; and, (iii) increased mine mechanization towards more productive long-hole stoping methods, which will benefit unit costs in the long term but require more up-front mine preparation and

<sup>(2)</sup> Sustaining capital expenditures exclude \$10.8 million and \$22.9 million of investing activity cash outflows for Q3 2021 and YTD 2021, respectively (Q3 2020 and YTD 2020: \$3.0 million and \$9.1 million, respectively) related to investment capital incurred on the La Colorada projects, as disclosed in the "Project Development Update" section of this MD&A.



development than conventional mining methods. In addition, lower by-product credits per ounce due to decreased base metal grades, as described above, contributed to the increase in Cash Costs per ounce.

<u>Sustaining Capital:</u> was higher in Q3 2021, driven by investment for ventilation infrastructure, with spending also primarily related to equipment replacements, lease payments for equipment, and near-mine exploration activities.

<u>AISC:</u> were \$8.41 per ounce higher, due to the same factors increasing quarter-over-quarter Cash Costs, in addition to increased sustaining capital per ounce due to investments in ventilation infrastructure.

#### **Huaron Operation**

	Three mor Septem	nths ended liber 30,	Nine mon Septem		
	2021	2020	2021	2020	
Tonnes milled - kt	232.1	68.3	707.2	325.1	
Average silver grade – grams per tonne	144	148	143	145	
Average zinc grade - %	1.93	2.68	2.26	2.58	
Average lead grade - %	0.97	1.43	1.14	1.33	
Average copper grade - %	0.83	0.89	0.81	0.84	
Production:					
Silver – koz	888	274	2,675	1,257	
Gold – koz	0.22	0.03	0.82	0.24	
Zinc – kt	3.49	1.56	12.32	6.52	
Lead – kt	1.54	0.76	5.85	3.26	
Copper – kt	1.44	0.45	4.31	2.00	
Cash Costs - \$ per ounce <sup>(1)</sup>	4.69	(0.97)	4.08	4.83	
Sustaining capital - \$ thousands	2,744	1,730	6,905	3,724	
Care and maintenance costs - \$ thousands	_	10,092	_	20,850	
AISC-\$ per ounce <sup>(1)</sup>	7.63	5.78	7.26	8.46	
Payable silver sold – koz	978	278	2,304	1,146	

<sup>(1)</sup> Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

#### Q3 2021 vs. Q3 2020

#### Production:

- Silver: 224% higher, primarily from higher throughput rates relative to Q3 2020, which was impacted by the COVID-19 related mine suspension.
- By-products: zinc, lead and copper production were 123%, 102% and 218% higher, respectively, reflecting
  the increased throughput described above. The increased throughput was partially offset by lower lead
  and zinc grades from mine sequencing.

<u>Cash Costs:</u> increased \$5.66 per ounce, primarily from increased operating costs per ounce from COVID and Inflationary Costs and lower costs in the previous quarter due to the disruptions from the mine suspensions affecting timing of development and other expenditures, which offset the increase in by-product credits per ounce from higher base metal prices net of lower base metal grades, and lower treatment and refining charges per ounce.

<u>Sustaining Capital:</u> was higher than Q3 2020 due to the mine suspension in that quarter, and was comprised primarily of an expansion of the tailings storage facility, ventilation infrastructure, equipment and facility leases, and near-mine exploration activities.

<u>AISC:</u> increased by \$1.85 per ounce as a result of the same factors that increased Cash Costs, which were partially offset by lower sustaining capital per ounce as the increase in sustaining capital was more than offset by increased payable silver ounces produced and sold.



#### Morococha Operation<sup>(1)</sup>

		nths ended ber 30,	Nine mon Septem	ths ended ber 30,
	2021	2020	2021	2020
Tonnes milled – kt	155.3	32.4	458.6	187.1
Average silver grade – grams per tonne	122	156	124	123
Average zinc grade - %	2.87	4.30	2.98	3.53
Average lead grade - %	0.93	1.77	1.05	1.29
Average copper grade - %	0.50	0.40	0.46	0.41
Production:				
Silver – koz	547	142	1,635	646
Gold – koz	0.34	0.08	0.76	0.39
Zinc – kt	3.77	1.24	11.72	5.78
Lead – kt	1.10	0.49	3.88	1.96
Copper – kt	0.58	0.06	1.50	0.46
Cash Costs - \$ per ounce <sup>(2)</sup>	8.41	6.07	11.22	11.00
Sustaining capital (100%) - \$ thousands <sup>(3)</sup>	1,963	974	5,773	4,040
Care and maintenance costs - \$ thousands	_	9,922	_	20,025
AISC - \$ per ounce <sup>(2)</sup>	12.76	13.23	15.22	18.46
Payable silver sold (100%) - koz	517	127	1,568	590

- (1) Production figures are for Pan American's 92.3% share only, unless otherwise noted.
- (2) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.
- (3) Sustaining capital expenditures exclude \$nil and \$0.1 million of investing activity cash outflows for Q3 2021 and YTD 2021, respectively, (Q3 2020 and YTD 2020: \$0.2 million and \$0.8 million, respectively) related to initial engineering on a potential relocation of the Morococha plant, and is included in Other Projects, as disclosed in the "Project Development Update" section of this MD&A.

#### Q3 2021 vs. Q3 2020

#### Production:

- Silver: increased 405 thousand ounces from higher throughput rates relative to Q3 2020, which was impacted by the COVID-19 related mine suspension, offset by the decrease in grades from mine sequencing.
- By-products: zinc, lead and copper production increased 2.53 thousand tonnes, 0.61 thousand tonnes, and 0.53 thousand tonnes, respectively, from the higher throughput. Mine sequencing from higher zinc and lead ore zones to copper ore zones was the primary driver for the changing grade profile.

<u>Cash Costs:</u> were \$2.34 per ounce higher, primarily from increased operating costs per ounce from COVID and Inflationary Costs and lower costs in the previous quarter due to the disruptions from the mine suspensions affecting timing of development and other expenditures, which offset the increase in by-product credits per ounce from higher base metal prices net of lower base metal grades, and lower treatment and refining charges per ounce.

<u>Sustaining Capital:</u> higher than Q3 2020 due to the mine suspension in that quarter, and was primarily related to near-mine exploration, mine and camp infrastructure, mine equipment replacements, and equipment and facility leases.

<u>AISC:</u> were down \$0.47 per ounce due to lower sustaining capital per ounce more than offsetting the increase in Cash Costs described above.



#### San Vicente Operation(1)

		nths ended lber 30,	Nine mon Septem	
	2021	2020	2021	2020
Tonnes milled – kt	92.2	78.6	266.2	192.1
Average silver grade – grams per tonne	227	286	243	295
Average zinc grade - %	3.52	2.58	2.86	2.08
Average lead grade - %	0.15	_	0.13	_
Average copper grade - %	0.19	0.28	0.23	0.28
Production:				
Silver – koz	606	655	1,908	1,657
Gold – koz	0.06	0.08	0.22	0.23
Zinc – kt	2.78	1.68	6.43	3.23
Lead – kt	0.11	_	0.29	0.02
Copper – kt	0.13	0.18	0.48	0.44
Cash Costs - \$ per ounce (2)	16.84	18.08	16.54	14.97
Sustaining capital (100%) - \$ thousands	1,480	1,330	2,871	3,487
Care and maintenance costs - \$ thousands	_	_	_	2,890
AISC - \$ per ounce <sup>(2)</sup>	21.16	20.08	18.26	17.15
Payable silver sold (100%) - koz	358	702	1,783	1,699

<sup>(1)</sup> Production figures are for Pan American's 95.0% share only, unless otherwise noted.

#### Q3 2021 vs. Q3 2020

#### Production:

- Silver: 7% lower, primarily from decreased grades from mine sequencing and the narrowing structure of the vein system, which was only partially offset by increased throughput rates.
- By-products: a 66% increase in zinc production from higher throughput, and mine sequencing into zincrich zones of the deposit.

<u>Cash Costs:</u> were \$1.24 per ounce lower, primarily from increased by-product credits from higher base metal grades and prices, which more than offset the higher operating costs per ounce from the impact of COVID and Inflationary Costs and the impact from lower silver grades impacting payable production and sales.

<u>Sustaining Capital:</u> was higher than Q3 2020, and primarily related to: a tailings storage facility expansion, with activity and spending ramping up in early Q3 2021; mine site infrastructure; equipment replacements; and nearmine exploration.

<u>AISC:</u> were \$1.08 per ounce higher, primarily from increased sustaining capital per ounce as a result of lower silver grades and timing of shipments affecting current period sales, which more than offset the lower Cash Costs described above.

<sup>(2)</sup> Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.



#### **Manantial Espejo Operation**

		nths ended nber 30,	Nine months ended September 30,				
	2021	2020	2021	2020			
Tonnes milled - kt	157.8	172.0	486.3	455.5			
Average silver grade – grams per tonne	184	130	158	140			
Average gold grade – grams per tonne	<b>1.78</b> 1.10		1.57	1.14			
Production:							
Silver – koz	813	606	2,145	1,804			
Gold – koz	8.39	5.45	22.41	15.39			
Cash Costs - \$ per ounce <sup>(1)</sup>	19.33	14.03	21.25	14.52			
Sustaining capital - \$ thousands <sup>(2)</sup>	1,353	756	5,002	2,531			
Care and maintenance costs - \$ thousands	_	3,644	_	5,617			
AISC - \$ per ounce <sup>(1)</sup>	22.71	12.22	23.76	14.48			
Payable silver sold - koz	810	590	2,055	1,843			

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.
- (2) Sustaining capital expenditures exclude \$nil of investing activity cash outflows for Q3 2021 and YTD 2021, respectively, (Q3 2020 and YTD 2020: \$1.1 million and \$6.3 million, respectively) related to the development of the Joaquin and COSE projects, as disclosed in the "Project Development Update" section of this MD&A.

#### Q3 2021 vs. Q3 2020

#### Production:

• Silver and Gold: increased 34% and 54%, respectively, largely reflecting the greater contribution from the higher grade COSE and Joaquin deposits. Better winter weather conditions in Southern Argentina facilitated more ore transport from COSE and Joaquin in Q3 2021 than in Q3 2020.

<u>Cash Costs:</u> were \$5.30 per ounce higher, primarily as a result of higher operating costs from increased mining activities at COSE and Joaquin and COVID and Inflationary Costs, partially offset by higher by-product credits from the higher gold production described above.

<u>Sustaining Capital:</u> higher than Q3 2020, and primarily related to a tailings storage facility expansion and lease payments for diesel generators on site.

<u>AISC:</u> the \$10.49 per ounce increase was largely due to the same factors affecting Cash Costs, in addition to a \$3.2 million increase in costs from NRV adjustments.



#### **Dolores Operation**

	Three mor Septem	nths ended lber 30,	Nine mon Septem	
	2021	2020	2021	2020
Tonnes placed – kt	1,895.1	1,948.8	5,717.4	4,538.8
Average silver grade – grams per tonne	16	27	17	32
Average gold grade – grams per tonne	<b>0.95</b> 0.63		1.06	0.59
Production:				
Silver – koz	486	871	1,732	3,016
Gold – koz	39.6	22.7	120.0	67.5
Cash Costs - \$ per gold ounce <sup>(1)(2)</sup>	767	702	699	859
Sustaining capital - \$ thousands	11,214	7,408	28,469	32,083
Care and maintenances costs - \$ thousands	_	_	_	10,175
AISC - \$ per gold ounce <sup>(1)(2)</sup>	1,026	(38)	844	1,273
Payable gold sold - koz	50.6	16.7	123.7	67.2

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales. Previously reported Cash Costs and AISC on a per silver ounce basis are disclosed in the Cash Costs and AISC section.
- (2) As previously described, beginning in 2021, Dolores Cash Costs and AISC are being reported on a per ounce of gold basis with silver considered as a by-product, rather than on a silver basis with gold considered as a by-product. In Q3 2020 and YTD 2020, silver basis Cash Costs were reported as negative \$5.12 and negative \$0.22 per ounce, and silver basis AISC were reported as negative \$22.92 and \$8.74 per ounce, respectively.

#### Q3 2021 vs. Q3 2020

#### Production:

- Silver: 44% lower, largely from the expected decrease in silver grades from mine sequencing into higher gold grade zones.
- Gold: 74% higher, primarily from an expected increase in grades from mine sequencing and an increase in the ratio of ounces recovered to stacked. During Q3 2020, pad inventory was being re-stocked following the COVID-19 related mine suspension earlier in 2020, which resulted in a reduced ratio of ounces recovered to stacked. Despite the higher production rates, gold inventories in leach pads remain elevated due to a delay in completing construction of Pad 1 South to late 2021, extending leach sequencing in portions of the heap where previously stacked material is very deep, increasing the time for metal recovery and deferring the expected in-heap inventory release into 2022. The leach sequencing delay has resulted in an additional in-heap gold inventory build-up of 8.1 thousand ounces during Q3 2021 and 37.0 thousand ounces YTD 2021, which is expected to normalize in 2022 when the initial lifts of ore placement begin in the newly constructed Pad 1 South area.

<u>Cash Costs:</u> increased \$65 per ounce, primarily from lower by-product credits due to lower silver grades and prices, and the impact from COVID and Inflationary Costs. These increases were partially offset by higher gold production and sales due to higher grades and lower mining rates, as the operation is in the final stages of open pit mining activities.

<u>Sustaining Capital:</u> was higher than Q3 2020, primarily driven by increased spending in heap leach pad facility expansions. Q3 2021 sustaining capital also primarily related to capitalized waste mining and electrical upgrades.

<u>AISC:</u> increased \$1,064 per ounce, primarily due to the impact of NRV inventory adjustments and the factors affecting quarter-over-quarter Cash Costs, which more than offset the increase in sustaining capital per ounce. The NRV inventory adjustments increased costs by \$1.2 million in Q3 2021 compared with a cost-reducing \$20.5 million adjustment in Q3 2020.



#### **Shahuindo Operation**

	Three mor Septem	nths ended lber 30,	Nine mon Septem	
	2021	2020	2021	2020
Tonnes placed – kt	3,891.5	3,251.5	9,532.2	7,906.0
Average silver grade – grams per tonne	5	9	6	9
Average gold grade – grams per tonne	<b>0.45</b> 0.51		0.49	0.56
Production:				
Silver – koz	55	81	174	185
Gold – koz	37.30	33.04	97.09	108.78
Cash Costs - \$ per ounce <sup>(1)</sup>	763	464	759	580
Sustaining capital - \$ thousands <sup>(2)</sup>	8,269	4,469	19,700	15,786
Care and maintenance costs - \$ thousands	_	107	_	3,855
AISC - \$ per ounce <sup>(1)</sup>	951	616	964	724
Payable gold sold - koz	45.5	32.0	99.9	117.7

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.
- (2) Sustaining capital expenditures exclude \$0.1 million and \$0.4 million of investing activity cash outflows for Q3 2021 and YTD 2021, respectively, (Q3 2020 and YTD 2020: \$0.4 and \$0.5 million, respectively) related to lease payments for the crushing and agglomeration plant completed by Tahoe, and is included in Other Projects, as disclosed in the "Project Development Update" section of this MD&A.

#### Q3 2021 vs. Q3 2020

#### Production:

• Gold: 13% higher, primarily from higher tonnes stacked and a higher ratio of ounces recovered to stacked, partially offset by lower grades due to mine sequencing. The increase in tonnes stacked during Q3 2021 reflects higher workforce deployment levels, as COVID-19 related restrictions have eased relative to Q3 2020. During Q3 2020, pad inventory was being re-stocked following the COVID-19 related mine suspension earlier in 2020, which resulted in a reduced ratio of ounces recovered to stacked in that period. The increase in stacked ore in Q3 2021 has also increased pad inventories by 5.9 thousand ounces, bringing the total build-up of on pad inventories to 16.1 thousand ounces since December 2020.

<u>Cash Costs:</u> were \$299 per ounce higher, primarily due to an increase in the ratio of waste to ore in the current section of the mine plan, lower gold grades and the impact from COVID and Inflationary Costs.

<u>Sustaining Capital:</u> an increase from Q3 2020, and primarily related to leach pad expansions, site infrastructure improvements, and payments for leased mining equipment.

AISC: were \$335 per ounce higher, largely due to the same factors affecting Cash Costs.



#### La Arena Operation

		nths ended nber 30,	Nine months ended September 30,			
	2021	2020	2021	2020		
Tonnes placed – kt	2,713.9	3,271.4	6,817.6	5,947.1		
Average silver grade – grams per tonne	1	1	1	1		
Average gold grade – grams per tonne	<b>0.34</b> 0.38		0.37	0.34		
Production:						
Silver – koz	9	9	29	22		
Gold – koz	22.91	21.61	79.76	63.97		
Cash Costs - \$ per ounce <sup>(1)</sup>	930	837	742	842		
Sustaining capital - \$ thousands	8,258	9,510	35,484	24,294		
Care and maintenance costs - \$ thousands	_	379	_	3,712		
AISC - \$ per ounce <sup>(1)</sup>	1,240	1,409	1,178	1,282		
Payable gold sold - koz	27.1	17.1	82.6	57.2		

<sup>(1)</sup> Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.

#### Q3 2021 vs. Q3 2020

#### **Production:**

Gold: 6% higher, as a result of an increase in the ratio of ounces recovered to stacked, which more than
offset the decrease in both tonnes stacked and gold grades. During Q3 2020, pad inventory was being restocked following the COVID-19 related mine suspension earlier in 2020, which resulted in a reduced ratio
of ounces recovered to stacked in that period. The decreases in tonnes stacked and grades in Q3 2021
were related to planned mine sequencing, which also led to a higher waste strip ratio.

<u>Cash Costs:</u> increased by \$93 per ounce, primarily reflecting the impact from COVID and Inflationary Costs and lower grades.

<u>Sustaining Capital:</u> lower than Q3 2020, largely as a result of lower rates of capitalized deferred stripping. Expenditures in Q3 2021 were comprised mainly of capitalized deferred stripping, waste storage facility preparation, leach pad expansions, and other camp and mine infrastructure.

<u>AISC:</u> decreased by \$169 per ounce, primarily from lower sustaining capital per ounce from decreased sustaining capital spending and increased payable ounces sold from timing of sales relative to production, which more than offset the quarter-over-quarter increase in Cash Costs.



#### **Timmins Operation**

		nths ended lber 30,	Nine mon Septem	
	2021	2020	2021	2020
Tonnes milled – kt	386.0	391.1	1,201.7	1,216.9
Average silver grade – grams per tonne	_	_	_	_
Average gold grade – grams per tonne	2.71	2.83	2.66	2.89
Production:				
Silver – koz	4	4	12	13
Gold – koz	33.04	32.81	99.60	110.32
Cash Costs - \$ per ounce <sup>(1)</sup>	1,331	1,111	1,325	1,040
Sustaining capital - \$ thousands <sup>(2)</sup>	9,634	5,449	27,479	11,174
Care and maintenance costs - \$ thousands	_	_	_	_
AISC - \$ per ounce <sup>(1)</sup>	1,618	1,318	1,620	1,165
Payable gold sold - koz	36.3	30.8	102.0	110.9

- (1) Cash Costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed reconciliation of these measures to cost of sales.
- (2) Sustaining capital expenditures exclude \$1.8 million and \$6.2 million of investing activity cash outflows for Q3 2021 and YTD 2021, respectively, (Q3 2020 and YTD 2020: \$0.3 and \$1.5 million, respectively) related to investment capital incurred on the Timmins projects, as disclosed in the "Project Development Update" section of this MD&A.

#### Q3 2021 vs. Q3 2020

#### Production:

• Gold: consistent with Q3 2020, as lower mining rates and grades at Bell Creek were offset by increased mill recoveries.

<u>Cash Costs:</u> increased \$220 per ounce, primarily as a result of the lower grades and higher operating costs from COVID and Inflationary Costs and the appreciation of the Canadian dollar.

<u>Sustaining Capital:</u> higher than Q3 2020, due to the timing of equipment rehabilitations and higher spending on the tailings storage facility. Expenditures in Q3 2021 were primarily related to a tailings storage facility expansion, mine equipment refurbishments and replacements, near-mine exploration, and lease payments for mining equipment.

<u>AISC:</u> the \$300 per ounce increase reflects the same factors that affected Cash Costs, as well as higher sustaining capital per ounce.



#### **2021 ANNUAL OPERATING OUTLOOK**

#### Revised 2021 Annual Forecasts (the "2021 November Revised Annual Forecast")

Based on the September 30, 2021 YTD results and Management's current forecast for the fourth quarter of 2021 ("Q4 2021") Management is revising the annual 2021 production, per-ounce measures and capital forecasts as presented below. In the table below "NC" denotes no changes to the previously provided forecast.

	2021 May Revised Annual Forecast	YTD 2021 Actual	2021 November Revised Annual Forecast <sup>(2)</sup>
Silver Production - Moz	20.50 - 22.00	13.90	19.00 - 20.00
Gold Production - koz	605.0 - 655.1	422.6	560.0 - 588.0
Zinc Production - kt	55.5 - 60.5	38.2	49.8 - 53.6
Lead Production - kt	21.0 - 23.5	14.0	18.5 - 20.3
Copper Production - kt	8.5 - 9.0	6.3	8.9 - 9.2
Silver Segment Cash Costs (\$ per ounce)	9.60 -11.60	12.28	11.60 - 12.50
Gold Segment Cash Costs (\$ per ounce)	825 - 925	879	NC
Silver Segment AISC (\$ per ounce)	14.25 - 15.75	16.51	15.75 - 16.75
Gold Segment AISC (\$ per ounce)	1,135 - 1,250	1,135	NC
Consolidated Silver Basis AISC (\$ per ounce)	(2.80) - 2.70	(1.18)	(4.50) - 0.00
Sustaining Capital (\$ millions)	230.0 - 245.0	151.3	217.5 - 226.0
Project Capital (\$ millions)	55.0 - 60.0	29.6	43.5 - 45.0

<sup>(1)</sup> Cash costs and AISC are non-GAAP measures. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for further information on these measures. The cash costs and AISC forecasts assume YTD 2021 realized metal prices and the following metal prices for Q4 2021: \$22.50/oz for silver, \$1,750/oz for gold, \$3,000/tonne (\$1.36/lb) for zinc, \$2,200/tonne (\$1.00/lb) for lead, and \$9,200/tonne (\$4.17/lb) for copper; and average annual exchange rates relative to 1 USD of 20.00 for the MXN, 4.10 for the PEN, 96.67 for the ARS, 7.00 for the BOB, and \$1.25 for the CAD.

#### **Metal Production Revisions**

Based on YTD 2021 production results and the expected production for the remainder of the year, Management is revising the full-year consolidated precious metals production estimates to between 19.0 and 20.0 million ounces of silver, and 560.0 to 588.0 thousand ounces of gold.

The lower expected silver production is primarily the result of: (i) lower than expected silver grades at San Vicente due to narrowing vein structures resulting in increased dilution; (ii) disruptions from the ventilation issues at La Colorada; and, (iii) the timing of heap leach kinetics given delayed PAD 1 South construction completion at Dolores.

The lower expected gold production is primarily the result of: (i) stockpiling of fine grained ores, a build-up of pad inventories with reduced solution application rates and lower positive grade reconciliation factors being realized in the current section of the Shahuindo pit than originally anticipated, and (ii) geotechnical issues at Bell Creek necessitating additional ground support measures and revised mining methods, including time needed to step-up and commission a cemented rock fill ("CRF") program.

The lower expected zinc and lead production is largely due to lower than anticipated production at the Peruvian polymetallic mines due to mine sequence timing.

Additional detail on the operating performance of the Company's mines is further described in the "Operating Performance" section of this MD&A.



#### **Cash Costs, AISC and Capital Revisions**

Based on YTD 2021 results, the Company is increasing its range of expected Silver Segment Cash Costs and AISC due to reduced production levels and increased costs, as further described in the "Q3 2021 Highlights" and "Operating Performance" sections of this MD&A. The Company is maintaining its guidance for Gold Segment Cash Costs and AISC, as the production declines at the Gold Segment operations were offset by deferred spending on capital projects and timing of some discretionary spending within operating costs.

Additionally, the Company is revising down its estimates for both sustaining and project capital expenditures due to mobilization delays caused by the impact of the Company's stringent COVID-19 protocols.

#### PROJECT DEVELOPMENT UPDATE

The following table reflects the amounts spent on each of Pan American's major projects in Q3 2021 compared with Q3 2020, and YTD 2021 compared to YTD 2020:

Project Development Capital (thousands of USD)		nths ended nber 30,	Nine months ended September 30,				
	2021	2020	2021	2020			
La Colorada projects	10,759	3,009	22,942	9,062			
Joaquin and COSE projects	_	1,081	_	6,328			
Timmins projects	1,827	280	6,160	1,506			
Other	164	543	477	1,267			
Total	\$ 12,750	4,913	\$ 29,579	18,162			

During Q3 2021, the Company invested \$12.8 million, largely to advance exploration and development studies for the La Colorada Skarn project, including advancing construction of the new concrete-lined ventilation shaft and refrigeration plant, and the Wetmore exploration project at Timmins.

#### **OVERVIEW OF Q3 2021 FINANCIAL RESULTS**

#### **Selected Annual and Quarterly Information**

The following tables set out selected quarterly results for the past ten quarters as well as selected annual results for the past two years. The dominant factors affecting results in the quarters and years presented below are the volatility of realized metal prices and the timing of sales, which vary with the timing of shipments and impairment charges. The fourth quarter of 2019 included impairment charges to the Manantial Espejo mine and the COSE and Joaquin projects.

2021	Quarter Ended				èd		
(In thousands of USD, other than per share amounts)		March 31	June 30		Sept 30		
Revenue	\$	368,099 \$	382,132	\$	460,349		
Mine operating earnings	\$	89,964 \$	103,048	\$	98,887		
(Loss) earnings for the period attributable to equity holders	\$	(7,798) \$	70,939	\$	20,251		
Basic (loss) earnings per share	\$	(0.04) \$	0.34	\$	0.10		
Diluted (loss) earnings per share	\$	(0.04) \$	0.34	\$	0.10		
Cash flow from operating activities	\$	29,850 \$	87,143	\$	157,017		
Cash dividends paid per share	\$	0.07 \$	0.07	\$	0.10		
Other financial information							
Total assets				\$	3,479,322		
Total long-term financial liabilities <sup>(1)</sup>				\$	268,642		
Total attributable shareholders' equity				\$	2,635,288		

<sup>(1)</sup> Total long-term financial liabilities are comprised of non-current liabilities excluding deferred tax liabilities, and deferred revenue.



2020	Quarter Ended					Year Ended	
(In thousands of USD, other than per share amounts)		March 31	June 30		Sept 30	Dec 31	Dec 31
Revenue	\$	358,428 \$	249,509	\$	300,414	\$ 430,461	\$ 1,338,812
Mine operating earnings	\$	50,058 \$	48,386	\$	124,561	\$ 137,172	\$ 360,177
(Loss) earnings for the period attributable to equity holders	\$	(76,807) \$	20,063	\$	65,741	\$ 168,885	\$ 177,882
Basic (loss) earnings per share	\$	(0.37) \$	0.10	\$	0.31	\$ 0.80	\$ 0.85
Diluted (loss) earnings per share	\$	(0.37) \$	0.10	\$	0.31	\$ 0.80	\$ 0.85
Cash flow from operating activities	\$	114,051 \$	62,750	\$	114,943	\$ 170,571	\$ 462,315
Cash dividends paid per share	\$	0.05 \$	0.05	\$	0.05	\$ 0.07	\$ 0.22
Other financial information							
Total assets							\$ 3,433,875
Total long-term financial liabilities <sup>(1)</sup>							\$ 277,696
Total attributable shareholders' equity							\$ 2,602,519

(1) Total long-term financial liabilities are comprised of non-current liabilities excluding deferred tax liabilities, and deferred revenue.

2019		Quarter Ended								Year Ended		
(In thousands of USD, other than per share amounts)	M	March 31 <sup>(1)</sup>		March <b>31</b> <sup>(1)</sup>		June 30 <sup>(1)</sup>		Sept 30 <sup>(1)</sup>		Dec 31		Dec 31
Revenue <sup>(2)</sup>	\$	253,699	\$	340,494	\$	352,187	\$	404,379	\$	1,350,759		
Mine operating earnings <sup>(2)</sup>	\$	15,770	\$	51,058	\$	63,850	\$	98,610	\$	229,288		
Earnings for the period attributable to equity holders	\$	2,783	\$	18,371	\$	37,657	\$	51,927	\$	110,738		
Basic earnings per share	\$	0.02	\$	0.09	\$	0.18	\$	0.26	\$	0.55		
Diluted earnings per share	\$	0.02	\$	0.09	\$	0.18	\$	0.26	\$	0.55		
Cash flow from operating activities	\$	(12,911)	\$	83,518	\$	81,948	\$	129,473	\$	282,028		
Cash dividends paid per share	\$	0.035	\$	0.035	\$	0.035	\$	0.035	\$	0.14		
Other financial information												
Total assets									\$	3,461,682		
Total long-term financial liabilities <sup>(3)</sup>									\$	517,776		
Total attributable shareholders' equity									\$	2,463,099		

- (1) Amounts differ from those originally reported in the respective quarter due to: (1) the finalization of the purchase price allocation, which was retrospectively applied, the most significant change being the removal of the previously recorded \$30.5M bargain purchase gain; and, (2) amounts presented retrospectively as if Timmins had not been classified as held for sale.
- (2) Concurrent with the acquisition of Tahoe, the Company classified the Timmins mines as a discontinued operation held for sale and, in Q3 2019, reclassified to be a continuing operation. As a result, the previously recorded first and second quarters have been recast to present the Timmins mines as continuing operations.
- (3) Total long-term financial liabilities are comprised of non-current liabilities excluding deferred tax liabilities, deferred revenue, and share purchase warrant liabilities.



#### Income Statement: Q3 2021 vs. Q3 2020

**Net earnings** of \$20.2 million were recorded in Q3 2021 compared to \$65.3 million in Q3 2020, which corresponds to basic earnings per share of \$0.10 and \$0.31, respectively.

The following table highlights the differences between the Q3 2020 and Q3 2021 net earnings:

Net earnings, three months ended September 30, 2020	\$	65,260	Note
Revenue:			
Decreased realized metal prices	\$ (8,971)		
Higher quantities of metal sold	172,863		
Increased direct selling costs	(3,157)		
Increased negative settlement adjustments	(800)		
Total increase in revenue	\$	159,935	(1)
Cost of sales:			
Increased production costs and increased royalty charges	\$ (153,125)		(2)
Increased depreciation and amortization	(32,484)		(3)
Total increase in cost of sales	\$	(185,609)	
Decreased investment income		(38,279)	(4)
Increased net gain on asset sales, and derivatives		25,221	(5)
Increased income tax expense		(22,756)	(6)
Decreased care and maintenance costs		19,632	(7)
Increased other expense		(3,825)	(8)
Decreased foreign exchange loss		1,391	
Decreased general and administrative expense		1,287	
Increased exploration and project development expense		(573)	
Increased interest and finance expense		(927)	
Decreased income from equity investees		(538)	
Net earnings, three months ended September 30, 2021	\$	20,219	

(1) **Revenue** for Q3 2021 was \$159.9 million higher than in Q3 2020, from increased quantities of metal sold, partially offset by lower precious metals prices and higher treatment and refining charges. The quarter-over-quarter increase in quantities of metal sold reflects the previously discussed production increases and the timing of sales, largely from the draw-down of gold dore inventories in Q3 2021. The production increases are primarily attributable to all of the Company's mines being fully operational in Q3 2021, compared with Q3 2020 when production was affected by: (i) the replenishment of leach pad inventories at the Company's three heap leach operations following the COVID-19 related mine suspensions in early 2020; and, (ii) the COVID-19 related suspensions at both Huaron and Morococha in Q3 2020. Revenue in Q3 2021 also benefited from: (i) mine sequencing into higher overall grades at Dolores, and (ii) higher mining and processing rates at the COSE and Joaquin deposits for the Manantial Espejo operation.

Partially offsetting the increase in quantities of metal sold were: the increase in treatment and refining charges from the increase in metal sold; and lower realized silver and gold metal prices of 2% and 7%, respectively, which were only partially offset by increases in realized copper, zinc and lead prices of 45%, 37%, and 25%, respectively.



The following table reflects the metal prices realized by the Company and the quantities of metal sold during each quarter:

	Realized Metal Prices (1)				Quantities of	Quantities of Metal Sold (2)			
		Three mor Septem				Three months ended September 30,			
		2021		2020	2021	2020			
Silver	\$	24.16	\$	24.77	4,869	3,864			
Gold	\$	1,782	\$	1,914	170.0	102.5			
Zinc	\$	2,989	\$	2,189	9.8	6.8			
Lead	\$	2,286	\$	1,822	4.6	3.6			
Copper	\$	9,399	\$	6,463	2.2	0.7			

- (1) Metal price stated as dollars per ounce for silver and gold, and dollars per tonne for zinc, lead and copper, inclusive of final settlement adjustments on concentrate sales.
- (2) Metal quantities stated as koz for silver and gold and kt for zinc, lead and copper.
- (2) **Production and royalty costs** in Q3 2021 were \$153.1 million higher than in Q3 2020. The increase was driven by a \$152.2 million, or 130%, increase in production costs and a \$0.9 million increase in royalty costs. The increased production costs were largely driven by the previously discussed quarter-over-quarter increase in production, and corresponding quantities of metal sold at all operations, except at San Vicente. In addition, COVID and Inflationary Costs and NRV inventory adjustments contributed to the increase in costs. Excluding the impact of NRV inventory adjustments and the Dolores mine from both periods, Silver Segment production costs increased \$60.9 million, driven by: (i) a full quarter without COVID-19 related mine suspensions compared with Q3 2020 when both Huaron and Morococha were suspended; (ii) increased mining costs at Manantial Espejo from the ramp-up of COSE and Joaquin production; and, (iii) higher La Colorada operating costs, as described in the "Individual Mine Performance" section. Excluding the impact of NRV inventory adjustments and including the Dolores mine in both periods, Gold Segment costs increased \$66.6 million, or 73%, largely driven by a 65% increase in volume of gold sold. Additionally, there was a \$25.1 million quarter-over-quarter cost increase from NRV adjustments, which increased costs by \$2.5 million in Q3 2021 compared to a \$22.6 million decrease to costs in Q3 2020. NRV adjustments in both quarters were related mainly to Dolores and were driven largely by changes in precious metal prices.
- (3) **Depreciation and amortization ("D&A") expense** was \$32.5 million higher than in Q3 2020, reflecting the impact of higher production and sales volumes on D&A, which is predominantly recorded on a units-of-production basis.
- (4) **Investment loss** of \$25.3 million in Q3 2021 was a \$38.3 million negative change relative to income of \$13.0 million generated in Q3 2020, both of which were driven primarily by fair value "mark-to-market" adjustments on the Company's equity investment in New Pacific Metals Corp.
- (5) Net gains on asset sales and derivatives were \$26.7 million in Q3 2021 compared to net gains of \$1.5 million in Q3 2020. The Company generated a \$28.5 million gain on sale of mineral properties in Q3 2021, primarily related to the sale of the Waterloo exploration stage asset. Derivatives losses were \$1.7 million in Q3 2021 from the Company's PEN, MXN and CAD contracts, partially offset by gains in the diesel and copper contracts. The Q3 2020 net gain of \$1.5 million reflects the gain on MXN and CAD hedge positions, partially offset by losses in the diesel and PEN contracts.
- (6) Income tax expense in Q3 2021 was \$50.4 million compared to \$27.6 million in Q3 2020. The \$22.8 million increase in tax expense is largely driven by the impact of foreign currency exchange rates on foreign-denominated deductible tax attributes, and mark-to-market adjustments on short-term investments where no corresponding tax benefit can be realized.
- (7) Care and maintenance costs were \$7.5 million in Q3 2021, a \$19.6 million decrease from Q3 2020, when Huaron and Morococha were suspended. Care and maintenance costs in Q3 2021 were incurred for the Escobal operation and the Navidad project.
- (8) **Other expense** in Q3 2021 was \$5.1 million compared to other expense of \$1.2 million in Q3 2020. The Q3 2021 expenses are primarily related to various legal provisions made in the quarter.

#### **Management Discussion and Analysis**



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

#### Statement of Cash Flows: Q3 2021 vs. Q3 2020

**Cash flow from operations** in Q3 2021 totaled \$157.0 million, \$42.1 million more than the \$114.9 million generated in Q3 2020, primarily driven from increased cash mine operating earnings, cash generated from working capital changes, and a decrease in mine care and maintenance expenditures, which more than offset increased income tax cash payments.

Working capital changes in Q3 2021 resulted in a \$23.0 million source of cash compared with a \$9.0 million source of cash in Q3 2020. The Q3 2021 source of cash was mainly driven by the \$12.6 million reduction in inventories previously described and a \$5.9 million reduction in trade and other receivable balances.

**Investing activities** used \$29.9 million in Q3 2021, primarily related to the \$62.2 million spent on mineral properties, plant and equipment at the Company's mines and projects, as previously described in the "Operating Performance" section of this MD&A, which was partially offset by \$29.9 million from the consideration received on the sale of non-core exploration properties, and \$1.8 million in proceeds from the settlement of the Company's derivatives comprised of commodity and FX hedging contracts. In Q3 2020, investing activities used \$34.6 million, primarily from the \$38.8 million spent on mineral properties, plant and equipment, which offset \$5.2 million in proceeds from the sale of short-term investments.

**Financing activities** in Q3 2021 used \$25.3 million compared to \$117.4 million used in Q3 2020. Cash used in Q3 2021 primarily consisted of \$21.0 million in dividends and \$3.1 million of lease repayments. The net cash used in Q3 2020 consisted primarily of a net \$110.0 million repayment of the Credit Facility, \$10.5 million paid as dividends to shareholders and \$2.9 million of lease payments.

#### Adjusted Earnings: Q3 2021 vs Q3 2020

Adjusted earnings is a non-GAAP measure. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed description of "adjusted earnings", and a reconciliation of these measures to the Q3 2021 Financial Statements.

Adjusted Earnings in Q3 2021 was \$37.8 million, representing basic adjusted earnings per share of \$0.18, compared to the revised Q3 2020 adjusted earnings of \$59.1 million, and basic adjusted earnings per share of \$0.28. Q3 2021 adjusted earnings excludes, among other items, investment losses of \$25.3 million (Q3 2020: gains of \$13.0 million). A reconciliation of adjusted earnings for the three and nine months ended September 30, 2021 and 2020, to the net earnings for each period is included in the "Alternative Performance (Non-GAAP) Measures" section of this MD&A.



The following chart illustrates the key factors leading to the change in adjusted earnings from Q3 2020 to Q3 2021:





(1) Commencing in Q1 2021, gains and losses recognized in relation to certain equity investments owned by the Company, and included in Investment income (loss) in the Company's financial statements, are being excluded from Adjusted Earnings. This change was based on the increase in both the magnitude and volatility of these investments having a larger impact to the Company's net income in recent years, and Management's belief that these fair-market-values are neither under the control of Management nor representative of normal course operating results. The comparative period's adjusted earnings have been revised to conform to this change and thus differ from that previously reported.



#### Income Statement: YTD 2021 vs. YTD 2020

**Net earnings** of \$83.9 million were recorded in YTD 2021 compared to net earnings of \$7.4 million in YTD 2020, which corresponds to basic earnings per share of \$0.40 and \$0.04, respectively.

The following table highlights the difference between net earnings in YTD 2021 compared with YTD 2020:

Net earnings, nine months ended September 30, 2020	\$	7,437	Note
Revenue:			
Increased realized metal prices	\$ 166,307		
Higher quantities of metal sold	145,983		
Increased direct selling costs	(13,081)		
Decreased negative settlement adjustments	3,020		
Total increase in revenue		302,229	(1)
Cost of sales:			
Increased production costs and increased royalty charges	\$ (183,523)		(2)
Increased depreciation and amortization	(49,812)		(3)
Total increase in cost of sales		(233,335)	
Increased investment loss		(85,175)	(4)
Decreased care and maintenance costs		72,836	(5)
Increased net gain on asset sales, and derivatives		42,129	(6)
Increased income tax expense		(32,886)	(7)
Increased income from equity investees		5,869	(8)
Decreased other expense		5,133	(9)
Decreased interest and finance expense		2,907	
Increased foreign exchange loss		(1,353)	
Increased general and administrative expense		(903)	
Increased exploration and project development expense		(990)	
Net earnings, nine months ended September 30, 2021	\$	83,898	

(1) **Revenue** in YTD 2021 was \$302.2 million higher than in YTD 2020 as a result of the increase in both quantities of metal sold and prices realized. YTD 2021 realized silver and gold prices were 35% and 5% higher, respectively, than those in YTD 2020, which had the largest period-over-period impact on revenue. Realized zinc, lead and copper prices increased by 38%, 19%, and 57%, respectively, and also contributed to higher revenues. Higher quantities of metal sold reflect the previously discussed increase in year-over-year quantities of metal produced, with the exception of silver ounces sold, which were flat year-over-year, largely as a result of a build-up in inventories in the current year as opposed to a release of inventories in the prior year. In the current year, the build-up is largely related to delays in transport and shipping schedules at La Colorada during 2021, which are expected to normalize by the end of 2021.

The following table reflects the metal prices realized by the Company and the quantities of metal sold during each period:

	 Realized Me	etal Prices (1)	Quantities of Metal Sold (2)				
	Nine mon Septem			Nine months ended September 30,			
	2021	2020	2021	2020			
Silver	\$ 25.68	\$ 19.06	12,403	12,585			
Gold	\$ 1,792	\$ 1,711	432.2	371.6			
Zinc	\$ 2,891	\$ 2,099	32.8	21.2			
Lead	\$ 2,165	\$ 1,816	12.8	11.0			
Copper	\$ 9,204	\$ 5,860	5.6	2.5			

<sup>(1)</sup> Metal price stated as dollars per ounce for silver and gold, and dollars per tonne for zinc, lead and copper, inclusive of final settlement adjustments on concentrate sales.

<sup>(2)</sup> Metal quantities stated as koz for silver and gold and kt for zinc, lead and copper.

#### **Management Discussion and Analysis**



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

- (2) **Production and royalty costs** in YTD 2021 were \$183.5 million higher than in YTD 2020. The increase was attributable to increases in production and royalty costs of \$172.1 million and \$11.5 million, respectively. The 35% increase in production costs is mainly due to: (i) a \$121.1 million increase in Silver Segment production costs, excluding NRV inventory adjustments and the Dolores mine from both periods, reflecting a full nine months of operations in 2021 without COVID-19 related mine suspensions and related care and maintenance costs, the previously described increase in operating costs at La Colorada, increased mining rates at the COSE and Joaquin deposits, and the impact from COVID and Inflationary Costs; and, (ii) a \$56.6 million increase in Gold Segment production costs inclusive of the Dolores mine in both periods, largely from increased quantities of metal sold and the impact from COVID and Inflationary Costs.
- (3) **D&A expense** was \$49.8 million higher than YTD 2020, primarily from increased quantities of metal sold due to reduced volumes sold in 2020 given the COVID-19 related mine suspensions.
- (4) Investment losses were \$53.6 million in YTD 2021, an \$85.2 million negative variance relative to YTD 2020 investment income of \$31.5 million. Investment gains and losses in both periods reflect fair value "mark-to-market" adjustments and realized gains on the Company's equity investments, especially New Pacific Metals Corp. YTD 2020 includes a gain on the sale of 10.4 million shares in the Company's equity investment in Maverix.
- (5) Care and maintenance costs totaled \$22.5 million in YTD 2021, which was a \$72.8 million decrease from YTD 2020, and reflects the previously discussed COVID-19 related mine suspensions in 2020. Care and maintenance costs in YTD 2021 related only to the Escobal operation and the Navidad project.
- (6) **Net gain on asset sales, and derivatives** was \$42.1 million higher in YTD 2021 compared to YTD 2020. In YTD 2021, the Company recognized a \$3.8 million gain on derivatives, primarily from its diesel and CAD hedge contracts, partially offset by losses on its PEN, copper and MXN contracts, and a \$32.7 million gain from asset sales, primarily related to the sale of the Waterloo exploration stage asset. In YTD 2020, the Company recorded a net loss of \$3.7 million on its MXN, PEN and CAD hedge contracts, partially offset by a gain in the diesel contract.
- (7) **Income tax expense** of \$118.0 million in YTD 2021 was \$32.9 million higher than the \$85.1 million in YTD 2020. The higher tax expense largely reflects the increase in income before tax of \$109.3 million.
- (8) **Income from equity investees** in YTD 2021 was \$4.1 million compared to a loss of \$1.8 million in YTD 2020, which is attributable to the Company recording its portion of income and loss from equity investees.
- (9) **Other expense** in YTD 2021 was \$2.5 million compared to other expense of \$7.6 million in YTD 2020. The 2020 expenses included transactions costs from the sale of investments, which exceed the 2021 expenses associated with various legal provisions.

#### Statement of Cash Flows: YTD 2021 vs. YTD 2020

Cash flow from operations in YTD 2021 was \$274.0 million, \$17.7 million less than the \$291.7 million generated in YTD 2020. The decrease was mostly related to a \$139.8 million negative impact from a build-up in working capital and a \$47.3 million increase in income taxes paid, which more than offset the \$115.2 million increase in cash mine operating earnings and a \$57.0 million decrease in mine care and maintenance expenditures exclusive of associated depreciation.

Working capital changes in YTD 2021 resulted in a \$61.4 million use of cash, primarily reflecting a \$65.8 million build-up in inventories. The inventory build-up was largely the result of increased inventories contained in leach pads, particularly at Dolores and Shahuindo, which should normalize through 2022. YTD 2020 working capital changes were a source of cash of \$78.4 million, which largely reflected reductions in trade and other receivable balances of \$63.1 million.

**Investing activities** utilized \$120.3 million in YTD 2021, primarily related to the \$173.3 million spent on mineral properties, plant and equipment at the Company's mines and projects, which was partially offset by the \$44.7 million from the disposition of certain royalty assets and the deposits on the Waterloo Sale.



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

In YTD 2020, investing activities utilized only \$43.8 million, as the \$124.9 million spent on mineral properties, plant and equipment at the Company's mines and projects was largely offset by \$73.8 million source of cash from the sale of short-term investments, primarily in New Pacific Metals Corp., a partial disposition of the Company's interest in Maverix, net of the exercise of warrants associated with that transaction, and the \$10.4 million in proceeds from the sale of certain non-core exploration properties.

**Financing activities** in YTD 2021 utilized \$60.9 million compared to a \$216.1 million use of cash in YTD 2020. Financing activities in YTD 2021 were primarily related to \$50.5 million in dividends to shareholders, and \$9.0 million of lease repayments. Financing activities in YTD 2020 primarily consisted of a net \$185.0 million repayment on the Credit Facility, \$31.5 million paid as dividends to shareholders and \$9.9 million of lease repayments.

# Adjusted Earnings: YTD 2021 vs YTD 2020

Adjusted earnings is a non-GAAP measure. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed description of "adjusted earnings", and a reconciliation of these measures to the Q3 2021 Financial Statements.

**Adjusted Earnings** in YTD 2021 were \$121.8 million, representing basic adjusted earnings per share of \$0.58, which was \$30.5 million, or \$0.15 per share, higher than revised YTD 2020 adjusted earnings of \$91.4 million, and basic adjusted earnings per share of \$0.43.

The following chart illustrates the key factors leading to the change in adjusted earnings from YTD 2020 to YTD 2021:

#### \$500.0 \$10.1 \$146.0 \$400.0 \$300.0 \$169.3 \$200.0 \$121.8 \$(246.2) \$91.4 \$(33.3) \$100.0 \$(13.1) \$(2.4) Ś— Increased Increased Increased Other YTD 2021 Revised Increased Increased Increased YTD 2020 realized Selling adjusted metal quantities direct tax adjusted prices of metal derivative operating Costs earnings expense earnings(1) and sold income cost of positive sales and concentrate DDA settlement adjustments

# Adjusted Earnings Reconciliation - YTD 2020 to YTD 2021 (\$ millions)

(1) Commencing in Q1 2021, gains and losses recognized in relation to certain equity investments owned by the Company, and included in Investment income (loss) in the Company's financial statements, are being excluded from Adjusted Earnings. This change was based on the increase in both the magnitude and volatility of these investments having a larger impact to the Company's net income in recent years, and Management's belief that these fair-market-values are neither under the control of Management nor representative of normal course operating results. The comparative period's adjusted earnings have been revised to conform to this change and thus differ from that previously reported.



# LIQUIDITY AND CAPITAL POSITION

Liquidity and Capital Measures (in \$000s)	Se	otember 30, 2021	J	une 30, 2021	Dec. 31, 2020	Q3 2021 Change	YTD 2021 Change
Cash and cash equivalents ("Cash")	\$	257,509	\$	157,125	\$ 167,113	\$ 100,384 \$	90,396
Short-term Investments	\$	57,938	\$	83,242	\$ 111,946	\$ (25,304) \$	(54,008)
Cash and Short-term investments	\$	315,447	\$	240,367	\$ 279,059	\$ 75,080 \$	36,388
Working Capital	\$	618,761	\$	603,100	\$ 495,168	\$ 15,661 \$	123,593
Credit Facility committed amount	\$	500,000	\$	500,000	\$ 500,000	\$ <b>-</b> \$	_
Credit Facility amounts drawn	\$	_	\$	_	\$ _	\$ <b>-</b> \$	_
Shareholders' equity	\$	2,639,114	\$	2,640,159	\$ 2,605,839	\$ (1,045) \$	33,275
Total debt <sup>(1)</sup>	\$	44,977	\$	47,696	\$ 33,565	\$ (2,719) \$	11,412
Capital (2)	\$	2,368,644	\$	2,447,488	\$ 2,360,345	\$ (78,844) \$	8,299

- (1) Total debt is a non-GAAP measure calculated as the total of amounts drawn on the Credit Facility, finance lease liabilities and loans payable. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed description of the calculations.
- (2) Capital is a non-GAAP measure and consists of shareholders' equity and debt net of cash and cash equivalents and short term investments. Please refer to the "Alternative Performance (Non-GAAP) Measures" section of this MD&A for a detailed description of the calculations.

# **Liquidity and Capital Resources**

The Company's cash and short term investments increased by \$75.1 million during Q3 2021. The increase was driven by a \$100.4 million increase in cash and cash equivalents from strong operating cash flow partially offset by a \$25.3 million negative mark-to-market to the Company's investments, primarily related to New Pacific Metals Corp.

The increase in cash and cash equivalents was due to cash mine operating earnings of \$184.5 million, which was sufficient to fund corporate overhead, exploration and care and maintenance expenses, tax payments, and investing and financing activities, which mostly related to payments for property, plant and equipment and dividends, respectively. In addition to strong cash mine operating earnings, a \$23.0 million source of cash from non-cash working capital changes and a \$29.9 million cash inflow from the sale of mineral properties, plant and equipment, largely related to the sale of the Waterloo property.

Pan American's investment objectives for its cash balances are to preserve capital, to provide liquidity and to maximize returns. The Company's strategy to achieve these objectives is to invest excess cash balances in a portfolio of primarily fixed income instruments with specified credit rating targets established by the Board of Directors, and by diversifying the currencies in which it maintains its cash balances. The Company does not own any asset-backed commercial paper or other similar, known, at-risk investments in its investment portfolio.

Working capital of \$618.8 million at September 30, 2021 was \$15.7 million higher than working capital of \$603.1 million at June 30, 2021. The increase is primarily driven by the increase in cash and short term investments described above, which offset the previously described decrease in inventories and an increase in accounts payable balances. The Company also maintains an equity investment in Maverix that was valued at \$116.1 million based on the September 30, 2021 New York Stock Exchange closing share price of \$4.47.

As of September 30, 2021, the Company was in compliance with all financial covenants under the \$500 million revolving Sustainability-Linked Credit Facility, which was undrawn. The borrowing costs under the Company's Sustainability-Linked Credit Facility are based on the Company's leverage ratio subject to pricing adjustments based on sustainability performance ratings and scores at either (i) LIBOR plus 1.825% to 2.80% or; (ii) The Bank of Nova Scotia's Base Rate on U.S. dollar denominated commercial loans plus 0.825% to 1.80%. Undrawn amounts under the Sustainability-Linked Credit Facility are subject to a stand-by fee of 0.41% to 0.63% per annum, dependent on the Company's leverage ratio and subject pricing adjustments based on sustainability performance ratings and scores. The Company's Sustainability-Linked Credit Facility matures on August 8, 2025.



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

The net cash generated from the sales of metal production provides our primary source of cash flows, and we do not currently expect to experience payment delinquencies from our metal sales counterparties during the COVID-19 crisis, though the impact of COVID-19 on the credit risk associated with our counterparties cannot be determined with any degree of certainty.

The Company's financial position at September 30, 2021, and the operating cash flows that are expected over the next twelve months, lead Management to believe that the Company's liquid assets are sufficient to satisfy our 2021 working capital requirements, fund currently planned capital expenditures, and to discharge liabilities as they come due. The Company remains well positioned to take advantage of strategic opportunities as they become available. Liquidity risks are discussed further in the "Risks and Uncertainties" section of this MD&A.

In the normal course of business, the Company enters into contracts that give rise to commitments for future minimum payments, details of which are described in Note 9(f)(ii) of the 2020 Financial Statements, and in the Liquidity and Capital Position section of the Company's annual 2020 Management Discussion and Analysis (the "2020 Annual MD&A"). Since December 31, 2020, there have been no significant changes to these contractual obligations and commitments.

The impact of inflation on the Company's financial position, operational performance, or cash flows over the next twelve months cannot be determined with any degree of certainty due to a number of uncertainties, including those related to the COVID-19 business disruptions.

# **Outstanding Share Amounts**

As at September 30, 2021, the Company had approximately 0.3 million stock options outstanding (each exercisable for one common share of the Company), with exercise prices in the range of CAD \$9.76 to CAD \$41.62 and a weighted average life of 35 months. Approximately 0.2 million of the stock options were vested and exercisable at September 30, 2021, with an average weighted exercise price of CAD \$16.93 per share.

The following table sets out the common shares and options outstanding as at the date of this MD&A:

	Outstanding as at November 9, 2021
Common shares	210,312,984
Options	246,997
Total	210,559,981

As part of the consideration payable to Tahoe shareholders in connection with the acquisition of Tahoe, Tahoe shareholders received contingent consideration in the form of one contingent value right ("CVR") for each Tahoe share. Each CVR has a 10 year term and will be exchanged for 0.0497 of a Pan American share upon first commercial shipment of concentrate following restart of operations at the Escobal mine. The Company issued an aggregate of 313,887,490 CVRs.

# **CLOSURE AND DECOMMISSIONING COST PROVISION**

The estimated future closure and decommissioning costs are based principally on the requirements of relevant authorities and the Company's environmental policies. The provision is measured using management's assumptions and estimates for future cash outflows. The Company accrues these costs, which are determined by discounting costs using rates specific to the underlying obligation. Upon recognition of a liability for the closure and decommissioning costs, the Company capitalizes these costs to the related mine and amortizes such amounts over the life of each mine on a unit-of-production basis except in the case of exploration projects for which the offset to the liability is expensed. The accretion of the discount due to the passage of time is recognized as an increase in the liability and a finance expense.

The total inflated and undiscounted amount of estimated cash flows required to settle the Company's estimated future closure and decommissioning costs as of September 30, 2021 was \$369.4 million (December 31, 2020 - \$330.6 million) using inflation rates of between 1% and 4% (December 31, 2020 - between 0% and 4%). The



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

inflated and discounted provision on the statement of financial position as at September 30, 2021 was \$213.0 million (December 31, 2020 - \$235.1 million), using discount rates between 0% and 9% (December 31, 2020 - between 0% and 8%). Spending with respect to decommissioning obligations at Alamo Dorado and Manantial Espejo began in 2016, while the remainder of the obligations are expected to be paid through 2047, or later if the mine lives are extended. Revisions made to the reclamation obligations in Q3 2021 were primarily a result of increased inflation rates, increased discount rates from higher government debt yields, increased site disturbance from the ordinary course of operations at the mines, reclamation activities, and revisions to the estimates based on periodic reviews of closure plans and related costs, actual expenditures incurred, and closure activities completed. These obligations will be funded from operating cash flows, reclamation deposits, and cash on hand.

The accretion of the discount charged in Q3 2021 and YTD 2021 as finance expense was \$1.9 million and \$5.6 million, respectively (Q3 2020 and YTD 2020 - \$2.1 million and \$6.2 million, respectively). Reclamation expenditures incurred during Q3 2021 and YTD 2021 were \$2.5 million and \$4.3 million, respectively (Q3 2020 and YTD 2020 - \$0.7 million and \$1.7 million, respectively).

# **RELATED PARTY TRANSACTIONS**

The Company's related parties include its subsidiaries, associates over which it exercises significant influence, and key management personnel. During its normal course of operation, the Company enters into transactions with its related parties for goods and services.

Related party transactions with Maverix have been disclosed in Note 9 of the Q3 2021 Financial Statements. These transactions are in the normal course of operations and are measured at the amount of consideration established and agreed to by the parties which approximates fair value.

# **ALTERNATIVE PERFORMANCE (NON-GAAP) MEASURES**

#### **Per Ounce Measures**

Cash Costs and AISC are non-GAAP financial measures that do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies.

Pan American produces by-product metals incidentally to our silver and gold mining activities. We have adopted the practice of calculating a performance measure with the net cost of producing an ounce of silver and gold, our primary payable metals, after deducting revenues gained from incidental by-product production. This performance measurement has been commonly used in the mining industry for many years and was developed as a relatively simple way of comparing the net production costs of the primary metal for a specific period against the prevailing market price of that metal.

Silver segment Cash Costs and AISC are calculated net of credits for realized revenues from all metals other than silver ("silver segment by-product credits"), and are calculated per ounce of silver sold. Gold segment Cash Costs and AISC are calculated net of credits for realized silver revenues ("gold segment by-product credits"), and are calculated per ounce of gold sold. Consolidated Cash Costs and AISC are based on total silver ounces sold and are net of by-product credits from all metals other than silver ("silver basis consolidated by-product credits").

Cash costs per ounce metrics, net of by-product credits, is used extensively in our internal decision making processes. We believe the metric is also useful to investors because it facilitates comparison, on a mine-by-mine basis, notwithstanding the unique mix of incidental by-product production at each mine, of our operations' relative performance on a period-by-period basis, and against the operations of our peers in the silver industry. Cash costs per ounce is conceptually understood and widely reported in the mining industry.

We believe that AISC, also calculated net of by-products, is a comprehensive measure of the full cost of operating our consolidated business, given it includes the cost of replacing silver and gold ounces through exploration, the cost of ongoing capital investments (sustaining capital), general and administrative expenses, as well as other items that affect the Company's consolidated cash flow.



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

Due to the expected mine sequencing into a higher gold zone of the mine plan at Dolores, the Company has determined that the mine is better identified as a Gold Segment operation from 2021 onwards. Thus as of Q1 2021, Dolores Cash Costs and AISC are reported on a per ounce of gold basis and are included as part of the Gold Segment Cash Costs and AISC calculations. 2020 Dolores Cash Costs and AISC are reported on a per ounce of silver basis and are included as part of the Silver Segment Cash Costs and AISC calculations, as previously reported.

To facilitate a better understanding of these measure as calculated by the Company, the following table provides the detailed reconciliation of these measure to the applicable cost items, as reported in the consolidated financial statements for the respective periods.





				Three month							nths ended er 30, 2020		
				Сортонност	20, =0==	Co	nsolidated					Cor	nsolidated
(In thousands of USD, except as noted)	Silv	er Segment	Gold	Segment	Corporate	(sil	lver basis) <sup>(1)</sup>	Silver Segment	Gold Segn	nent	Corporate	(silv	ver basis) <sup>(1)</sup>
Production costs	\$	110,733	\$	158,695		\$	269,428	\$ 53,343	\$ 63	3,877	-	\$	117,220
Purchase Price Allocation Inventory Fair Value Adjustment		_		(119)			(119)	_		(557)			(557)
NRV inventory adjustments		(1,270)		(1,185)			(2,456)	22,643		_			22,643
On-site direct operating costs		109,462		157,392			266,854	75,986	63	,320			139,306
Royalties		3,379		5,471			8,850	6,291	1	,643			7,933
Smelting, refining and direct selling charges <sup>(2)</sup>		17,149		40			17,189	14,003		29			14,032
Cash cost of sales before by-product credits		129,990		162,903			292,892	96,280	64	,992			161,271
Silver segment by-product credits <sup>(2)</sup>		(79,789)		_			_	(69,150)		_			_
Gold segment by-product credits <sup>(2)</sup>		_		(15,859)			_	_	(1	,665)			_
Consolidated silver basis by-product credits <sup>(1)(2)</sup>		_		_			(363,771)	_		_			(221,784)
Cash Costs	\$	50,201	\$	147,044		\$	(70,879)	\$ 27,130	\$ 63	3,327		\$	(60,514)
NRV inventory adjustments		1,270		1,185			2,456	(22,643)		_			(22,643)
Sustaining capital		15,532		37,376			52,908	16,925	19	,428			36,352
Exploration and project development		1,136		773	504		2,412	203		876	759		1,839
Reclamation cost accretion		504		1,129	235		1,868	1,225		750	91		2,065
General and administrative expense		_		_	9,080	)	9,080	_		_	10,367		10,367
All-in sustaining costs	\$	68,643	\$	187,507 \$	9,819	\$	(2,155)	\$ 22,840	\$ 84	,381	\$ 11,217	\$	(32,533)
Silver segment silver ounces sold (koz)		4,211		_			_	3,800		_			_
Gold segment gold ounces sold (koz)		_		160			_	_		80			_
Total silver ounces sold (koz) <sup>(1)</sup>		_		_			4,869	_		_			3,864
Cash costs per ounce sold	\$	11.92	\$	922				\$ 7.14	\$	793			
AISC per ounce sold	\$	16.30	\$	1,176		\$	(0.44)	\$ 6.01	\$ 1	,057		\$	(8.42)
AISC per ounce sold (excluding NRV inventory adjustments)	\$	16.00	\$	1,168		\$	(0.95)	\$ 11.97	\$ 1	.,057		\$	(2.56)





AISC per ounce sold (excluding NRV inventory adjustments)	\$	16.52	\$	1,166		\$	(0.14)	\$ 12.52	\$ 1,007		\$	(1.04)
AISC per ounce sold	\$	16.51	\$	1,135		\$	(1.18)	\$ 11.75	\$ 1,007		\$	(1.79)
Cash costs per ounce sold	\$	12.28	•	879				\$ 7.39	•			
Total silver ounces sold (koz) <sup>(1)</sup>		_		_			12,403	_	_			12,585
Gold segment gold ounces sold (koz)		_		408			_	_	286			_
Silver segment silver ounces sold (koz)		10,361		_			_	12,346	_			_
All-in sustaining costs	\$	171,037	\$	463,323 \$	29,253	\$	(14,688)	\$ 145,090	\$ 287,784	\$ 28,537	\$	(22,469)
General and administrative expense					26,597		26,597			25,694		25,694
Reclamation cost accretion		1,513		3,387	706		5,606	3,673	2,247	278		6,199
Exploration and project development		2,289		2,756	1,950		6,995	878	2,563	2,565		6,005
Sustaining capital		40,211		111,132			151,342	58,786	51,253			110,038
NRV inventory adjustments		(179)		(12,755)			(12,933)	(9,434)	_			(9,434)
Cash Costs	\$	127,204	\$	358,802		\$	(192,296)	\$ 91,187	\$ 231,721		\$	(160,971)
Consolidated silver basis by-product credits <sup>(1)(2)</sup>		_		_			(948,999)					(715,370)
Gold segment by-product credits <sup>(2)</sup>		_		(52,574)			_	_	(4,469)			_
Silver segment by-product credits <sup>(2)</sup>		(218,123)		_			_	(227,022)	_			_
Cash cost of sales before by-product credits		345,327		411,376			756,703	318,209	236,190			554,398
Smelting, refining and direct selling charges <sup>(2)</sup>		52,317		138			52,455	39,266	108			39,374
Royalties		15,280		14,547			29,827	13,441	4,930			18,371
On-site direct operating costs		277,730		396,692			674,422	265,502	231,152			496,653
NRV inventory adjustments		179		12,755			12,933	9,434	(2,730)			9,434
Purchase Price Allocation Inventory Fair Value Adjustment				(549)			(549)		(2,750)			(2,750)
Production costs	\$	277,552	\$	384,486		\$	662,037	\$ 256,068	\$ 233,902		\$	489,970
(In thousands of USD, except as noted)	Silve	r Segment	Gold	Segment	Corporate		(4)	Silver Segment	Gold Segment	Corporate		er basis) <sup>(1)</sup>
				September .	30, 2021	Col	nsolidated		Зерсенные	30, 2020	Con	solidated
	Nine months ended September 30, 2021 Nine months ended September 30, 2020											

<sup>(1)</sup> Consolidated silver basis calculated by treating all revenues from metals other than silver, including gold, as a by-product credit in Cash Costs. Consolidated silver basis by-product credits include all silver segment by-product credits, as well as gold revenues from the Gold Segment mines as by-products. Total silver ounces sold likewise includes silver ounces sold from Gold Segment operations.

<sup>(2)</sup> Included in the revenue line of the consolidated income statements. By-product credits are reflective of realized metal prices for the applicable periods.



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

Sustaining capital is included in AISC, while capital related to growth projects or acquisitions (referred to by the Company as project or investment capital) is not. Inclusion of only sustaining capital in the AISC measure reflects the capital costs associated with current ounces sold as opposed to project capital, which is expected to increase future production. The project capital excluded in the reconciliation below is further described in the "Project Development Update" section of this MD&A.

Reconciliation of payments for mineral properties, plant and equipment and sustaining capital		nths ended nber 30,		nths ended nber 30,
(in thousands of USD)	2021	2020	2021	2020
Payments for mineral properties, plant and equipment <sup>(1)</sup>	\$ 62,190	\$ 38,832	\$ 173,331	\$ 124,920
Add/(Subtract)				
Lease Payments <sup>(1)</sup>	3,145	2,880	8,980	9,921
Repayment of loans <sup>(2)</sup>	850	_	850	_
Investment (non-sustaining) capital	(13,277)	(5,359)	(31,819	(24,803)
Sustaining Capital	\$ 52,908	\$ 36,352	\$ 151,342	\$ 110,038

<sup>(1)</sup> As presented on the consolidated statements of cash flows.

<sup>(2)</sup> As presented on the consolidated statements of cash flows. Related to repayments of construction loans for leach pad expansions in Peru.



# **Silver Segment Cash Costs and AISC by mine:**

# **SILVER SEGMENT**

# Three months ended September 30, 2021

(In thousands of USD, except as noted)	La	Colorada	Huaron	Morococha	San Vicente	Manantial Espejo	C	onsolidated Silver Segment
Production Costs	\$	28,222	\$ 25,702	\$ 18,687	\$ 6,599	\$ 31,523	\$	110,733
NRV inventory adjustments		_	_	_	_	(1,270)		(1,270)
On-site direct operating costs		28,222	25,702	18,687	6,599	30,253		109,462
Royalties		52	_	_	2,597	729		3,379
Smelting, refining & direct selling costs		3,624	6,016	4,746	1,029	1,734		17,149
Cash Costs before by-product credits		31,898	31,718	23,433	10,225	32,715		129,990
Silver segment by-product credits		(12,325)	(27,132)	(19,087)	(4,193)	(17,053)		(79,789)
Cash Costs	\$	19,573	\$ 4,587	\$ 4,346	\$ 6,032	\$ 15,663	\$	50,201
NRV inventory adjustments		_	_	_	_	1,270		1,270
Sustaining capital		7,992	2,744	1,963	1,480	1,353		15,532
Exploration and project development		927	_	209	_	_		1,136
Reclamation cost accretion		113	139	75	65	112		504
All-in sustaining costs	\$	28,604	\$ 7,470	\$ 6,593	\$ 7,577	\$ 18,398	\$	68,643
Silver segment silver ounces sold (koz)		1,548	978	517	358	810		4,211
Cash cost per ounce sold	\$	12.65	\$ 4.69	\$ 8.41	\$ 16.84	\$ 19.33	\$	11.92
AISC per ounce sold	\$	18.48	\$ 7.63	\$ 12.76	\$ 21.16	\$ 22.71	\$	16.30
AISC per ounce sold (excluding NRV inventory adjustments)	\$	18.48	\$ 7.63	\$ 12.76	\$ 21.16	\$ 21.14	\$	16.00

## **SILVER SEGMENT**

# Three months ended September 30, 2020

(In thousands of USD, except as noted)	La	Colorada	Dolores	Huaron		Morococha	San Vicente	r	Manantial Espejo	 nsolidated Silver Segment
Production Costs	\$	17,819	\$ 6,968 \$	4,149	\$	2,836	\$ 7,833	\$	13,738	\$ 53,343
NRV inventory adjustments		_	20,505	_		189	_		1,949	22,643
On-site direct operating costs		17,819	27,472	4,149		3,025	7,833		15,687	75,986
Royalties		121	1,139	(35)	)	_	4,548		518	6,291
Smelting, refining & direct selling costs		5,615	17	2,733		1,415	2,685		1,538	14,003
Cash Costs before by-product credits		23,555	28,628	6,847		4,440	15,066		17,743	96,280
Silver segment by-product credits		(14,338)	(32,186)	(7,115)	)	(3,668)	(2,382)		(9,461)	(69,150)
Cash Costs	\$	9,217	\$ (3,557) \$	(268)	) \$	773	\$ 12,684	\$	8,282	\$ 27,130
NRV inventory adjustments		_	(20,505)	_		(189)	_		(1,949)	(22,643)
Sustaining capital		4,727	7,408	1,730		974	1,330		756	16,925
Exploration and project development		95	65	_		43	_		_	203
Reclamation cost accretion		143	660	144		84	71		123	1,225
All-in sustaining costs	\$	14,182	\$ (15,929) \$	1,605	\$	1,685	\$ 14,085	\$	7,211	\$ 22,840
Silver segment silver ounces sold (koz)		1,408	695	278		127	702		590	3,800
Cash cost per ounce sold	\$	6.54	\$ (5.12) \$	(0.97)	) \$	6.07	\$ 18.08	\$	14.03	\$ 7.14
AISC per ounce sold	\$	10.07	\$ (22.92) \$	5.78	\$	13.23	\$ 20.08	\$	12.22	\$ 6.01
AISC per ounce sold (excluding NRV inventory adjustments)	\$	10.07	\$ 6.58 \$	5.78	\$	14.71	\$ 20.08	\$	15.52	\$ 11.97



## **SILVER SEGMENT**

# Nine months ended September 30, 2021

(In thousands of USD, except as noted)	La Colorada	Huaron	Morod	cocha	S	an Vicente	ı	Manantial Espejo	C	onsolidated Silver Segment
Production Costs	\$ 47,732	\$ 68,212	\$	56,463	\$	28,837	\$	76,308	\$	277,552
NRV inventory adjustments	_	_		_		_		179		179
On-site direct operating costs	47,732	68,212		56,463		28,837		76,486		277,730
Royalties	251	_		_		13,046		1,983		15,280
Smelting, refining & direct selling costs	7,421	17,133		15,529		6,805		5,428		52,317
Cash Costs before by-product credits	55,404	85,346		71,991		48,688		83,897		345,327
Silver segment by-product credits	(28,344)	(75,946)	(	54,407)		(19,190)		(40,236)		(218,123)
Cash Costs	\$ 27,060	\$ 9,400	\$	17,585	\$	29,498	\$	43,661	\$	127,204
NRV inventory adjustments	_	_		_		_		(179)		(179)
Sustaining capital	19,660	6,905		5,773		2,871		5,002		40,211
Exploration and project development	2,017	_		271		_		_		2,289
Reclamation cost accretion	339	418		224		196		337		1,513
All-in sustaining costs	\$ 49,076	\$ 16,723	\$	23,853	\$	32,566	\$	48,820	\$	171,037
Silver segment silver ounces sold (koz)	2,652	2,304		1,568		1,783		2,055		10,361
Cash cost per ounce sold	\$ 10.20	\$ 4.08	\$	11.22	\$	16.54	\$	21.25	\$	12.28
AISC per ounce sold	\$ 18.50	\$ 7.26	\$	15.22	\$	18.26	\$	23.76	\$	16.51
AISC per ounce sold (excluding NRV inventory adjustments)	\$ 18.50	\$ 7.26	\$	15.22	\$	18.26	\$	23.85	\$	16.52

## **SILVER SEGMENT**

# Nine months ended September 30, 2020

(In thousands of USD, except as noted)	La	Colorada	Dolores	Huaron	r	Morococha	San V	icente	N	/lanantial Espejo	nsolidate d Silver segment
Production Costs	\$	47,004	\$ 102,435 \$	23,170	\$	18,561	\$ 1	19,485	\$	45,413	\$ 256,068
NRV inventory adjustments		_	6,463	_		_		_		2,970	9,434
On-site direct operating costs		47,004	108,898	23,170		18,561	1	19,485		48,383	265,502
Royalties		408	5,683	(15)	)	_		6,165		1,200	13,441
Smelting, refining & direct selling costs		13,666	53	10,377		5,937		4,960		4,273	39,266
Cash Costs before by-product credits		61,078	114,634	33,532		24,498	3	30,610		53,856	318,209
Silver segment by-product credits		(33,461)	(115,308)	(27,993)	)	(18,004)		(5,161)		(27,093)	(227,022)
Cash Costs	\$	27,617	\$ (674) \$	5,539	\$	6,493	\$ 2	25,449	\$	26,764	\$ 91,187
NRV inventory adjustments		_	(6,463)	_		_		_		(2,970)	(9,434)
Sustaining capital		12,921	32,083	3,724		4,040		3,487		2,531	58,786
Exploration and project development		556	214	_		108		_		_	878
Reclamation cost accretion		428	1,980	432		252		213		368	3,673
All-in sustaining costs	\$	41,521	\$ 27,140 \$	9,695	\$	10,893	\$ 2	29,148	\$	26,693	\$ 145,090
Silver segment silver ounces sold (koz)		3,963	3,104	1,146		590		1,699		1,843	12,346
Cash cost per ounce sold	\$	6.97	\$ (0.22) \$	4.83	\$	11.00	\$	14.97	\$	14.52	\$ 7.39
AISC per ounce sold	\$	10.48	\$ 8.74 \$	8.46	\$	18.46	\$	17.15	\$	14.48	\$ 11.75
AISC per ounce sold (excluding NRV inventory adjustments)	\$	10.48	\$ 10.82 \$	8.46	\$	18.46	\$	17.15	\$	16.10	\$ 12.52



# **Gold Segment Cash Costs and AISC by mine:**

GOLD SEGMENT			T	hree months	s e	nded Septer	nb	er 30, 2021		
(In thousands of USD, except as noted)		Dolores		Shahuindo		La Arena		Timmins	C	onsolidated Gold Segment
Production Costs	\$	50,438			Ś		Ś	46,613	Ś	
Purchase Price Allocation Inventory Fair Value Adjustment	7	_	т	(119)				_	Ť	(119)
NRV inventory adjustments		(1,185)		` _		_		_		(1,185)
On-site direct operating costs		49,253		36,145		25,380		46,613		157,392
Royalties		3,698		_		_		1,773		5,471
Smelting, refining & direct selling costs		9		_		_		31		40
Cash Costs before by-product credits		52,960		36,145		25,380		48,417		162,903
Gold segment by-product credits		(14,140)		(1,399)		(231)		(88)		(15,859)
Cash Costs of Sales	\$	38,819	\$	34,746	\$	25,149	\$	48,329	\$	147,044
NRV inventory adjustments		1,185		_		_		_		1,185
Sustaining capital		11,214		8,269		8,258		9,634		37,376
Exploration and project development		13		_		_		760		773
Reclamation cost accretion		701		263		150		15		1,129
All-in sustaining costs	\$	51,933	\$	43,279	\$	33,557	\$	58,738	\$	187,507
Gold segment gold ounces sold		50,639		45,512		27,056		36,300		159,507
Cash cost per ounce sold	\$	767	\$	763	\$	930	\$	1,331	\$	922
AISC per ounce sold	\$	1,026	\$	951	\$	1,240	\$	1,618	\$	1,176
AISC per ounce sold (excluding NRV inventory adjustments)	\$	1,002	\$	951	\$	1,240	\$	1,618	\$	1,168

#### **GOLD SEGMENT**

## Three months ended September 30, 2020

(In thousands of USD, except as noted)	Shahuindo	La Arena	Timmins	Consolidated Gold Segment
Production Costs	\$ 16,877	\$ 14,420	\$ 32,581	
Purchase Price Allocation Inventory Fair Value Adjustment	(523)	(35)	_	(557)
NRV inventory adjustments	_	_	_	_
On-site direct operating costs	16,354	14,385	32,581	63,320
Royalties	_	_	1,643	1,643
Smelting, refining & direct selling costs	_	_	29	29
Cash Costs before by-product credits	16,354	14,385	34,253	64,992
Gold segment by-product credits	(1,523)	(45)	(97)	(1,665)
Cash Costs of Sales	\$ 14,831	\$ 14,340	\$ 34,156	\$ 63,327
NRV inventory adjustments	_	_	_	_
Sustaining capital	4,469	9,510	5,449	19,428
Exploration and project development	_	_	876	876
Reclamation cost accretion	404	295	51	750
All-in sustaining costs	\$ 19,704	\$ 24,145	\$ 40,532	\$ 84,381
Gold segment gold ounces sold	31,973	17,132	30,750	79,855
Cash cost per ounce sold	\$ 464	\$ 837	\$ 1,111	\$ 793
AISC per ounce sold	\$ 616	\$ 1,409	\$ 1,318	\$ 1,057
AISC per ounce sold (excluding NRV inventory adjustments)	\$ 616	\$ 1,409	\$ 1,318	\$ 1,057



## **GOLD SEGMENT**

# Nine months ended September 30, 2021

(In thousands of USD, except as noted)	Dolores	Sh	ahuindo	La	a Arena	Timmins	onsolidated Gold Segment
Production Costs	\$ 111,368	\$	80,775	\$	62,038	\$ 130,304	\$ 384,486
Purchase Price Allocation Inventory Fair Value Adjustment	_		(543)		(6)	_	(549)
NRV inventory adjustments	12,755		_		_	_	12,755
On-site direct operating costs	124,123		80,232		62,033	130,304	396,692
Royalties	9,468		_		_	5,080	14,547
Smelting, refining & direct selling costs	33		_		_	105	138
Cash Costs before by-product credits	133,623		80,232		62,033	135,488	411,376
Gold segment by-product credits	(47,153)		(4,367)		(737)	(317)	(52,574)
Cash Costs of Sales	\$ 86,470	\$	75,866	\$	61,296	\$ 135,171	\$ 358,802
NRV inventory adjustments	(12,755)		_		_	_	(12,755)
Sustaining capital	28,469		19,700		35,484	27,479	111,132
Exploration and project development	189		_		_	2,566	2,756
Reclamation cost accretion	2,103		789		450	46	3,387
All-in sustaining costs	\$ 104,477	\$	96,354	\$	97,229	\$ 165,262	\$ 463,323
Gold segment gold ounces sold	123,729		99,926		82,565	102,000	408,220
Cash cost per ounce sold	\$ 699	\$	759	\$	742	\$ 1,325	\$ 879
AISC per ounce sold	\$ 844	\$	964	\$	1,178	\$ 1,620	\$ 1,135
AISC per ounce sold (excluding NRV inventory adjustments)	\$ 947	\$	964	\$	1,178	\$ 1,620	\$ 1,166

**GOLD SEGMENT** 

Nine months ended September 30, 2020

(In thousands of USD, except as noted)	:	Shahuindo	La Arena	Timmins	Consolidat Gold Segme	
Production Costs	\$	74,481 \$	48,879	\$ 110,542	2 \$ 233,	,902
Purchase Price Allocation Inventory Fair Value Adjustment		(2,437)	(312)	(2	1) (2,	,750)
NRV inventory adjustments		_	_	_	-	_
On-site direct operating costs		72,044	48,567	110,54	l 231,	,152
Royalties		_	_	4,930	0 4,	,930
Smelting, refining & direct selling costs		_	_	108	3	108
Cash Costs before by-product credits		72,044	48,567	115,579	236	,190
Gold segment by-product credits		(3,830)	(378)	(263	1) (4)	,469)
Cash Costs of Sales	\$	68,214 \$	48,189	\$ 115,318	3 \$ 231,	,721
NRV inventory adjustments		_	_	_	-	_
Sustaining capital		15,786	24,294	11,174	4 51,	,253
Exploration and project development		(5)	_	2,568	3 2,	,563
Reclamation cost accretion		1,211	884	152	2 2,	,247
All-in sustaining costs	\$	85,206 \$	73,366	\$ 129,212	2 \$ 287,	,784
Gold segment gold ounces sold		117,712	57,224	110,930	285	,866
Cash cost per ounce sold	\$	580 \$	842	\$ 1,040	\$	811
AISC per ounce sold	\$	724 \$	1,282	\$ 1,165	5 \$ 1,	,007
AISC per ounce sold (excluding NRV inventory adjustments)	\$	724 \$	1,282	\$ 1,165	5 \$ 1,	,007



# **Adjusted Earnings**

Adjusted earnings and basic adjusted earnings per share are non-GAAP measures that the Company considers to better reflect normalized earnings because it eliminates items that in management's judgment are subject to volatility as a result of factors that are unrelated to operations in the period, and/or relate to items that will settle in future periods. Certain items that become applicable in a period may be adjusted for, with the Company retroactively presenting comparable periods with an adjustment for such items and conversely, items no longer applicable may be removed from the calculation. The Company adjusts certain items in the periods that they occurred, but does not reverse or otherwise unwind the effect of such items in future periods. Neither adjusted earnings nor basic adjusted earnings per share have any standardized meaning prescribed by GAAP and are therefore unlikely to be comparable to similar measures presented by other companies.

The following table shows a reconciliation of adjusted earnings for the three and nine months ended September 30, 2021 and 2020, to the net earnings for each period.

		nths ended nber 30,		iths ended nber 30,
(In thousands of USD, except as noted)	2021	2020 <sup>(1)</sup>	2021	2020 <sup>(1)</sup>
Net earnings for the period	\$ 20,219	\$ 65,260	\$ 83,898	\$ 7,437
Adjust for:				
Write-down of other assets	_	_	_	2,013
Unrealized foreign exchange losses	1,285	2,712	5,060	7,855
Heap inventory net realizable value charge (recovery)	1,097	(10,165)	(8,590)	4,283
Unrealized losses (gains) on derivatives	3,524	(2,037)	3,102	537
(Income) loss from equity investees	(540)	(1,078)	(4,058)	1,811
(Gain) loss on sale of assets	(28,462)	(41)	(32,718)	1,910
COVID 19 mine care and maintenance	_	20,476	_	75,097
Unrealized investment (income) loss <sup>(1)</sup>	25,250	(13,029)	53,639	(31,536)
Effect of taxes on adjusting items	7,114	(1,392)	10,730	(18,818)
Effect of foreign exchange on taxes	8,293	(1,647)	10,776	40,769
Total adjustments	\$ 17,561	\$ (6,201)	\$ 37,941	\$ 83,921
Adjusted earnings for the period	\$ 37,779	\$ 59,059	\$ 121,838	\$ 91,358
Weighted average shares for the period	210,299	210,160	210,282	210,049
Adjusted earnings per share for the period	\$ 0.18	\$ 0.28	\$ 0.58	\$ 0.43

(1) Commencing in Q1 2021 gains and losses recognized in relation to certain equity investments owned by the Company, and included in Investment income (loss) in the Company's financial statements, are being excluded from Adjusted Earnings. This change was based on the increase in both the magnitude and volatility of these investments having a larger impact to the Company's net income in recent years, and Management's belief that these fair-market-values are neither under the control of Management nor representative of normal course operating results. The comparative period's adjusted earnings have been revised to conform to this change and thus differ from that previously reported.

# **Total Debt**

Total debt is a non-GAAP measure calculated as the total current and non-current portions of: long-term debt (including amounts drawn on the Credit Facility), lease liabilities, and loans payable. Total debt does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. The Company and certain investors use this information to evaluate the financial debt leverage of the Company.

# **Capital**

Capital is a non-GAAP measure and is calculated as total equity plus total debt less cash and cash equivalents and short term investments. Capital does not have any standardized meaning prescribed by GAAP and is therefore



unlikely to be comparable to similar measures presented by other companies. The Company and certain investors use this information to evaluate the enterprise value of the Company.

# **Working Capital**

Working capital is a non-GAAP measure calculated as current assets less current liabilities. Working capital does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. The Company and certain investors use this information to evaluate whether the Company is able to meet its current obligations using its current assets.

# **Cash Mine Operating Earnings**

Cash mine operating earnings is a non-GAAP measure calculated as mine operating earnings excluding depreciation and amortization expense and NRV inventory adjustments included in production costs. Cash mine operating earnings does not have any standardized meaning prescribed by GAAP and is therefore unlikely to be comparable to similar measures presented by other companies. The Company excludes these significant non-cash items to arrive at cash mine operating earnings for the purpose of analyzing and explaining periodic cash flow from operations and changes thereto.

Reconciliation of cash mine operating earnings	Three months ended September 30,			Nine months ended September 30,		
(in thousands of USD)	<b>2021</b> 2020			2021		2020
Mine operating earnings <sup>(1)</sup>	\$ 98,887	\$	124,561	\$ 291,899	\$	223,005
Add/(Subtract)						
Depreciation and amortization <sup>(1)</sup>	83,184		50,700	226,817		177,005
Net realizable value adjustment for inventories (2)	2,456		(22,643)	(12,933)		(9,434)
Cash mine operating earnings	\$ 184,527	\$	152,618	\$ 505,783	\$	390,576

- (1) As presented on the consolidated statements of earnings and comprehensive earnings.
- (2) As presented in Note 21 to the Company's Q3 2021 Financial Statements.

# **RISKS AND UNCERTAINTIES**

The Company is exposed to many risks in conducting its business, including but not limited to: metal price risk as the Company derives its revenue from the sale of silver, gold, zinc, lead, and copper; trading and credit risk in the normal course of dealing with other companies; foreign exchange risk as the Company reports its financial statements in USD whereas the Company operates in jurisdictions that utilize other currencies; risks relating to cyber security; the inherent risk of uncertainties in estimating mineral reserves and mineral resources; political, economic and social risks related to conducting business in jurisdictions such as Canada, Peru, Mexico, Argentina, Bolivia and Guatemala; environmental risks; risks related to its relations with employees and local communities where we operate, and risks relating to the spread of COVID-19, which has to date resulted in profound health and economic impacts globally and which presents future risks and uncertainties that are largely unknown at this time. Certain of these risks are described below, and are more fully described in Pan American's Annual Information Form (available on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a>) and Form 40-F filed with the United States Securities and Exchange Commission (the "SEC"), and in the Risks and Uncertainties section of the Company's 2020 Annual MD&A, and the 2020 Financial Statements. Readers are encouraged to refer to these documents for a more detailed description of some of the risks and uncertainties inherent to Pan American's business.

# **Financial Risk Exposure**

The Company is exposed to financial risks, including metal price risk, credit risk, interest rate risk, foreign currency exchange rate risk, and liquidity risk. The Company's exposures and management of each of those risks are described in Note 9(f) to the Company's 2020 Financial Statements. There were no significant changes to those risks or to the Company's management of exposure to those risks during the three months ended September 30, 2021. The following provides an update to certain relevant financial instrument risks for the quarter:



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

#### **Price Risk**

A decrease in the market price of commodities such as silver, gold and other metals and increase in the price of consumables could affect our profitability, along with the commercial viability of our mines and production from some of our mining properties. From time to time, Pan American mitigates the price risk associated with its base metal production by committing some of its future production under forward sales or option contracts. However, decisions relating to hedging may have material adverse effects on our financial performance, financial position, and results of operations. The Board of Directors continually assesses Pan American's strategy towards our base metal exposure. As at September 30, 2021, the Company had outstanding collars made up of put and call contracts for its exposure to copper (450 tonnes) with settlement dates on those positions between October 2021 and December 2021. The outstanding contracts have respective weighted average floor and cap prices per tonne of \$7,500 and \$8,775. The Company recorded gains of \$0.3 million and losses of \$0.9 million during the three and nine months ended September 30, 2021, respectively. The Company did not have any copper contracts outstanding during the comparable periods in 2020.

During 2020, the Company entered into diesel swap contracts designed to fix or limit the Company's exposure to higher fuel prices. At September 30, 2021, the Company had outstanding positions on its diesel exposure with a notional amount of 6.6 million gallons, with a weighted average fixed price of \$1.30 per gallon. The Company recorded gains of \$1.1 million and \$9.1 million during the three and nine months ended September 30, 2021, respectively (2020 - losses of \$0.5 million and gains of \$0.8 million for the three and nine months ended September 30, 2020, respectively).

# **Trading Activities and Credit Risk**

As at September 30, 2021, we had receivable balances associated with buyers of our concentrates of \$48.9 million (December 31, 2020 - \$35.1 million). The vast majority of the Company's concentrate is sold to a limited number of concentrate buyers.

As at September 30, 2021, we had approximately \$41.1 million contained in precious metal inventory at refineries (December 31, 2020 - \$61.8 million). Dore production is refined under long-term agreements with fixed refining terms at five separate refineries worldwide. We generally retain the risk and title to the precious metals throughout the process of refining and therefore are exposed to the risk that the refineries will not be able to perform in accordance with the refining contract and that we may not be able to fully recover our precious metals in such circumstances.

Supplier advances for products and services yet to be provided are a common practice in some jurisdictions in which the Company operates. These advances represent a credit risk to the Company to the extent that suppliers do not deliver products or perform services as expected. As at September 30, 2021, the Company had made \$10.0 million of supplier advances (December 31, 2020 - \$8.2 million), which are reflected in "Trade and other receivables" on the Company's balance sheet.



# Foreign currency exchange rate risk

A part of the Company's operating and capital expenditures is denominated in local currencies other than USD. These expenditures are exposed to fluctuations in USD exchange rates relative to the local currencies. From time to time, the Company mitigates part of this currency exposure by accumulating local currencies, entering into contracts designed to fix or limit the Company's exposure to changes in the value of local currencies relative to the USD, or assuming liability positions to offset financial assets subject to currency risk. At September 30, 2021, the Company had outstanding positions on its foreign currency exposure of MXN, PEN and CAD purchases. The MXN positions are collars with an outstanding notional amount of \$30.8 million USD, with weighted average USD put and call exchange rates of \$20.54 and \$28.20, respectively. The PEN positions are collars with an outstanding notional amount of \$18.9 million USD, with weighted average USD put and call exchange rates of \$3.50 and \$3.71, respectively. The CAD positions are collars with an outstanding notional amount of \$48.0 million USD, with weighted average USD put and call exchange rates of \$1.25 and \$1.32, respectively. The Company recorded losses of \$0.5 million, \$1.8 million, and \$0.8 million, respectively, on MXN, PEN and CAD derivative contracts for the three months ended September 30, 2021 (2020 - gains of \$1.8 million, losses of \$0.1 million and gains of \$0.3 million, respectively). The Company recorded losses of \$0.6 million, \$4.0 million, and gains of \$0.1 million, respectively, on MXN, PEN and CAD derivative contracts for the nine months ended September 30, 2021 (2020 losses of \$1.9 million, \$1.9 million and \$0.7 million, respectively). At September 30, 2021, the Company held cash and short-term investments of \$69.0 million in Canadian dollars, \$8.3 million in Peruvian soles, \$2.9 million in Argentine pesos, \$3.0 million in Bolivian bolivianos, \$3.9 million in Mexican pesos, and \$0.4 million in Guatemalan quetzales.

# **Claims and Legal Proceedings**

Pan American is subject to various claims and legal proceedings covering a wide range of matters that arise in the ordinary course of business activities. The nature, assessment and management of such claims are described in the Risks and Uncertainties section of the 2020 Annual MD&A, and in Note 24 to the Company's Q3 2021 Financial Statements. There were no significant changes to those risks or to the Company's management of exposure to those risks during the three months ended September 30, 2021.

In early May 2021 the Company's subsidiary in Guatemala and the Ministry of Energy and Mines were served with legal proceedings that were originated in the Constitutional Court of Guatemala by a small group of residents and landowners, or alleged residents and landowners, from the La Cuchilla community near the Escobal mine claiming that prior mining activities damaged their lands. Currently operations at Escobal are suspended pending the completion of the ILO 169 consultation process. Nevertheless, the action seeks injunctive relief to prevent future mining activities at Escobal. While the Company believes the claims are procedurally and substantively flawed and without merit, the outcome of these proceedings cannot be determined at this time.

As reported in our 2020 AIF, certain individuals have asserted community rights and land ownership over a portion of the La Colorada mine's surface lands in the Agrarian Courts of Mexico. They have also initiated a process before the Secretariat of Agrarian, Territorial and Urban Development ("SEDATU") in Zacatecas to declare such lands as national property. In 2019, we filed a legal challenge (amparo) against this process and obtained an injunction to protect our ownership of these surface rights pending the outcome of the challenge and a further review by SEDATU. Our challenge was dismissed on October 25, 2021, primarily on the basis that no final declaration of national lands had yet been made by SEDATU that would affect our property rights. We intend to appeal this dismissal and we will continue to oppose the SEDATU process. While we believe that we hold proper title to the surface lands in question, if we are unable to maintain, or maintain access to, those surface rights, there could be material adverse impacts on the La Colorada mine's future mining operations.



# **COVID-19 and Other Pandemics**

Since the outbreak of the coronavirus in late 2019 ("COVID-19"), it has spread into areas where we have operations and where our offices are located. During 2020, Government efforts to curtail the spread of COVID-19 resulted in temporary suspensions of our operations in Mexico, Peru, Argentina and Bolivia, and we reduced throughput at our Timmins operation in Canada in order to enhance physical distancing and protect our personnel and the community. The spread of COVID-19 has impacted our employees and contractors, not only as it relates to potential health concerns, but also in terms of limitations on movement, availability of food and other goods, and personal well-being, among others. Our suppliers and service providers have also been impacted.

While COVID-19 has already had significant, direct impacts on our operations, our business, our workforce, and our production, the extent to which COVID-19 will continue to impact our operations will depend on future developments which are highly uncertain and cannot be predicted with confidence. These future developments include, but are not limited to, the duration of the outbreak, new information that may emerge concerning the severity of COVID-19, and the actions taken to contain COVID-19 or treat it. The impact of governmental restrictions and health and safety protocols could improve or worsen relative to our assumptions, depending on how each jurisdiction manages potential outbreaks of COVID-19, the development and adequate supply of vaccines, and the roll-out of vaccination programs in each jurisdiction. We assume operations will continue to be impacted by comprehensive COVID-19 protocols in 2021, which would increase costs and restrict throughput levels, especially at our underground mines. Our ability to continue with our operations, or to successfully maintain our operations on care and maintenance if so required, or to restart or ramp-up any such operations efficiently or economically, or at all, is unknown. It is also uncertain, whether we will be able to maintain an adequate financial condition and have sufficient capital, or have access to capital through our credit facility or otherwise, to sustain our business and operations.

Moreover, the continued presence of, or spread, of COVID-19, and any future emergence and spread of similar pathogens, globally would likely have material adverse effect on both global and regional economies, including those in which we operate, as we have seen already. Such effects would not only affect our business and results of operations, but also the operations of our suppliers, contractors and service providers, including smelter and refining service providers, and the demand for our production. COVID-19 and the spread of similar pathogens could also negatively impact stock markets, including the trading price of our shares, adversely impact our ability to raise capital, cause continued interest rate volatility and movements that could make obtaining financing or refinancing our debt obligations more challenging or more expensive (if such financing is available at all), and result in any operations affected by coronavirus becoming subject to quarantine or shut down. Any of these developments, and others, could have a material adverse effect on our business and results of operations.

# **Climate Change**

There is significant evidence of the effects of climate change on our planet and an intensifying focus on addressing these issues. The Company recognizes that climate change is a global challenge that may have both favorable and adverse effects on our business in a range of possible ways. Mining and processing operations are energy intensive and result in a carbon footprint either directly or through the purchase of fossil-fuel based electricity. As such, the Company is impacted by current and emerging policy and regulation relating to greenhouse gas emission levels, energy efficiency, and reporting of climate-change related risks. While some of the costs associated with reducing emissions may be offset by increased energy efficiency, technological innovation, or the increased demand for our metals as part of technological innovations, the current regulatory trend may result in additional transition costs at some of our operations. Governments are introducing climate change legislation and treaties at the international, national, and local levels, and regulations relating to emission levels and energy efficiency are evolving and becoming more rigorous. Current laws and regulatory requirements are not consistent across the jurisdictions in which we operate, and regulatory uncertainty is likely to result in additional complexity and cost in our compliance efforts. Public perception of mining is, in some respects, negative and there is increasing pressure to curtail mining in many jurisdictions as a result, in part, of perceived adverse effects of mining on the environment.

Concerns around climate change may also affect the market price of our shares as institutional investors and others may divest interests in industries that are thought to have more environmental impacts. While we are



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

committed to operating responsibly and reducing the negative effects of our operations on the environment, our ability to reduce emissions, energy and water usage by increasing efficiency and by adopting new innovation is constrained by technological advancement, operational factors and economics. Adoption of new technologies, the use of renewable energy, and infrastructure and operational changes necessary to reduce water usage may also increase our costs significantly. Concerns over climate change, and our ability to respond to regulatory requirements and societal pressures, may have significant impacts on our operations and on our reputation, and may even result in reduced demand for our products.

The physical risks of climate change could also adversely impact our operations. These risks include, among other things, extreme weather events, resource shortages, changes in rainfall and in storm patterns and intensities, water shortages, changing sea levels and extreme temperatures. Climate-related events such as mudslides, floods, droughts and fires can have significant impacts, directly and indirectly, on our operations and could result in damage to our facilities, disruptions in accessing our sites with labour and essential materials or in shipping products from our mines, risks to the safety and security of our personnel and to communities, shortages of required supplies such as fuel and chemicals, inability to source enough water to supply our operations, and the temporary or permanent cessation of one or more of our operations. There is no assurance that we will be able to anticipate, respond to, or manage the risks associated with physical climate change events and impacts, and this may result in material adverse consequences to our business and to our financial results.

# **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, STANDARDS AND JUDGEMENTS**

# **Changes in accounting policies**

The accounting policies applied in the preparation of these unaudited condensed interim consolidated financial statements are consistent with those applied and disclosed in the Company's audited consolidated financial statements for the year ended December 31, 2020.

# **Future changes in accounting standards**

Certain new accounting standards and interpretations have been published that are not mandatory for the current period and have not been early adopted.

## Presentation of Financial Statements (Amendment to IAS 1)

The amendments to IAS 1, clarify the presentation of liabilities. The classification of liabilities as current or non-current is based on contractual rights that are in existence at the end of the reporting period and is affected by expectations about whether an entity will exercise its right to defer settlement. A liability not due over the next twelve months is classified as non-current even if management intends or expects to settle the liability within twelve months. The amendment also introduces a definition of 'settlement' to make clear that settlement refers to the transfer of cash, equity instruments, other assets, or services to the counterparty. The amendments are effective for annual reporting periods beginning on or after January 1, 2023. The implementation of this amendment is not expected to have a material impact on the Company.

# Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12)

The amendment clarifies that the initial recognition exemption does not apply to transactions in which equal amounts of deductible and taxable temporary differences arise on initial recognition. The amendment is effective for annual reporting periods beginning on or after January 1, 2023. Early application is permitted. This amendment is not expected to have a material impact on the Company.

# Property, Plant and Equipment - Proceeds before Intended Use (Amendments to IAS 16)

The amendment will prohibit the Company from deducting net proceeds from selling any items produced while bringing an item of property, plant and equipment to the location and condition necessary for it to be capable of operating in a manner intended by management. The amendment requires retrospective application and effective for annual reporting periods beginning on or after January 1, 2022, with earlier application permitted. This amendment is not expected to have a material impact on the Company upon adoption; however, the amendment may have impacts in future periods.



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

# Significant judgements

In preparing financial statements in accordance with IFRS, Management is required to make estimates and assumptions that affect the amounts reported in the consolidated financial statements. These critical accounting estimates represent Management's estimates and judgments that are uncertain and any changes in these could materially impact the Company's financial statements. Management continuously reviews its estimates, judgments, and assumptions using the most current information available.

Readers should also refer to Note 3 of the 2020 Financial Statements, for the Company's summary of significant accounting policies.

#### **DISCLOSURE CONTROLS AND PROCEDURES**

#### Management's Report on Internal Control over Financial Reporting

The Company's management, with the participation of its President and Chief Executive Officer and its Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures. Based upon the results of that evaluation, the Company's President and Chief Executive Officer and its Chief Financial Officer have concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures were effective to provide reasonable assurance that the information required to be disclosed by the Company in reports it files is recorded, processed, summarized and reported, within the appropriate time periods and is accumulated and communicated to management, including the President and Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure and reliability of the Company's financial reporting and preparation of it's financial statements.

Management of Pan American is also responsible for establishing and maintaining an adequate system of internal control, including internal controls over financial reporting. Internal control over financial reporting is a process designed by, or under the supervision of, the President and Chief Executive Officer and the Chief Financial Officer and effected by the Board of Directors, management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The Company's management, including its President and Chief Executive Officer and Chief Financial Officer, believe that due to its inherent limitations, internal control over financial reporting may not prevent or detect misstatements on a timely basis. In addition, projections of any evaluation of the effectiveness of internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

# **Changes in Internal Controls over Financial Reporting**

There has been no change in the Company's internal control over financial reporting during the three month period ended September 30, 2021 that has materially affected or is reasonably likely to materially affect, its internal control over financial reporting.

#### **TECHNICAL INFORMATION**

Scientific and technical information contained in this MD&A has been reviewed and approved by Martin Wafforn, P.Eng., Senior Vice President Technical Services and Processing Optimization, and Christopher Emerson, FAusIMM, Vice President Business Development and Geology, each of whom are Qualified Persons, as the term is defined in NI 43-101.

For more detailed information regarding the Company's material mineral properties and technical information related thereto, including a complete list of current technical reports applicable to such properties, please refer to



the Company's Annual Information Form dated February 17, 2021, filed at www.sedar.com or the Company's most recent Form 40-F filed with the SEC.

# **Cautionary Note Regarding Forward-Looking Statements and Information**

Certain of the statements and information in this MD&A constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995 and "forward-looking information" within the meaning of applicable Canadian provincial securities laws relating to the Pan American and its operations. All statements, other than statements of historical fact, are forward-looking statements. When used in this MD&A, the words, "will", "believes", "expects", "intents", "plans", "forecast", "objective", "guidance", "outlook", "potential", "anticipated", "budget", and other similar words and expressions, identify forward-looking statements or information. These forward-looking statements or information relate to, among other things: future financial or operational performance, and estimates of current and future production levels including our estimated production of silver, gold and other metals forecasted for 2021, our estimated Cash Costs, AISC and expenditures in 2021; future anticipated prices for gold, silver and other metals and assumed foreign exchange rates; the effect that the COVID-19 pandemic may have on our financial and operational results; the ability of Pan American to continue with its operations, or, if applicable, to successfully maintain our operations on care and maintenance, should the situation related to COVID-19 not be as anticipated; whether Pan American is able to maintain a strong financial condition and have sufficient capital, or have access to capital through our Credit Facility or otherwise, to sustain our business and operations; the timing and outcome with respect to Pan American's environmental, social and governance activities and our reporting there; the timing and impact of the replacement of ventilation infrastructure at the La Colorada mine; the sufficiency of our current working capital, anticipated operating cash flow or its ability to raise necessary funds; the duration and effect of the license suspensions and any road blocks relating to the Escobal mine; the constitutional court-mandated ILO 169 consultation process in Guatemala, and the timing and any anticipated completion thereof; Pan American's expectations with respect to the likelihood of success of litigation or administrative actions against or otherwise impacting Pan American, and if Pan American is unsuccessful in defending or challenging such litigation or action, the financial and/or operational impacts on Pan American and its operations; the estimated cost of and availability of funding necessary for sustaining capital; forecast capital and non-operating spending; and our plans and expectations for its properties and operations.

These forward-looking statements and information reflect our current views with respect to future events and are necessarily based upon a number of assumptions and estimates that, while considered reasonable by us, are inherently subject to significant operational, business, economic, competitive, political, regulatory, and social uncertainties and contingencies. These assumptions include: the world-wide economic and social impact of COVID-19 is managed and the duration and extent of the coronavirus pandemic is minimized or not long-term; expectations with respect to the future anticipated impact of COVID-19 on our operations and their workforce, suppliers and essential resources, the assumptions related to the global supply of COVID-19 vaccines and the rollout in each country, and the effectiveness and results of any vaccines, the lessening or increase in pandemicrelated restrictions, and the anticipated rate and timing for the same; our ability to implement environmental, social and governance activities; tonnage of ore to be mined and processed; ore grades and recoveries; prices for silver, gold and base metals remaining as estimated; currency exchange rates remaining as estimated; capital, decommissioning and reclamation estimates; our mineral reserve and mineral resource estimates and the assumptions upon which they are based; prices for energy inputs, labour, materials, supplies and services (including transportation); no labour-related disruptions at any of our operations; no unplanned delays or interruptions in scheduled production; all necessary permits, licenses and regulatory approvals for our operations are received in a timely manner and can be maintained; and our ability to comply with environmental, health and safety laws, particularly given the potential for modifications and expansion of such laws. The foregoing list of assumptions is not exhaustive.

We caution readers that forward-looking statements and information involve known and unknown risks, uncertainties and other factors that may cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements or information contained in this MD&A and we have



For the three and nine months ended September 30, 2021 and 2020 (tabular amounts are in thousands of U.S. dollars except number of shares, options, warrants, per share amounts, and per ounce amounts, unless otherwise noted)

made assumptions and estimates based on or related to many of these factors. Such factors include, without limitation: the duration and effects of the coronavirus and COVID-19, and any other pandemics on our operations and workforce, and their effects on global economies and society; fluctuations in silver, gold, and base metal prices; fluctuations in prices for energy inputs; fluctuations in currency markets (such as the PEN, MXN, ARS, BOL, GTQ and CAD versus the USD); risks related to the technological and operational nature of our business; changes in national and local government, legislation, taxation, controls or regulations and political, legal or economic developments in Canada, the United States, Mexico, Peru, Argentina, Bolivia, Guatemala or other countries where we may carry on business, including the risk of expropriation related to certain of our operations, particularly in Argentina and Bolivia, and risks related to the constitutional court-mandated ILO 169 consultation process in Guatemala; risks and hazards associated with the business of mineral exploration, development and mining (including environmental hazards, industrial accidents, unusual or unexpected geological or structural formations, pressures, cave-ins and flooding); risks relating to the credit worthiness or financial condition of suppliers, refiners and other parties with whom we do business; inadequate insurance, or inability to obtain insurance, to cover these risks and hazards; employee relations; relationships with and claims by the local communities and indigenous populations; availability and increasing costs associated with mining inputs and labour; our ability to secure our mine sites or maintain access to our mine sites due to criminal activity, violence, or civil and labour unrest; the speculative nature of mineral exploration and development, including the risk of obtaining or retaining necessary licenses and permits and the presence of laws, regulations and other legal impediments that may impose restrictions on mining, including those currently in the province of Chubut, Argentina, or that might otherwise prevent or cause the suspension or discontinuation of mining activities; the risk of litigation and the resulting financial or operational impacts of such current or future litigation, including challenges to the ILO 169 consultation process; diminishing quantities or grades of mineral reserves as properties are mined; global financial conditions; risks relating to information and cyber security, and our ability to secure our information and data and protect ourselves from cyber-attack, breach, or technology-based fraud; our ability to complete and successfully integrate acquisitions and to mitigate other business combination risks; challenges to, or difficulty in maintaining, the our title to properties and continued ownership thereof; the actual results of current exploration activities, conclusions of economic evaluations, and changes in project parameters to deal with unanticipated economic or other factors; increased competition in the mining industry for properties, equipment, qualified personnel, and their costs; having sufficient cash to pay obligations as they come due; and those factors identified under the caption "Risks Related to Pan American's Business" in our most recent Form 40-F and Annual Information Form filed with the United States Securities and Exchange Commission and Canadian provincial securities regulatory authorities, respectively. Although the we have attempted to identify important factors that could cause actual results to differ materially, there may be other factors that cause results not to be as anticipated, estimated, described, or intended. Investors are cautioned against attributing undue certainty or reliance on forward-looking statements or information. Forward-looking statements and information are designed to help readers understand Management's current views of our near and longer term prospects and may not be appropriate for other purposes. We do not intend, and does not assume any obligation, to update or revise forward-looking statements or information to reflect changes in assumptions or in circumstances or any other events affecting such statements or information, other than as required by applicable law.

# Cautionary Note to U.S. Investors Concerning Estimates of Mineral Reserves and Mineral Resources

This MD&A has been prepared in accordance with the requirements of Canadian securities laws, which differ from the requirements of U.S. securities laws. Unless otherwise indicated, all references to mineral reserves and mineral resources, and any related estimates, included in the MD&A have been disclosed in accordance with NI 43-101 and the Canadian Institute of Mining, Metallurgy, and Petroleum Definition Standards. NI 43-101 is a rule developed by the Canadian Securities Administrators that establishes standards for all public disclosure an issuer makes of scientific and technical information concerning mineral projects.



# **Unaudited Condensed Interim Consolidated Financial Statements and Notes**

FOR THE THREE AND NINE MONTHS ENDING SEPTEMBER 30, 2021



(unaudited, in thousands of U.S. dollars)

	September 30,	December 31,
	2021	2020
Assets		
Current assets		
Cash and cash equivalents (Note 21)	\$ 257,509	\$ 167,113
Short-term investments (Note 5)	57,938	111,946
Trade and other receivables	128,605	127,756
Income tax receivables	26,691	22,051
Inventories (Note 6)	498,015	406,191
Derivative assets (Note 4a)	6,662	7,812
Prepaid expenses and other current assets	8,522	14,055
	983,942	856,924
Non-current assets		
Mineral properties, plant and equipment (Note 7)	2,322,854	2,415,006
Long-term inventories (Note 6)	25,759	24,355
Long-term refundable taxes	8,033	4,009
Deferred tax assets	56,164	57,850
Investment in associates (Note 9)	78,692	71,560
Goodwill & other assets (Note 10)	3,878	4,171
Total assets	\$ 3,479,322	\$ 3,433,875
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities (Note 11)	\$ 284,066	\$ 281,938
Derivative liabilities (Note 4a)	2,356	367
Provisions (Note 12)	13,497	12,066
Lease obligations (Note 13)	10,585	12,829
Debt (Note 14)	3,400	12,025
Income tax payables	51,277	54,556
income tax payables	365,181	361,756
Non-current liabilities	303,101	301,730
Long-term provisions (Note 12)	210,281	229,887
Deferred tax liabilities	193,716	175,311
Long-term lease obligations (Note 13)	18,242	20,736
Long-term debt (Note 14)	12,750	20,730
Deferred revenue (Note 9)	12,669	13,273
Other long-term liabilities (Note 15)	27,369	27,073
Total liabilities	840,208	828,036
	040,200	828,030
Equity (Note 16)	2 422 070	2 422 440
Issued capital	3,132,870	3,132,140
Reserves	93,414	93,409
Deficit	(590,996)	(623,030
Total equity attributable to Company shareholders	2,635,288	2,602,519
Non-controlling interests	3,826	3,320
Total equity	2,639,114	2,605,839
Total liabilities and equity	\$ 3,479,322	\$ 3,433,875

Contingencies (Note 24)

See accompanying notes to the condensed interim consolidated financial statements APPROVED BY THE BOARD ON NOVEMBER 9, 2021

"signed" Gillian Winckler, Director

"signed" Michael Steinmann, Director



(unaudited, in thousands of U.S. dollars)

	Three months ended September 30,			Nine months ended September 30,			
		2021		2020	2021		2020
Revenue (Note 22)	\$	460,349	\$	300,414	\$ 1,210,580	\$	908,351
Cost of sales (Note 22)							
Production costs (Note 17)		(269,428)		(117,220)	(662,037)		(489,970)
Depreciation and amortization		(83,184)		(50,700)	(226,817)		(177,005)
Royalties		(8,850)		(7,933)	(29,827)		(18,371)
		(361,462)		(175,853)	(918,681)		(685,346)
Mine operating earnings (Note 22)		98,887		124,561	291,899		223,005
General and administrative		(9,080)		(10,367)	(26,597)		(25,694)
Exploration and project development		(2,412)		(1,839)	(6,995)		(6,005)
Mine care and maintenance (Note 18)		(7,491)		(27,123)	(22,514)		(95,350)
Foreign exchange losses		(971)		(2,362)	(5,621)		(4,268)
(Losses) gains on derivatives (Note 4c)		(1,735)		1,465	3,755		(3,746)
Gains (losses) on sale of mineral properties, plant and equipment		28,462		41	32,718		(1,910)
Income (loss) from equity investees (Note 9)		540		1,078	4,058		(1,811)
Other expense		(5,052)		(1,227)	(2,494)		(7,627)
Earnings from operations		101,148		84,227	268,209		76,594
Investment (loss) income (Note 4b)		(25,250)		13,029	(53,639)		31,536
Interest and finance expense (Note 19)		(5,294)		(4,367)	(12,714)		(15,621)
Earnings before income taxes		70,604		92,889	201,856		92,509
Income tax expense (Note 23)		(50,385)		(27,629)	(117,958)		(85,072)
Net earnings and comprehensive earnings	\$	20,219	\$	65,260	\$ 83,898	\$	7,437
Net earnings and comprehensive earnings attributable to:							
Equity holders of the Company	\$	20,251	\$	65,741	\$ 83,392	\$	8,997
Non-controlling interests		(32)		(481)	506		(1,560)
	\$	20,219	\$	65,260	\$ 83,898	\$	7,437
Earnings per share attributable to common shareholders (Note 20)							
Basic earnings per share	\$	0.10	\$	0.31	\$ 0.40	\$	0.04
Diluted earnings per share	\$	0.10	\$	0.31	\$ 0.40	\$	0.04
Weighted average shares outstanding (in 000's) Basic		210,299		210,160	210,282		210,049
Weighted average shares outstanding (in 000's) Diluted		210,419		210,355	210,431		210,267

See accompanying notes to the condensed interim consolidated financial statements.

(unaudited, in thousands of U.S. dollars)

	Three mor Septem		Nine mon Septem	
	2021	2020	2021	2020
Operating activities				
Net earnings for the period	\$ 20,219	\$ 65,260	\$ 83,898	\$ 7,437
Income tax expense (Note 23)	50,385	27,629	117,958	85,072
Depreciation and amortization	83,184	54,305	226,817	193,779
Unrealized investment loss (income)	25,250	(12,686)	53,639	(28,077)
Accretion on closure and decommissioning provision (Notes 12,19)	1,868	2,065	5,606	6,199
Unrealized foreign exchange losses	1,285	2,712	5,060	7,855
Interest expense (Note 19)	1,013	1,711	2,838	7,520
Interest paid	(1,251)	(1,841)	(3,711)	(8,714)
Interest received	16	35	145	234
Income taxes paid	(24,043)	(9,529)	(106,395)	(59,123)
Other operating activities (Note 21)	(23,916)	(23,702)	(50,439)	1,156
Net change in non-cash working capital items (Note 21)	23,007	8,984	(61,406)	78,406
	\$ 157,017	\$ 114,943	\$ 274,010	\$ 291,744
Investing activities				
Payments for mineral properties, plant and equipment	\$ (62,190)	\$ (38,832)	\$ (173,331)	\$ (124,920)
Proceeds from sale of mineral properties, plant and equipment	29,935	75	44,731	10,446
Proceeds from short-term investments and other securities	518	5,219	1,406	89,411
Exercise of warrants (Note 9)	_	_	_	(15,626)
Net proceeds (payments) from derivatives	1,789	(1,095)	6,857	(3,096)
	\$ (29,948)	\$ (34,633)	\$ (120,337)	\$ (43,785)
Financing activities				
Proceeds from common shares issued	\$ _	\$ 387	\$ 335	\$ 4,728
Distributions to non-controlling interests	(255)	_	(890)	_
Dividends paid	(21,030)	(10,508)	(50,468)	(31,511)
Proceeds from credit facility (Note 14)	_	_	_	80,000
Repayment of credit facility (Note 14)	_	(110,000)	_	(265,000)
(Repayment of) proceeds from Loans (Note 14)	(850)	5,616	(850)	5,616
Payment of equipment leases	(3,145)	(2,880)	(8,980)	(9,921)
	\$ (25,280)	\$ (117,385)	\$ (60,853)	\$ (216,088)
Effects of exchange rate changes on cash and cash equivalents	(1,405)	(713)	(2,424)	(2,106)
Increase (decrease) in cash and cash equivalents	100,384	(37,788)	90,396	29,765
Cash and cash equivalents at the beginning of the period	157,125	188,117	167,113	120,564
Cash and cash equivalents at the end of the period	\$ 257,509	\$ 150,329	\$ 257,509	\$ 150,329

Supplemental cash flow information (Note 21).

See accompanying notes to the condensed interim consolidated financial statements.



	At	tributable to	eq	uity holders	of t	the Company			
	Issued shares	Issued capital		Reserves		Deficit	Total	Non- controlling interests	Total equity
Balance, December 31, 2019	209,835,558	\$ 3,123,514	\$	94,274	\$	(754,689) \$	2,463,099	\$ 4,747 \$	2,467,846
Total comprehensive earnings									
Net earnings for the year	_	_		_		177,882	177,882	(1,427)	176,455
	_	_		_		177,882	177,882	(1,427)	176,455
Shares issued on the exercise of stock options	329,379	5,800		(1,063)		_	4,737	_	4,737
Shares issued as compensation	93,730	2,826		_		_	2,826	_	2,826
Share-based compensation on option grants	_	_		198		_	198	_	198
Dividends paid	_	_		_		(46,223)	(46,223)	_	(46,223)
Balance, December 31, 2020	210,258,667	\$ 3,132,140	\$	93,409	\$	(623,030) \$	2,602,519	\$ 3,320 \$	2,605,839
Total comprehensive earnings									
Net earnings for the period	_	_		_		83,392	83,392	506	83,898
	_	_		_		83,392	83,392	506	83,898
Shares issued on the exercise of stock options	31,072	405		(70)		_	335	_	335
Shares issued as compensation	9,646	325		_		_	325	_	325
Share-based compensation on option grants	_	_		75		_	75	_	75
Distributions by subsidiaries to non-controlling interests	_	_		_		(890)	(890)	_	(890)
Dividends paid		_		_		(50,468)	(50,468)	_	(50,468)
Balance, September 30, 2021	210,299,385	\$ 3,132,870	\$	93,414	\$	(590,996) \$	2,635,288	\$ 3,826 \$	2,639,114

	Attributable to equity holders of the Company									
	Issued shares	Issued capital	Reserves	Deficit	Total	Non- controlling interests	Total equity			
Balance, December 31, 2019	209,835,558	\$ 3,123,514	\$ 94,274 \$	(754,689) \$	2,463,099	\$ 4,747 \$	2,467,846			
Total comprehensive earnings										
Net earnings for the period	_	_	_	8,997	8,997	(1,560)	7,437			
	_	_	_	8,997	8,997	(1,560)	7,437			
Shares issued on the exercise of stock options	329,062	5,790	(1,062)	_	4,728	_	4,728			
Shares issued as compensation	9,456	227	_	_	227	_	227			
Share-based compensation on option grants	_	_	159	_	159	_	159			
Dividends paid	_	_	_	(31,511)	(31,511)	_	(31,511)			
Balance, September 30, 2020	210,174,076	\$ 3,129,531	\$ 93,371 \$	(777,203) \$	2,445,699	\$ 3,187 \$	2,448,886			

See accompanying notes to the condensed interim consolidated financial statements.



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

# 1. NATURE OF OPERATIONS

Pan American Silver Corp. is the ultimate parent company of its subsidiary group (collectively, the "Company", or "Pan American"). Pan American is a British Columbia corporation domiciled in Canada, and its office is at Suite 1440 – 625 Howe Street, Vancouver, British Columbia, V6C 2T6.

The Company is engaged in the production and sale of silver, gold, zinc, lead and copper as well as other related activities, including exploration, extraction, processing, refining and reclamation. The Company's major products are produced from mines in Canada, Peru, Mexico, Argentina and Bolivia. Additionally, the Company has project development activities in Canada, Peru, Mexico and Argentina, and exploration activities throughout South America, Canada and Mexico. As at September 30, 2021, the Company's Escobal mine in Guatemala continues to be on care and maintenance pending satisfactory completion of a consultation process led by the Ministry of Energy and Mines in Guatemala.

# **Principal subsidiaries:**

The principal subsidiaries of the Company and their geographic locations at September 30, 2021 were as follows:

Location	Subsidiary	Ownership Interest	Accounting	Operations and Development Projects Owned
Canada	Lake Shore Gold Corp.	100%	Consolidated	Bell Creek and Timmins West mines
Mexico	Plata Panamericana S.A. de C.V.	100%	Consolidated	La Colorada mine
	Compañía Minera Dolores S.A. de C.V.	100%	Consolidated	Dolores mine
Peru	Pan American Silver Huaron S.A.	100%	Consolidated	Huaron mine
	Compañía Minera Argentum S.A.	92%	Consolidated	Morococha mine
	Shahuindo S.A.C.	100%	Consolidated	Shahuindo mine
	La Arena S.A.	100%	Consolidated	La Arena mine
Bolivia	Pan American Silver (Bolivia) S.A.	95%	Consolidated	San Vicente mine
Guatemala	Pan American Silver Guatemala S.A.	100%	Consolidated	Escobal mine
Argentina	Minera Tritón Argentina S.A.	100%	Consolidated	Manantial Espejo & Cap-Oeste Sur Este ("COSE") mines
-	Minera Joaquin S.R.L.	100%	Consolidated	Joaquin mine
	Minera Argenta S.A.	100%	Consolidated	Navidad project

#### 2. BASIS OF PREPARATION

These condensed interim consolidated financial statements have been prepared in accordance with IAS 34 - Interim Financial Reporting ("IAS 34") as issued by the International Accounting Standards Board ("IASB"). As a result, these unaudited condensed interim consolidated financial statements prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the IASB have been condensed with certain disclosures from the Annual Financial Statements omitted. Accordingly, these unaudited condensed interim consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements for the year ended December 31, 2020 (the "Annual Financial Statements").

The Company's interim results are not necessarily indicative of its results for a full year.



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, STANDARDS, AND JUDGEMENTS

# a) Changes in accounting policies

The accounting policies applied in the preparation of these unaudited condensed interim consolidated financial statements are consistent with those applied and disclosed in the Company's audited consolidated financial statements for the year ended December 31, 2020.

# b) Future changes in accounting standards

Certain new accounting standards and interpretations have been published that are not mandatory for the current period and have not been early adopted.

# Presentation of Financial Statements (Amendment to IAS 1)

The amendments to IAS 1, clarify the presentation of liabilities. The classification of liabilities as current or non-current is based on contractual rights that are in existence at the end of the reporting period and is affected by expectations about whether an entity will exercise its right to defer settlement. A liability not due over the next twelve months is classified as non-current even if management intends or expects to settle the liability within twelve months. The amendment also introduces a definition of 'settlement' to make clear that settlement refers to the transfer of cash, equity instruments, other assets, or services to the counterparty. The amendments are effective for annual reporting periods beginning on or after January 1, 2023. The implementation of this amendment is not expected to have a material impact on the Company.

# Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12)

The amendment clarifies that the initial recognition exemption does not apply to transactions in which equal amounts of deductible and taxable temporary differences arise on initial recognition. The amendment is effective for annual reporting periods beginning on or after January 1, 2023. Early application is permitted. This amendment is not expected to have a material impact on the Company.

# Property, Plant and Equipment - Proceeds before Intended Use (Amendments to IAS 16)

The amendment will prohibit the Company from deducting net proceeds from selling any items produced while bringing an item of property, plant and equipment to the location and condition necessary for it to be capable of operating in a manner intended by management. The amendment requires retrospective application and effective for annual reporting periods beginning on or after January 1, 2022, with earlier application permitted. This amendment is not expected to have a material impact on the Company upon adoption; however, the amendment may have impacts in future periods.

# c) Significant judgements

In preparing the Company's unaudited condensed interim consolidated financial statements for the three and nine months ended September 30, 2021, the Company applied the critical judgments and estimates disclosed in Note 5 of its audited consolidated financial statements for the year ended December 31, 2020.



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

# 4. FINANCIAL INSTRUMENTS

# a) Financial assets and liabilities by categories

September 30, 2021	Amo	ortized cost	FVTPL	Total
Financial Assets:				
Cash and cash equivalents	\$	257,509 \$	<b>–</b> \$	257,509
Trade receivables from provisional concentrates sales <sup>(1)</sup>		_	48,858	48,858
Receivables not arising from sale of metal concentrates <sup>(1)</sup>		69,760	_	69,760
Short-term investments, equity securities		_	57,938	57,938
Derivative assets		_	6,662	6,662
	\$	327,269 \$	113,458 \$	440,727
Financial Liabilities:				
Derivative liabilities	\$	<b>–</b> \$	2,356 \$	2,356

#### (1) Included in Trade and other receivables.

December 31, 2020	Amo	ortized cost	FVTPL	Total	
Financial Assets:					
Cash and cash equivalents	\$	167,113 \$	<b>-</b> \$	167,113	
Trade receivables from provisional concentrates sales <sup>(1)</sup>		_	35,084	35,084	
Receivables not arising from sale of metal concentrates <sup>(1)</sup>		84,486	_	84,486	
Short-term investments, equity securities		_	111,946	111,946	
Derivative assets		_	7,812	7,812	
	\$	251,599 \$	154,842 \$	406,441	
Financial Liabilities:					
Derivative liabilities	\$	<b>-</b> \$	367 \$	367	

<sup>(1)</sup> Included in Trade and other receivables.

# b) Short-term investments in equity securities recorded at fair value through profit or loss ("FVTPL")

The Company's short-term investments in equity securities are recorded at FVTPL. The (losses) gains from short-term investments in equity securities for the three and nine months ended September 30, 2021 and 2020 were as follows:

		nths ended nber 30,	Nine months ended September 30,			
	2021	2020	2021	2020		
Unrealized (losses) gains on short-term investments, equity securities	\$ (25,443)	\$ 12,144	\$ (54,147)	\$ (20,159)		
Realized gains on short-term investments, equity securities	193	885	508	51,695		
	\$ (25,250)	\$ 13,029	\$ (53,639)	\$ 31,536		



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

# c) Derivative instruments

The Company's derivatives are comprised of foreign currency and commodity contracts. The (losses) gains on derivatives for the three and nine months ended September 30, 2021 and 2020 were comprised of the following:

	Three mor Septem			Nine months ended September 30,		
	2021	2020	2021	2020		
(Losses) gains on derivatives						
Realized gains (losses) on derivatives	\$ 1,789	\$ (1,095)	\$ 6,857	\$ (3,096)		
Unrealized (losses) gains on derivatives	(3,524)	2,560	(3,102)	(650)		
	\$ (1,735)	\$ 1,465	\$ 3,755	\$ (3,746)		

# d) Fair value information

#### i) Fair Value Measurement

The categories of the fair value hierarchy that reflect the inputs to valuation techniques used to measure fair value are as follows:

Level 1: Quoted prices in active markets for identical assets or liabilities;

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3: Inputs for the asset or liability based on unobservable market data.

The levels in the fair value hierarchy into which the Company's financial assets and liabilities that are measured and recognized on the Consolidated Statements of Financial Position at fair value on a recurring basis were categorized as follows:

		At September 3	30, 2021		At December 31, 2020		
		Level 1	Level 2		Level 1	Level 2	
Assets and Liabilities:							
Short-term investments	\$	57,938 \$	_	\$	111,946 \$	_	
Trade receivables from provisional concentrate sales		_	48,858		_	35,084	
Derivative assets		_	6,662		_	7,812	
Derivative liabilities		_	(2,356)		_	(367)	
	\$	57,938 \$	53,164	\$	111,946 \$	42,529	

The methodology and assessment of inputs for determining the fair value of financial assets and liabilities as well as the levels of hierarchy for the Company's financial assets and liabilities measured at fair value remains unchanged from that at December 31, 2020.

## ii) Valuation Techniques

#### Short-term investments and other investments

The Company's short-term investments and other investments are valued using quoted market prices in active markets and as such are classified within Level 1 of the fair value hierarchy and are primarily money market securities and U.S. Treasury securities. The fair value of the investment securities is calculated as the quoted market price of the investment and in the case of equity securities, the quoted market price multiplied by the quantity of shares held by the Company.

#### Derivative assets and liabilities

The Company's derivative assets and liabilities were comprised of foreign currency and commodity contracts which are valued valued using observable market prices.



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

#### **Receivables from Provisional Concentrate Sales**

A portion of the Company's trade receivables arose from provisional concentrate sales and are valued using quoted market prices based on the forward London Metal Exchange for copper, zinc and lead and the London Bullion Market Association P.M. fix for gold and silver.

## e) Financial Instruments and related risks

The Company has exposure to risks of varying degrees of significance which could affect its ability to achieve its strategic objectives for growth and shareholder returns. The principal financial risks to which the Company is exposed are:

- i) Credit risk
- ii) Liquidity risk
- iii) Market risk
  - 1. Currency risk
  - 2. Interest rate risk
  - 3. Price risk

The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework and reviews the Company's policies on an ongoing basis.

# i) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's trade receivables. The carrying value of trade receivables represents the maximum credit exposure.

The Company has concentrate contracts to sell the zinc, lead, copper and silver concentrates produced by the Huaron, Morococha, San Vicente and La Colorada mines. Concentrate contracts are a common business practice in the mining industry. The terms of the concentrate contracts may require the Company to deliver concentrate that has a value greater than the payment received at the time of delivery, thereby introducing the Company to credit risk of the buyers of concentrates. Should any of these counterparties not honour purchase arrangements, or should any of them become insolvent, the Company may incur losses for products already shipped and be forced to sell its concentrates on the spot market or it may not have a market for its concentrates and therefore its future operating results may be materially adversely impacted. At September 30, 2021, the Company had receivable balances associated with buyers of its concentrates of \$48.9 million (December 31, 2020 - \$35.1 million). The vast majority of the Company's concentrate is sold to five well-known concentrate buyers.

Doré production from La Colorada, Dolores, Manantial Espejo, Shahuindo, La Arena, Bell Creek and Timmins is refined under long-term agreements with fixed refining terms at four separate refineries worldwide. The Company generally retains the risk and title to the precious metals throughout the process of refining and therefore is exposed to the risk that the refineries will not be able to perform in accordance with the refining contract and that the Company may not be able to fully recover precious metals in such circumstances. At September 30, 2021, the Company had approximately \$41.1 million (December 31, 2020 - \$61.8 million) of value contained in precious metal inventory at refineries. The Company maintains insurance coverage against the loss of precious metals at the Company's mine sites, in-transit to refineries and while at the refineries.

The Company maintains trading facilities with several banks and bullion dealers for the purposes of transacting the Company's metal sales. None of these facilities are subject to margin arrangements. The Company's trading activities can expose the Company to the credit risk of its counterparties to the extent that the trading positions have a positive mark-to-market value. However, the Company maintains an active credit management and monitoring program to minimize the risk of excessive credit risk concentration with any single counterparty.



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

Refined silver and gold are sold in the spot market to various bullion traders and banks. Credit risk may arise from these activities if the Company is not paid for metal at the time it is delivered, as required by spot sale contracts.

Management constantly monitors and assesses the credit risk resulting from its refining arrangements, concentrate sales and commodity contracts with its refiners, trading counterparties and customers. Furthermore, management carefully considers credit risk when allocating prospective sales and refining business to counterparties. In making allocation decisions, management attempts to avoid unacceptable concentration of credit risk to any single counterparty.

The Company invests its cash and cash equivalents, which also has credit risk, with the objective of maintaining safety of principal and providing adequate liquidity to meet all current payment obligations.

# ii) Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they come due. The Company manages its liquidity risk by continuously monitoring forecasted and actual cash flows. The Company has in place a rigorous planning and budgeting process to help determine the funds required to support the Company's normal operating requirements on an ongoing basis and its expansion plans. The Company strives to maintain sufficient liquidity to meet its short-term business requirements, taking into account its anticipated cash flows from operations, its holdings of cash and short-term investments, and its committed loan facilities.

There was no significant change to the Company's exposure to liquidity risk during the three and nine months ended September 30, 2021.

# iii) Market Risk

## 1. Currency Risk

The Company reports its financial statements in USD; however, the Company operates in jurisdictions that utilize other currencies. As a consequence, the financial results of the Company's operations as reported in USD are subject to changes in the value of the USD relative to local currencies. Since the Company's sales are denominated in USD and a portion of the Company's operating costs and capital spending are in local currencies, the Company is negatively impacted by strengthening local currencies relative to the USD and positively impacted by the inverse.

At September 30, 2021, the Company had outstanding positions on its foreign currency exposure of Mexican peso ("MXN"), Peruvian sol ("PEN") and Canadian dollar ("CAD") purchases. The Company recorded losses of \$0.5 million, \$1.8 million, and \$0.8 million, respectively, on MXN, PEN and CAD derivative contracts for the three months ended September 30, 2021 (2020 - gains of \$1.8 million, losses of \$0.1 million and gains of \$0.3 million, respectively). The Company recorded losses of \$0.6 million, \$4.0 million, and gains of \$0.1 million, respectively, on MXN, PEN and CAD derivative contracts for the nine months ended September 30, 2021 (2020 - losses of \$1.9 million, \$1.9 million and \$0.7 million, respectively).

# 2. Interest Rate Risk

Interest rate risk is the risk that the fair values and future cash flows of the Company will fluctuate because of changes in market interest rates. The average interest rate earned by the Company during the three and nine months ended September 30, 2021 on its cash and short-term investments was 0.3% and 0.13%, respectively (2020 - 1.27% and 0.89%, respectively).



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

On August 10, 2021 the Company entered into a Sustainability-Linked Credit Facility which replaced the Company's revolving credit facility (the "Credit Facility") (Note 14). There were no amounts drawn during the three and nine months ended September 30, 2021 on either the Sustainability-Linked Credit Facility or the Credit Facility. The amounts drawn on the Credit Facility incurred an average interest rate of 2.2% and 2.6%, respectively, during the three and nine months ended September 30, 2020.

In June 2021, a wholly-owned Peruvian subsidiary of the Company entered into a loan agreement (the "Loan") for the purpose of certain construction financing (Note 14). The Loan incurred an average interest rate of 3.6% during the three and nine months ended September 30, 2021.

At September 30, 2021, the Company had \$28.8 million in lease obligations (December 31, 2020 - \$33.6 million) that are subject to an annualized interest rate of 10.9% (2020 - 9.3%).

#### 3. Price Risk

Metal price risk is the risk that changes in metal prices will affect the Company's income or the value of its related financial instruments. The Company derives its revenue from the sale of silver, gold, lead, copper, and zinc. The Company's sales are directly dependent on metal prices that have shown significant volatility and are beyond the Company's control. Consistent with the Company's mission to provide equity investors with exposure to changes in precious metal prices, the Company's current policy is to not hedge the price of precious metal.

The Company mitigates the price risk associated with its base metal production by committing some of its forecasted base metal production from time to time under forward sales and option contracts. The Board of Directors continually assesses the Company's strategy towards its base metal exposure, depending on market conditions.

As at September 30, 2021, the Company had outstanding collars made up of put and call contracts for its exposure to copper. The Company recorded gains of \$0.3 million and losses of \$0.9 million on copper contracts during the three and nine months ended September 30, 2021. The Company did not enter into copper contracts during the comparable periods in 2020.

At September 30, 2021, the Company had outstanding positions of diesel swap contracts designated to fix or limit the Company's exposure to higher fuel prices (the "Diesel fuel swaps"). The Company recorded gains of \$1.1 million and \$9.1 million on Diesel fuel swaps during the three and nine months ended September 30, 2021 (2020 - losses of \$0.5 million and gains of \$0.8 million for the three and nine months ended September 30, 2020).

# **5. SHORT-TERM INVESTMENTS**

	Septe	ember 30, 20	21	De	cember 31, 20	20
	Fair Value	Cost	Accumulated unrealized holding gains	Fair Value	Cost	Accumulated unrealized holding gains
Short-term investments	\$ 57,938 \$	20,420	\$ 37,518	\$ 111,946 \$	20,419	\$ 91,527



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

# **6. INVENTORIES**

Inventories consist of:

	September 30, 2021		December 31, 2020
Concentrate inventory	\$ 33,567	\$	19,104
Stockpile ore	47,252		30,063
Heap leach inventory and in process	294,193		219,334
Doré and finished inventory	60,757		77,489
Materials and supplies	88,005		84,556
Total inventories	\$ 523,774	\$	430,546
Less: current portion of inventories	\$ (498,015	) \$	(406,191)
Non-current portion of inventories <sup>(1)</sup>	\$ 25,759	\$	24,355

<sup>(1)</sup> Inventories at Escobal mine, which include \$18.5 million (December 31, 2020 - \$17.1 million) in supplies with the remainder attributable to metals, have been classified as non-current pending the restart of operations.

Total inventories held at net realizable value amounted to \$221.0 million at September 30, 2021 (December 31, 2020 – \$200.9 million). The Company recorded write-downs of \$2.5 million and recoveries of \$12.9 million, respectively, for the three and nine months ended September 30, 2021 (2020 – recoveries of \$22.6 million and \$9.4 million, respectively) and were included in cost of sales.



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

# 7. MINERAL PROPERTIES, PLANT AND EQUIPMENT

Mineral properties, plant and equipment consist of:

	September 30, 2021							December 31, 2020				
			Accumulated Depreciation and		Carrying				Accumulated Depreciation and	Carrying		
		Cost		mpairment	Value		Cost		Impairment	Value		
Producing properties:												
Huaron, Peru	\$	217,714	\$	(138,993) \$	78,721	\$	218,270	\$	(135,932) \$	82,338		
Morococha, Peru		274,711		(185,636)	89,075		267,705		(175,844)	91,861		
Shahuindo, Peru		575,830		(124,980)	450,850		546,643		(86,855)	459,788		
La Arena, Peru		195,876		(94,818)	101,058		170,401		(66,313)	104,088		
Alamo Dorado, Mexico		_		_	_		71,725		(71,725)	_		
La Colorada, Mexico		344,997		(180,591)	164,406		308,378		(164,443)	143,935		
Dolores, Mexico <sup>(1)</sup>		1,708,790		(1,320,030)	388,760		1,709,105		(1,228,492)	480,613		
Manantial Espejo, Argentina (2)(4)		516,225		(493,357)	22,868		513,626		(485,036)	28,590		
San Vicente, Bolivia		148,071		(108,553)	39,518		144,790		(101,408)	43,382		
Timmins, Canada		332,459		(98,838)	233,621		307,243		(75,902)	231,341		
Other		29,700		(19,276)	10,424		28,653		(18,313)	10,340		
	\$	4,344,373	\$	(2,765,072) \$	1,579,301	\$	4,286,539	\$	(2,610,263) \$	1,676,276		
Non-Producing Properties:												
Land	\$	6,756	\$	(1,254) \$	5,502	\$	6,758	\$	(1,254) \$	5,504		
Navidad, Argentina <sup>(3)</sup>		566,577		(376,101)	190,476		566,577		(376,101)	190,476		
Escobal, Guatemala		256,960		(1,678)	255,282		259,198		(1,072)	258,126		
Timmins, Canada		62,859		_	62,859		71,099		_	71,099		
Shahuindo, Peru		3,549		_	3,549		6,079		_	6,079		
La Arena, Peru		117,000		_	117,000		117,000		_	117,000		
Minefinders, Mexico		78,443		(36,975)	41,468		80,239		(36,975)	43,264		
La Colorada, Mexico		44,809		_	44,809		21,589		_	21,589		
Morococha, Peru		2,981		_	2,981		5,054		_	5,054		
Other		31,907		(12,280)	19,627		32,533		(11,994)	20,539		
	\$	1,171,841	\$	(428,288) \$	743,553	\$	1,166,126	\$	(427,396) \$	738,730		
Total	\$	5,516,214	\$	(3,193,360) \$	2,322,854	\$	5,452,665	\$	(3,037,659) \$	2,415,006		

- (1) Includes previously recorded impairment charges of \$748.9 million at September 30, 2021 (December 31, 2020 \$748.9 million).
- (2) Includes previously recorded impairment charges of \$173.3 million at September 30, 2021 (December 31, 2020 \$173.3 million).
- (3) Includes previously recorded impairment charges of \$376.1 million at September 30, 2021 (December 31, 2020 \$376.1 million).
- (4) Comprised of the Joaquin and COSE projects which entered commercial production and were transferred to Manantial Espejo during the year ended December 31, 2020.

# **Disposal**

On July 12, 2021, the Company completed the sale of 100% of its interest in the Waterloo silver-barite project (the "Project") for consideration of \$31.0 million in cash (the "Waterloo Sale") and the retention of a 2% Net Smelter Royalty on any future production of minerals from the Project. In addition to the purchase consideration, the Company also received an additional \$2.5 million in cash payments in connection with certain extensions and amendments. At September 30, 2021, the Company had received \$31.0 million of the cash consideration as well as \$2.5 million in additional cash payments.



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

# 8. IMPAIRMENT OF NON-CURRENT ASSETS

Non-current assets are tested for impairment, or reversal of previous impairment charges, when events or changes in circumstance indicate that the carrying amount may not be recoverable, or previous impairment charges against assets are recoverable. The Company performs an impairment test for goodwill at each financial year end and when events or changes in circumstances indicate that the related carrying value may not be recoverable.

Based on the Company's assessment with respect to possible indicators of either impairment or reversal of previous impairments to its mineral properties, the Company concluded that as of September 30, 2021, no such indicators were noted, and no impairment charges or impairment charge reversals were required.

As part of the assessment for indicators of impairment or reversal, the Company considered various external and internal factors, such as significant increases or decreases in forecasted production volumes (which include assumptions related to proved and probable reserves), commodity prices, capital expenditures and operating costs. In future periods, the effects of the COVID-19 pandemic may have material impacts on our anticipated operating results and the recoverable amount of our CGUs.

## 9. INVESTMENT IN ASSOCIATES

The following table shows a continuity of the Company's investments in Maverix Metals Inc. ("Maverix") and other associates:

	2021
Maverix investment, December 31, 2020	\$ 71,560
Acquisition of shares in associate	2,616
Dilution losses	(56)
Dividends	(896)
Income from associate	4,221
Maverix investment, September 30, 2021	77,445
Other investment, September 30, 2021	1,247
Total investment in associates, September 30, 2021	\$ 78,692

#### **Investment in Maverix:**

On June 28, 2021, the Company completed the sale of a portfolio of six precious metals royalties (the "Royalty Sale") to Maverix for total consideration of \$7.0 million in cash and 491,071 common shares in Maverix valued at \$2.6 million.

On June 5, 2020, the Company completed a Secondary Offering pursuant to an underwriting agreement dated May 29, 2020 between Maverix, the Company, and a syndicate of underwriters (the "Secondary Offering"). As part of the Secondary Offering, the Company sold 10,350,000 common shares of Maverix at a price of \$4.40 per common share for aggregate gross proceeds of \$45.5 million and paid underwriting fees equal to 4% of the gross proceeds equal to \$1.9 million.

Concurrent with the Secondary Offering, the Company acquired ownership or control of an additional 8,250,000 common shares of Maverix through the exercise of its remaining 8,250,000 common share purchase warrants in Maverix (the "Warrants"). 5,000,000 Warrants had an exercise price of \$1.56 and 3,250,000 Warrants had an exercise price of \$2.408. Maverix received gross proceeds of approximately \$15.6 million. As a result, the Company de-recognized the remaining warrant liability representing in substance ownership of Maverix.

The Company's share of Maverix income or loss was recorded, based on its 17% interest during the three and nine months ended September 30, 2021 (2020 - 26% interest from January 1, 2020 to June 5, 2020 and 18% from June 6, 2020 to September 30, 2020), representing the Company's fully diluted ownership.

## **Notes to the Condensed Interim Consolidated Financial Statements**



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

### **Deferred Revenue:**

Deferred revenue relates to precious metal streams whereby the Company will sell 100% of the future gold production from La Colorada and 5% of the future gold production from La Bolsa, which is in the exploration stage, to Maverix for \$650 and \$450 per ounce, respectively (the "Streams").

The deferred revenue related to the Streams will be recognized as revenue by Pan American as the gold ounces are delivered to Maverix. As at September 30, 2021, the deferred revenue liability was \$12.7 million (December 31, 2020 - \$13.3 million).

### **Income Statement Impacts:**

The Company recorded \$nil and a loss of \$1.7 million, respectively, during the three and nine months ended September 30, 2021 as a result of the disposition of royalties pursuant to the Royalty Sale. This loss was recorded in gains (losses) on sale of mineral properties, plant and equipment (2020 - The Company recorded \$nil and a gain of \$23.5 million, respectively, during the three and nine months ended September 30, 2020 as a result of the disposition of shares pursuant to the Secondary Offering).

The Company recognized a dilution loss of \$0.2 million and \$nil, respectively, during the three and nine months ended September 30, 2021 (2020 - \$nil and \$0.1 million in dilution losses, respectively). Dilution gains and losses are recorded in income (loss) from equity investees.

For the three and nine months ended September 30, 2021, the Company also recognized \$0.7 million and \$4.2 million of income, respectively, share of income from associate (2020 - \$1.1 million income and \$1.7 million loss, respectively), which represents the Company's proportionate share of Maverix's earnings during the periods.

## 10. GOODWILL AND OTHER ASSETS

Other assets consist of:			
	Sep	otember 30, 2021	December 31, 2020
Goodwill	\$	2,775	\$ 2,775
Other assets		1,103	1,396
	\$	3,878	\$ 4,171

# 11. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities consist of:

	Sept	ember 30, 2021	December 31, 2020
Trade account payables <sup>(1)</sup>	\$	68,198	\$ 80,280
Royalty payables		20,697	18,166
Other accounts payable and accrued liabilities		101,826	94,600
Payroll and severance liabilities		67,543	56,715
Value added tax liabilities		11,025	11,208
Other tax payables		14,777	20,969
	\$	284,066	\$ 281,938

<sup>(1)</sup> No interest is charged on the trade accounts payable ranging from 30 to 60 days from the invoice date. The Company has policies in place to ensure that all payables are paid within the credit terms.



# **12. PROVISIONS**

	Closure an Decommissio	Litigation	Total	
December 31, 2020	\$ 235	110 \$	6,843	\$ 241,953
Revisions in estimates and obligations incurred	(23	406)	_	(23,406)
Charged (credited) to earnings:				
-new provisions		_	6,063	6,063
-change in estimate		_	(1,069)	(1,069)
-exchange gains on provisions		_	(458)	(458)
-utilized in the period		_	(593)	(593)
Reclamation expenditures	(4	318)	_	(4,318)
Accretion expense (Note 19)	5	606	_	5,606
September 30, 2021	\$ 212	992 \$	10,786	\$ 223,778

Maturity analysis of total provisions:	September 30, 2021	December 31, 2020
Current	\$ 13,497	\$ 12,066
Non-Current	210,281	229,887
	\$ 223,778	\$ 241,953

## 13. LEASES

# Right-of-use Assets ("ROU")

The following table summarizes changes in ROU Assets for the nine months ended September 30, 2021 and twelve months ended December 31, 2020 which have been recorded in mineral properties, plant and equipment on the Condensed Interim Consolidated Statements of Financial Position:

	Nine months ended September 30, 2021	Twelve months ended December 31, 2020
Opening net book value	\$ 33,543	\$ 43,361
Additions	4,283	5,534
Depreciation	(9,042)	(14,244)
Other	(1,086)	(1,108)
Closing net book value	\$ 27,698	\$ 33,543

# **Lease obligations**

The following table presents a reconciliation of the Company's undiscounted cash flows at September 30, 2021 and December 31, 2020 to their present value for the Company's lease obligations:

	September 30, 2021	December 31, 2020
Within one year	\$ 11,276	\$ 13,505
Between one and five years	15,318	17,902
Beyond five years	17,438	19,255
Total undiscounted lease obligations	44,032	50,662
Less future interest charges	(15,205)	(17,097)
Total discounted lease obligations	28,827	33,565
Less: current portion of lease obligations	(10,585)	(12,829)
Non-current portion of lease obligations	\$ 18,242	\$ 20,736

### **Notes to the Condensed Interim Consolidated Financial Statements**



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

### **14. DEBT**

Debt consist	s of:
--------------	-------

	Se	ptember 30, 2021	December 31, 2020
Loan	\$	16,150	\$ —
Less: current Loan		(3,400)	_
Non-current Loan	\$	12,750	\$ —

In June 2021, a wholly-owned Peruvian subsidiary of the Company entered into a Loan for the purpose of certain construction financing. The Loan is denominated in USD, has a five-year term with quarterly repayments and bears interest of 3.6% per annum.

On August 10, 2021, Pan American Silver Corp. entered into an amendment agreement to amend and extend its \$500 million Credit Facility, with a maturity date of February 1, 2023, into a \$500 million Sustainability-Linked Credit Facility. The Sustainability-Linked Credit Facility features a pricing mechanism allowing for pricing adjustments on drawn and undrawn balances based on sustainability performance ratings and scores published by MSCI and S&P Global, leaders in ESG and Corporate Governance research and ratings. The Sustainability-Linked Credit Facility matures on August 8, 2025 and does not include a minimum tangible net worth financial covenant, which was a condition of the previous Credit Facility. In addition, the financial covenants continue to include the requirement for the Company to maintain: (i) a leverage ratio less than or equal to 3.5:1; and (ii) an interest coverage ratio more than or equal to 3.0:1. The Sustainability-Linked Credit Facility and Credit Facility, respectively, were undrawn at September 30, 2021 and December 31, 2020. As of September 30, 2021, the Company was in compliance with all covenants required by the Sustainability-Linked Credit Facility.

The Sustainability-Linked Credit Facility can be drawn down at any time to finance the Company's working capital requirements, acquisitions, investments and for general corporate purposes. Subject to pricing adjustment based on sustainability performance ratings and scores, any amounts drawn under the Sustainability-Linked Credit Facility will incur interest at LIBOR plus 1.825% to 2.80%. Undrawn amounts are subject to a stand-by fee of 0.41% to 0.63% per annum, dependent on the Company's leverage ratio and sustainability performance ratings and scores.

During the three and nine months ended September 30, 2021, the Company incurred \$0.5 million and \$1.6 million, respectively, in standby charges on undrawn amounts under these credit facilities. During the three and nine months ended September 30, 2020, the Company incurred \$0.6 million and \$1.1 million, respectively, in standby charges on undrawn amounts and \$0.9 million and \$5.6 million, respectively, in interest at an average interest rate of 2.2% and 2.6%, respectively, on drawn amounts under these facilities.

### 15. OTHER LONG-TERM LIABILITIES

Other long-term liabilities consist of:

	S	eptember 30, 2021	December 31, 2020
Deferred credit <sup>(1)</sup>	\$	20,788	\$ 20,788
Other tax payables		46	54
Severance liabilities		6,535	6,231
	\$	27,369	\$ 27,073

(1) Represents the obligation to deliver future silver production of Navidad pursuant to a silver stream contract.

#### **Notes to the Condensed Interim Consolidated Financial Statements**



As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

## 16. SHARE CAPITAL AND EMPLOYEE COMPENSATION PLANS

## a. Stock options and common shares issued as compensation ("Compensation Shares")

For the three and nine months ended September 30, 2021, the total share-based compensation expense relating to stock options and Compensation Shares was \$0.9 million and \$3.0 million, respectively, (2020 - \$1.0 million and \$3.2 million, respectively) and is presented as a component of general and administrative expense.

### Stock options

The Company did not grant any stock options during the three and nine months ended September 30, 2021 or the comparative periods in 2020.

During the three and nine months ended September 30, 2021, the Company issued nil and 31,072 common shares, respectively, in connection with the exercise of options (2020 – 33,231 and 329,062 common shares, respectively).

## Compensation shares

During the three and nine months ended September 30, 2021, the Company issued nil and 9,646 common shares, respectively, to Directors in lieu of Directors' fees of \$nil and \$0.3 million, respectively (2020 – nil and 9,456 common shares, respectively, in lieu of fees of \$nil and \$0.2 million, respectively).

The following table summarizes changes in stock options for the nine months ended September 30, 2021 and year ended December 31, 2020:

	Stock O	otions	
	Options	Weighted Average Exercise Price CAD\$	
As at December 31, 2019	1,143,348	\$ 33.84	
Granted	7,605	39.48	
Exercised	(329,711)	19.23	
Expired	(482,438)	53.41	
Forfeited	(21,387)	43.08	
As at December 31, 2020	317,417	\$ 18.78	
Exercised	(31,072)	13.40	
Expired	(2,162)	41.62	
Forfeited	(23,587)	32.27	
As at September 30, 2021	260,596	\$ 18.01	



The following table summarizes information about the Company's stock options outstanding at September 30, 2021:

	C	Options Outstanding			Options Exercisable		
Range of Exercise Prices CAD\$	Number Outstanding as at September 30, 2021	Weighted Average Remaining Contractual Life (months)	Weighted Average Exercise Price CAD\$	Number Outstanding as at September 30, 2021	Weighted Average Exercise Price CAD\$		
\$9.76 - \$17.11	83,166	12	\$ 11.06	83,166	\$ 11.06		
\$17.12 - \$24.46	143,896	43	\$ 18.90	143,896	\$ 18.90		
\$24.47 - \$31.81	21,605	62	\$ 26.54	10,213	\$ 26.54		
\$31.82 - \$41.62	11,929	49	\$ 40.26	4,324	\$ 41.62		
	260,596	35	\$ 18.01	241,599	\$ 16.93		

# b. PSUs

The Company recorded a recovery of \$0.3 million and expense of \$0.3 million, respectively, for PSUs for the three and nine months ended September 30, 2021 (2020 - expense of \$1.7 million and \$3.6 million, respectively) and is presented as a component of general and administrative expense.

At September 30, 2021, the following PSUs were outstanding:

PSU	Number Outstanding	Fair Value
As at December 31, 2019	247,601 \$	5,896
Granted	62,920	1,942
Paid out	(54,962)	(2,626)
Change in value	_	3,658
As at December 31, 2020	255,559 \$	8,870
Change in value	_	(2,835)
As at September 30, 2021	255,559 \$	6,035

### c. RSUs

Compensation expense for RSUs was \$nil and \$1.4 million, respectively, for the three and nine months ended September 30, 2021 (2020 – \$0.7 million and \$2.0 million, respectively) and is presented as a component of general and administrative expense.

At September 30, 2021, the following RSUs were outstanding:

RSU	Number Outstanding	Fair Value
As at December 31, 2019	299,216 \$	7,107
Granted	261,224	6,302
Paid out	(148,049)	(4,762)
Forfeited	(15,819)	(545)
Change in value	_	5,628
As at December 31, 2020	396,572 \$	13,730
Forfeited	(9,100)	(211)
Change in value	_	(4,401)
As at September 30, 2021	387,472 \$	9,118

### d. Issued share capital

The Company is authorized to issue 400,000,000 common shares without par value.



#### e. Dividends

The Company declared the following dividends for the nine months ended September 30, 2021 and 2020:

Declaration Date	Record Date	Dividend per common share
November 9, 2021 <sup>(1)</sup>	November 22, 2021	\$ 0.100
August 10, 2021	August 23, 2021	\$ 0.100
May 12, 2021	May 25, 2021	\$ 0.070
February 17, 2021	March 1, 2021	\$ 0.070
November 4, 2020	November 16, 2020	\$ 0.070
August 5, 2020	August 17, 2020	\$ 0.050
May 6, 2020	May 19, 2020	\$ 0.050
February 19, 2020	March 2, 2020	\$ 0.050

<sup>(1)</sup> These dividends were declared subsequent to the quarter ended September 30, 2021 and have not been recognized as distributions to owners during the period presented.

### f. CVRs

As part of the Tahoe Acquisition on February 22, 2019, the Company issued 313,887,490 Contingent Value Rights ("CVRs"), with a term of 10 years, which were convertible into 15,600,208 common shares upon the first commercial shipment of concentrate following the restart of operations at the Escobal mine. As of September 30, 2021, there were 313,883,990 CVRs outstanding which were convertible into 15,600,034 common shares (December 31, 2020 - 313,883,990 CVRs convertible into 15,600,034 common shares).

# **17. PRODUCTION COSTS**

Production costs are comprised of the following:

	Three mor Septen		Nine months ended September 30,				
	2021		2020		2021		2020
Materials and consumables	\$ 106,428	\$	76,799	\$	289,868	\$	208,530
Salaries and employee benefits	77,427		77,492		242,869		220,063
Contractors	59,905		31,144		153,156		80,845
Utilities	11,258		9,082		34,233		28,509
Other (recovery) expense	(1,569)	)	1,962		24,081		11,854
Changes in inventories	15,979		(79,259)		(82,170)		(59,831)
	\$ 269,428	\$	117,220	\$	662,037	\$	489,970

## 18. MINE CARE AND MAINTENANCE

	Three mor Septem		Nine months ended September 30,			
	2021	2020		2021		2020
COVID-19 related mine care and maintenance expenses <sup>(1)</sup>	\$ _	\$ 16,871	\$	_	\$	58,323
COVID 19 mine care and maintenance depreciation	_	3,605		_		16,774
Total COVID 19 mine care and maintenance	_	20,476		_		75,097
Mine care and maintenance expenses	7,491	6,647		22,514		20,253
	\$ 7,491	\$ 27,123	\$	22,514	\$	95,350

<sup>(1)</sup> As a result of the temporary suspension of mines due to COVID-19.



## 19. INTEREST AND FINANCE EXPENSE

	 Three mor Septem		Nine months ended September 30,				
	2021		2020		2021		2020
Interest expense	\$ 1,013	\$	1,711	\$	2,838	\$	7,520
Finance fees	2,413		591		4,270		1,902
Accretion expense (Note 12)	1,868		2,065		5,606		6,199
	\$ 5,294	\$	4,367	\$	12,714	\$	15,621

# 20. EARNINGS PER SHARE (BASIC AND DILUTED)

For the three months ended Septe	For the three months ended September 30,				2021				2020				
		rnings <sup>(1)</sup> ımerator)	Shares (000's) (Denominator)		Per-Share Amount		arnings <sup>(1)</sup> umerator)	Shares (000's) (Denominator)		Per-Share Amount			
Net earnings for the period	\$	20,251				\$	65,741						
Basic earnings per share	\$	20,251	210,299	\$	0.10	\$	65,741	210,160	\$	0.31			
Effect of Dilutive Securities:													
Stock Options		_	120				_	195					
Diluted earnings per share	\$	20,251	210,419	\$	0.10	\$	65,741	210,355	\$	0.31			

## (1) Net earnings attributable to equity holders of the Company.

For the nine months ended Septer	mber 30,		20	21		2020				
		rnings <sup>(1)</sup> ımerator)	Shares (000's) (Denominator)		Per-Share Amount		Earnings <sup>(1)</sup> Jumerator)	Shares (000's) (Denominator)		Per-Share Amount
Net earnings for the period	\$	83,392				\$	8,997			
Basic earnings per share	\$	83,392	210,282	\$	0.40	\$	8,997	210,049	\$	0.04
Effect of Dilutive Securities:										
Stock Options		_	149				_	218		
Diluted earnings per share	\$	83,392	210,431	\$	0.40	\$	8,997	210,267	\$	0.04

<sup>(1)</sup> Net earnings attributable to equity holders of the Company.

Potentially dilutive securities excluded in the diluted earnings per share calculation for the three and nine months ended September 30, 2021 were 11,929 out-of-the-money options and CVRs potentially convertible into 15,600,034 common shares (2020 – 17,297 out-of-the-money options and CVRs potentially convertible into 15,600,034 common shares).

# 21. SUPPLEMENTAL CASH FLOW INFORMATION

The following tables summarize other adjustments for non-cash income statement items, changes in operating working capital items and significant non-cash items:

	Three mor Septem		Nine months ended September 30,			
Other operating activities	2021	2020	2021	2020		
Adjustments for non-cash income statement items:						
Net realizable value adjustment for inventories	\$ 2,456	\$ (22,643)	\$ (12,933)	\$ (9,434)		
Losses (gains) on derivatives (Note 4c)	1,735	(1,465)	(3,755)	3,746		
Share-based compensation expense	895	1,002	3,025	3,236		
(Income) loss from equity investees (Note 9)	(540)	(1,078)	(4,058)	1,811		
(Gains) losses on sale of mineral properties, plant and equipment	(28,462)	(41)	(32,718)	1,910		
Losses (gains) on warrants	_	523	_	(113)		
	\$ (23,916)	\$ (23,702)	\$ (50,439)	\$ 1,156		





	Three mor Septem	 	Nine months ended September 30,			
Changes in non-cash operating working capital items:	2021	2020		2021		2020
Trade and other receivables	\$ 5,947	\$ 20,967	\$	(2,623)	\$	63,067
Inventories	12,561	(37,246)		(65,802)		5,408
Prepaid expenses	3,287	1,956		5,533		7,870
Accounts payable and accrued liabilities	8,615	23,907		9,748		4,242
Provisions	(7,403)	(600)		(8,262)		(2,181)
	\$ 23,007	\$ 8,984	\$	(61,406)	\$	78,406

Cash and Cash Equivalents	September 30, 2021	'	December 31, 2020
Cash in banks	\$ 257,509	\$	167,113

### 22. SEGMENTED INFORMATION

The Company reviews its segment reporting to ensure it reflects the operational structure of the Company and enables the Company's Chief Operating Decision Maker ("CODM") to review operating segment performance. We have determined that each producing mine and significant development property represents an operating segment. The Company has organized its reportable and operating segments by significant revenue streams and geographic regions.

Significant information relating to the Company's reportable operating segments is summarized in the table below:

Sagmont/				oduction osts and			Mine operating	Mine care and	Conital
Segment/ Country	Operation		Revenue	oyalties	Depre	ciation	earnings	Mine care and maintenance	Capital expenditures <sup>(1)</sup>
Silver Segment:									
Mexico	La Colorada	\$	43,977	\$ 28,274	\$	6,436	\$ 9,267	<b>\$</b> —	\$ 18,750
Peru	Huaron		43,448	25,701		3,264	14,483	_	2,744
	Morococha		26,499	18,686		3,441	4,372	_	2,142
Bolivia	San Vicente		11,302	9,196		1,423	683	_	1,480
Argentina	Manantial Espejo		35,009	32,253		3,503	(747)	_	1,353
Guatemala	Escobal		_	_		_	_	5,711	141
<b>Total Silver Segm</b>	otal Silver Segment		160,235	114,110		18,067	28,058	5,711	26,610
Gold Segment:									
Mexico	Dolores <sup>(2)</sup>		104,494	54,138		27,962	22,394	_	11,214
Peru	Shahuindo		82,672	36,265		14,230	32,177	_	7,551
	La Arena		47,616	25,380		11,212	11,024	_	8,258
Canada	Timmins		65,332	48,385		11,229	5,718	_	11,461
Total Gold Segme	ent		300,114	164,168		64,633	71,313	_	38,484
Other segment:									
Canada	Pas Corp		_	_		113	(113)	_	83
Argentina	Navidad		_	_		_	_	1,780	5
Other	Other		_	_		371	(371)	_	153
Total		\$	460,349	\$ 278,278	\$	83,184	\$ 98,887	\$ 7,491	\$ 65,335

<sup>(1)</sup> Includes payments for mineral properties, plant and equipment and payment of equipment leases.

<sup>(2)</sup> The mine was reclassified to the Gold Segment in 2021 as a result of expected mine sequencing into a higher gold zone.





#### For the three months ended September 30, 2020

Segment/ Country	Operation	Revenue	Production costs and royalties	Depreciatio	1	Mine operating earnings	Mine care and maintenance	Capital expenditures <sup>(1)</sup>
Silver Segment:								
Mexico	La Colorada	\$ 37,835	\$ 17,938	\$ 5,3	1 5	\$ 14,526	\$ (26)	\$ 7,736
Peru	Huaron	12,501	4,114	63	86	7,751	10,092	1,730
	Morococha	6,145	2,838	52	20	2,787	9,922	1,365
Bolivia	San Vicente	18,382	12,381	2,12	25	3,876	_	1,330
Argentina	Manantial Espejo	22,159	14,255	2,29	9	5,605	_	1,836
Guatemala	Escobal	_	_				4,109	10
<b>Total Silver Segm</b>	ent	97,022	51,526	10,9	51	34,545	24,097	14,007
<b>Gold Segment:</b>								
Mexico	Dolores <sup>(2)</sup>	49,061	8,112	17,48	34	23,465	_	7,409
Peru	Shahuindo	63,043	16,875	7,98	88	38,180	107	4,839
	La Arena	32,173	14,420	4,30	00	13,453	380	9,511
Canada	Timmins	59,115	34,220	9,59	9	15,296		5,729
Total Gold Segme	ent	203,392	73,627	39,3	1	90,394	487	27,488
Other segment:								
Canada	Pas Corp	_	_	12	21	(121)	_	75
Argentina	Navidad	_	_		_	_	2,539	_
Other	Other	_	_	2.	57	(257)	_	142
Total		\$ 300,414	\$ 125,153	\$ 50,70	00 \$	124,561	\$ 27,123	\$ 41,712

- (1) Includes payments for mineral properties, plant and equipment and payment of equipment leases.
- (2) The mine was reclassified to the Gold Segment in 2021 as a result of expected mine sequencing into a higher gold zone.

# For the nine months ended September 30, 2021

Segment/ Country	Operation	Revenue	Production costs and royalties	D	epreciation	Mine operating earnings	Mine care and maintenance	ex	Capital penditures <sup>(1)</sup>
Silver Segment:									
Mexico	La Colorada	\$ 83,748	\$ 47,984	\$	13,826	\$ 21,938	<b>\$</b> —	\$	42,601
Peru	Huaron	117,622	68,212		8,703	40,707	_		6,905
	Morococha	79,661	56,462		10,440	12,759	_		6,898
Bolivia	San Vicente	58,346	41,883		6,780	9,683	_		2,871
Argentina	Manantial Espejo	87,536	78,291		9,847	(602)	_		5,002
Guatemala	Escobal	_	_		_	_	17,585		437
<b>Total Silver Segm</b>	ent	426,913	292,832		49,596	84,485	17,585		64,714
<b>Gold Segment:</b>									
Mexico	Dolores <sup>(2)</sup>	269,981	120,837		82,386	66,758	_		28,469
Peru	Shahuindo	183,468	80,776		30,309	72,383	_		19,262
	La Arena	146,727	62,038		32,116	52,573	_		35,484
Canada	Timmins	183,491	135,381		31,180	16,930	_		33,639
Total Gold Segme	ent	783,667	399,032		175,991	208,644	_		116,854
Other segment:									
Canada	Pas Corp	_	_		351	(351)	_		248
Argentina	Navidad	_	_		_	_	4,929		84
Other	Other	_	_		879	(879)	_		411
Total		\$ 1,210,580	\$ 691,864	\$	226,817	\$ 291,899	\$ 22,514	\$	182,311

- (1) Includes payments for mineral properties, plant and equipment and payment of equipment leases.
- (2) The mine was reclassified to the Gold Segment in 2021 as a result of expected mine sequencing into a higher gold zone.





Total

As at September 30, 2021 and December 31, 2020, and for the three and nine months ended September 30, 2021 and 2020 (unaudited with tabular amounts in thousands of U.S. dollars except number of shares, options, warrants, and per share amounts, unless otherwise noted)

#### For the nine months ended September 30, 2020

Segment/ Country	Operation	Revenue	Production costs and royalties	Dep	reciation	Mine operating earnings	Mine care and maintenance	exp	Capital penditures <sup>(1)</sup>
Silver Segment:									
Mexico	La Colorada	\$ 89,461	\$ 47,410	\$	13,801	\$ 28,250	\$ 7,973	\$	21,982
Peru	Huaron	37,967	23,155		4,180	10,632	20,850		3,724
	Morococha	22,205	18,562		3,860	(217)	20,025		6,075
Bolivia	San Vicente	34,825	25,650		5,033	4,142	2,890		3,487
Argentina	Manantial Espejo	57,873	46,612		5,686	5,575	5,617		8,859
Guatemala	Escobal	_			_	_	15,047		4,734
<b>Total Silver Segm</b>	ent	242,331	161,389		32,560	48,382	72,402		48,861
<b>Gold Segment:</b>									
Mexico	Dolores <sup>(2)</sup>	172,208	108,122		60,273	3,813	10,175		32,084
Peru	Shahuindo	205,151	74,480		30,772	99,899	3,855		16,244
	La Arena	96,504	48,879		16,322	31,303	3,712		24,294
Canada	Timmins	192,157	115,471		35,908	40,778			12,680
Total Gold Segme	ent	666,020	346,952		143,275	175,793	17,742		85,302
Other segment:									
Canada	Pas Corp	_	_		373	(373)	_		220
Argentina	Navidad	_	_		_	_	5,206		8
Other	Other				797	(797)			450
Total		\$ 908,351	\$ 508,341	\$	177,005	\$ 223,005	\$ 95,350	\$	134,841

- (1) Includes payments for mineral properties, plant and equipment and payment of equipment leases.
- (2) The mine was reclassified to the Gold Segment in 2021 as a result of expected mine sequencing into a higher gold zone.

At September 30, 202	21				
Segment/Country	Operation		Assets	Liabilities	Net assets
Silver Segment:					
Mexico	La Colorada	\$	285,459	\$ 43,048	\$ 242,411
Peru	Huaron		123,040	56,441	66,599
	Morococha		128,480	39,662	88,818
Bolivia	San Vicente		86,793	55,167	31,626
Argentina	Manantial Espejo		66,087	26,937	39,150
Guatemala	Escobal		288,166	21,667	266,499
<b>Total Silver Segment</b>			978,025	242,922	735,103
Gold Segment:					
Mexico	Dolores <sup>(1)</sup>		752,676	175,308	577,368
Peru	Shahuindo		582,572	184,140	398,432
	La Arena		291,375	100,511	190,864
Canada	Timmins		411,875	59,754	352,121
<b>Total Gold Segment</b>			2,038,498	519,713	1,518,785
Other segment:					
Canada	Pas Corp		194,827	26,194	168,633
Argentina	Navidad		193,034	_	193,034
	Other		74,938	51,379	23,559

<sup>(1)</sup> The mine was reclassified to the Gold Segment in 2021 as a result of expected mine sequencing into a higher gold zone.

840,208 \$

3,479,322 \$

\$

2,639,114



#### At December 31, 2020

Segment/Country	Operation	Assets	Liabilities	Net assets
Silver Segment:				
Mexico	La Colorada	\$ 231,217	\$ 48,971	\$ 182,246
Peru	Huaron	113,177	40,663	72,514
	Morococha	121,004	34,906	86,098
Bolivia	San Vicente	83,668	40,536	43,132
Argentina	Manantial Espejo	75,113	26,950	48,163
Guatemala	Escobal	288,588	24,427	264,161
<b>Total Silver Segment</b>		912,767	216,453	696,314
Gold Segment:				
Mexico	Dolores <sup>(1)</sup>	752,873	169,444	583,429
Peru	Shahuindo	566,734	201,427	365,307
	La Arena	299,372	112,475	186,897
Canada	Timmins	414,396	60,482	353,914
Total Gold Segment		2,033,375	543,828	1,489,547
Other segment:				
Canada	Pas Corp	230,872	18,795	212,077
Argentina	Navidad	192,999	_	192,999
	Other	63,862	48,960	14,902
Total		\$ 3,433,875	\$ 828,036	\$ 2,605,839

(1) The mine was reclassified to the Gold Segment in 2021 as a result of expected mine sequencing into a higher gold zone.

	Three mor Septem	 	Nine mon Septem			
Product Revenue	2021	2020		2021		2020
Refined silver and gold	\$ 338,325	\$ 220,416	\$	881,829	\$	724,261
Zinc concentrate	22,733	16,317		81,234		39,088
Lead concentrate	52,098	39,439		105,833		88,396
Copper concentrate	39,683	5,809		99,130		21,750
Silver concentrate	7,510	18,433		42,554		34,856
Total	\$ 460,349	\$ 300,414	\$	1,210,580	\$	908,351

## 23. INCOME TAXES

## **Components of Income Tax Expense**

	Three mor Septem	 	Nine months ended September 30,			
	2021	2020	2021		2020	
Current income tax expense	\$ 45,421	\$ 24,923	\$ 97,890	\$	53,293	
Deferred income tax expense	4,964	2,706	20,068		31,779	
Income tax expense	\$ 50,385	\$ 27,629	\$ 117,958	\$	85,072	

Income tax expense differs from the amount that would result from applying the Canadian federal and provincial income tax rates to earnings before income taxes. These differences result from the items shown on the following table, which results in effective tax rates that vary considerably from the comparable period. The main factors that impacted the effective tax rate for the three and nine months ended September 30, 2021 and the comparable period for 2020 were foreign exchange rate fluctuations, changes in the recognition of certain deferred tax assets (resulting primarily from unrealized losses on short-term investments and foreign currency denominated intercompany debt), and other mining and withholding taxes included in income tax expense. The Company continues to expect that these and other factors will continue to cause volatility in effective tax rates in the future.





### **Reconciliation of Effective Income Tax Rate**

	Three months ended September 30,					Nine mor Septer		
		2021		2020		2021		2020
Earnings before income taxes	\$	70,604	\$	92,889	\$	201,856	\$	92,509
Statutory Canadian income tax rate		27.00 %		27.00 %		27.00 %	ó	27.00 %
Income tax expense based on above rates	\$	19,063	\$	25,080	\$	54,501	\$	24,977
Increase (decrease) due to:								
Non-deductible expenditures		1,735		2,885		4,482		8,045
Foreign tax rate differences		6,539		4,961		14,375		10,795
Change in net deferred tax assets not recognized:								
- Argentina exploration expenditures		286		722		1,277		2,094
- Other deferred tax assets		10,827		(8,236)		17,130		(761)
Other mining and withholding taxes		5,977		3,422		19,984		10,269
Effect of foreign exchange on tax expense		8,293		(1,647)		10,776		40,769
Non-taxable impact of foreign exchange		(340)		2,495		1,157		(12,803)
Non-taxable portion of net earnings in affiliates		(167)		_		(1,606)		_
Change in non-deductible portion of reclamation liabilities		(1,767)		(337)		(3,208)		3,663
Change in opening temporary differences		(134)		101		194		(615)
Other		73		(1,817)		(1,104)		(1,361)
Income tax expense	\$	50,385	\$	27,629	\$	117,958	\$	85,072

## 24. CONTINGENCIES

The Company is subject to various legal, tax, environmental and regulatory matters that arise in the ordinary course of business activities. Each of these matters is subject to various uncertainties and it is possible that some of these matters may be resolved unfavorably to the Company. In the opinion of management none of these matters are expected to have a material adverse effect on the results of operations or financial conditions of the Company. Since December 31, 2020, there have been no significant changes to these contractual obligations and commitments.

### 25. RELATED PARTY TRANSACTIONS

The Company's related parties include its subsidiaries, associates over which it exercises significant influence, and key management personnel. Transactions with the Company's subsidiaries have been eliminated on consolidation. Related party transactions with Maverix are measured at the amount of consideration established and agreed to by the parties and have been disclosed in Note 9 of these condensed interim consolidated financial statements. There were no other related party transactions for the three and nine months ended September 30, 2021 and 2020.



Suite 1500 - 625 Howe St. Vancouver, BC Canada, V6C 2T6 604-684-1175